



THE NEXT

100
YEARS

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A Message from Our Leadership

THIS IS OUR HUNDREDTH ANNIVERSARY.

And what a privilege it is to be leading this vital organization during this milestone year. Not just because JDC has a storied history confronting crisis and rebuilding Jewish life worldwide, but because today we are at the vanguard of the Jewish future.

We're providing life-sustaining aid to the world's poorest Jews. From isolated, destitute elderly ... to the neediest Jewish children and families ... to Israelis yearning for a dynamic future, we're providing the help and hope that make all the difference.

JDC is heading into the next 100 years leading a global revitalization of Jewish life in the face of social, political, and economic turmoil. Innovative JDC programs, like a nighttime Jewish street festival in historic Krakow and a pan-Asian week-end of Jewish learning in Shanghai, are giving people new ways to connect to community and experience Jewish life firsthand.

This is our future—innovating and strengthening Jewish life and communities around the globe through cutting-edge, adaptable solutions to evolving needs.

JDC is heading into the next 100 years leading a global revitalization of Jewish life in the face of social, political, and economic turmoil.

In Israel, for example, the dramatic expansion of our Israel Unlimited partnership for adults with disabilities—made possible by a landmark lead grant from our partner, the Ruderman Family Foundation, with new funding from our other partner, the Israeli government—will further advance its groundbreaking inclusion work. It also ensures a new focus on solving unemployment among people with disabilities, leveraging our success integrating Haredim (ultra-Orthodox Jews) and Israeli Arabs through job centers and training programs.

We demonstrated that on-the-ground capability when Israel responded to escalating rocket attacks from Gaza. JDC activated its emergency-response system for the most vulnerable in the conflict zone and transformed day center lunch programs into meals-on-wheels for the elderly; aided displaced families; distributed emergency kits to seniors and people with disabilities; and mobilized volunteers to entertain frightened children in bomb shelters.

JDC's emergency-response capability was also tested in the former Soviet Union (FSU) as we marshaled our *Hesed* welfare center network to aid elderly Jewish clients and repair and rebuild homes in towns hard-hit by flash floods in Krasnodar. We also brought clients extra food and fuel for heat during the record freezing winter.

Some 150,000 elderly and impoverished Jews in 2,600+ locations relied on *Hesed* services last year. Just over half benefit from expanded funding provided by the German government through the Claims Conference for home care and other assistance for Holocaust survivors. Providing for the equally vulnerable Jewish elderly who are not entitled to restitution-related aid is our ongoing challenge, but one we will always work tirelessly to meet.

JDC also continues to work with Greek, Bulgarian, and Baltic Jewish communities devastated by Europe's economic crisis. We provide rent and utility subsidies, medicines, job training and skills development, access to Jewish life through free holiday celebrations, and scholarships that are keeping children in Jewish schools. Given the rise in nationalism and anti-Semitism often accompanying economic decline, our support is a lifeline that reassures these communities they are not alone.

JDC Entwine is a powerful example of global Jewish responsibility, mobilizing young Jewish advocates and leaders to make a lasting impact on the worldwide Jewish community. In four years, JDC Entwine has increased its programming by 400 percent, with over 40,000 service hours contributed by its year-long Fellows in 2012. Entwine's Learning Networks expanded to America's west coast, while its London cohort played a pivotal role in new pan-Asian Jewish conclaves in Beijing and Shanghai. And its involvement with

our pioneering leadership programs in the FSU—like the KAET social entrepreneurship training venture, in partnership with PresenTense—is forging stronger ties among young Jews and Jewish communities worldwide.

Our recommitment for our next 100 years is to this guarantee—that wherever in the world a Jew is in need, JDC will be there.

JDC's world-class humanitarian aid expertise also benefited victims of global disasters. Our post-trauma and community rehabilitation programs—forged with Israeli trauma experts and local NGOs—changed thousands of lives devastated by Japan's tsunami and nuclear disaster. And in Haiti, where our earthquake response impacted over 300,000 people, we've honed in on children's educational opportunities on campuses we helped build; trained critically needed civil society leaders; and provided anti-cholera aid after Hurricane Sandy.

Recognizing a century of service, our JDC Archives is a premier Jewish historical resource utilized by scholars and researchers worldwide. A major five-year project to begin to digitize our text collections has been completed, and the archives.jdc.org website, launched last year to media praise, is giving the public new access to unique historic materials. In addition, major Jewish museums recently opened in Moscow and Warsaw drew on the JDC Archives' collections and expertise.

As always, we deeply appreciate the trust and support we receive from Jewish community Federations across North America in partnership with JFNA, the Harry and Jeanette Weinberg Foundation, the International Fellowship of Christians and Jews, the Maurice and Vivienne Wohl Charitable Foundation, the Swiss Banks Settlement, World Jewish Relief, and other individuals, foundations, estates, and partners around

the world. Special thanks to the Conference on Jewish Material Claims against Germany, which has designated JDC as its agent in providing welfare services to Holocaust survivors in the FSU and Eastern Europe.

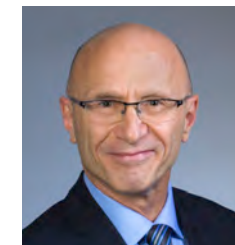
The tradition of communal responsibility set by our founders 100 years ago is upheld today by the devoted members of our Board, whose commitment to excellence guides the work of a staff unique in its devotion to the Jewish people. We are grateful to Darrell Friedman for serving so ably as Interim CEO, and for making our leadership transition as seamless as possible.

We are honored to be leading JDC at this historic time—because our Centennial is not just about looking back, but about assessing our work today and setting forth a vision for the future.

Our founders in 1914 could not have known all the challenges the 20th century would bring to Jews the world over. And if these first years of the 21st century have taught us anything, it's that we, too, are living in unpredictable, volatile times—times of tremendous global Jewish opportunity, but also of uncertainty and threat. So our recommitment for our next 100 years is to this guarantee—that wherever in the world a Jew is in need, JDC will be there.



Penny Blumenstein
Penny Blumenstein
President



Alan H. Gill
Alan H. Gill
Executive Vice President & CEO

Our First 100 Years

Today JDC is changing the face of the Jewish future, leveraging a century's experience confronting poverty and crisis and rebuilding Jewish life around the globe.

Since its founding in 1914 at the outset of World War I, JDC has played a pivotal role in modern Jewish history, bolstering Jewish lives and communities amid tragedy and triumph, and transforming difficult challenges into valuable opportunities.

In the face of famine and pogroms ... the genocide of World War II to the building of the State of Israel ... from revitalizing Jewish life post-Communism to responding to contemporary dangers the world over, JDC has answered the call.

Learn more about JDC's rich history by visiting the [JDC Archives website \(archives.jdc.org\)](https://archives.jdc.org), which provides access to searchable text and photo collections, a names database, and online exhibitions drawn from one of the most significant collections for the study of modern Jewish history.

In these times of unprecedented global Jewish opportunity, we invite you to join us in celebrating JDC's past in our Centennial year—and renewing our commitment to building an ever-stronger global Jewish tomorrow.

Check out our **Centennial Snapshots**, a look back at critical JDC accomplishments that relate to our ongoing, contemporary initiatives.

1. JDC officials at a milk distribution center for children in Iasi. In the aftermath of World War I, JDC helped support some 58,000 orphaned Jewish children in Central and Eastern Europe and it cared for over 4,000 Jewish orphans in Palestine. *Romania, c. 1921.*
2. To promote economic development, JDC helped establish the Palestine Economic Corporation and the Central Bank of Cooperative Institutions, which facilitated the growth of the citrus industry and other agricultural projects in the new British Mandate. *Palestine, 1920s.*
3. These German Jews departing from Bremerhaven were among the 110,000 German émigrés assisted by JDC-supported organizations from 1933 to 1939; by 1940, JDC was helping European Jewish refugees in 40+ countries. *Germany, 1938.*



4. New shoes were an item of pride among the 41,000 Jewish children in Western Europe's DP camps; they benefited from JDC's all-encompassing post-Holocaust aid program, which was helping to meet the needs of hundreds of thousands of Jews across the continent in 1946-47. *Germany, c. 1946. Photo: Al Taylor*
5. JDC activities in Gondar in the 1980s benefited the large number of Ethiopian Jews then living in that province, and JDC aided 24,000 Jews in Addis Ababa in the year leading up to the Operation Solomon airlift in May 1991. *Ethiopia, 1988. Photo: Edward Serotta*
6. Through Malben, JDC helped Israel establish new care facilities for elderly immigrants and rehabilitation programs for people with disabilities, like this young polio-sufferer from Iraq who is learning to walk again. *Israel, c. 1954.*
7. A young student at a JDC-supported Jewish school in Marrakesh. JDC has continued to help small but vibrant Jewish communities in North Africa maintain institutions essential to Jewish life. *Morocco, 1955.*

Investing In Our Children

Children are the future of Jewish communities we help build around the world. That's why today, providing for the fundamental needs of the poorest Jewish children and their families—and ensuring their well-being, healthy development, and Jewish connection—is at the heart of our global work. JDC's wide range of assistance and Jewish cultural and learning programs are giving the next generation the skills and confidence they need to succeed in today's economy, and linking them inextricably to our shared heritage.



GOOD HEALTH LEADS TO A BRIGHTER FUTURE

JDC provides

33,000+

of the **neediest Jewish children** and their families in Europe and the former Soviet Union (FSU) with critical material assistance and a connection to community life:

- ◆ hunger relief
- ◆ medical care
- ◆ warm clothing and heating aid
- ◆ rent subsidies and home repair services
- ◆ employment and other counseling for parents
- ◆ scholarships to participate in Jewish Community Center programs, Shabbat and holiday celebrations, family retreats, and Jewish camping experiences



JDC's Baby Help Program

Housed in the Buenos Aires community's state-of-the-art seniors' complex, JDC's Baby Help program is nurturing young children from struggling Jewish families and using "adoptive grandparents" to link them to Jewish traditions.



CENTENNIAL SNAPSHOT

By 1947, two years after the Allied victory in Europe, 137,000 Jewish children across the continent were receiving JDC aid, including virtually every Jewish child in the DP (displaced persons) camps in Germany, Austria, and Italy. JDC provided nutritious food, health care, educational programs, summer camps, and other health building activities; and it supplied baby food, layettes, and proper medical

care for the growing number of newborn infants and their mothers.

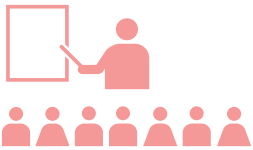
Inspiration for JDC's child care efforts came from survivors, who, a top official reported, "demonstrated a self-sacrificing devotion to all Jewish children—their own and the orphaned. Children have become a sort of religion here, a symbol of the continuity of a people."



ENSURING ACCESS TO JEWISH LEARNING

In Morocco, Tunisia, Turkey, and Greece, JDC is helping Jewish schools that are mainstays of their communities keep children within a Jewish framework and giving them the quality education they need to secure a promising future. Assistance includes:

- ◆ scholarships
- ◆ teacher training and new resource materials
- ◆ building and equipment upgrades



JDC-supported **Jewish preschools** in Europe and the FSU are bringing Judaism home to young families and engaging them in community life. Moscow's sought-after **Tapuz kindergarten** is ranked among the city's top five preschools, while the expansion of early childhood programs in the Baltic States and Bulgaria is boosting enrollment in local Jewish day schools.



Children and families from Havana to Izmir to Mumbai are exploring Jewish traditions and culture through Jewish Sunday Schools and informal learning experiences.

NURTURING ISRAEL'S YOUNGEST

74,000

children, youth, and young adults now have a path to a better future because of JDC programs in Israel in 2012.

A leading innovator of pioneering services for children and youth at risk in Israel, JDC-Ashalim's programs are being replicated today across all population groups and scaled for national impact.

The program area below shows how this works.



Achieving School Readiness:

1 Pre-school enrichment for Ethiopian-Israeli children



2 Adapted for Israeli Arab children



3 Scaled to impact disadvantaged children nationwide

ALEC & LENA, KHARKOV, UKRAINE

In an old section of Kharkov, Ukraine, Alec and Lena struggle to provide each day for their youngest children—Evgenia, 13; Magdalena, 10; and Zahariya, 7—all of whom benefit from services supported by the International Fellowship of Christians and Jews-JDC Partnership for Children in the Former Soviet Union. The family shares four dilapidated rooms in a 140-year-old wooden building. The older children are married or studying elsewhere with state subsidies for those from large families.

Alec, a professional musician, despairs that he cannot find work; he oversees the kids' schooling and music classes, also paid for by the state. Lena writes educational books for children, but is poorly compensated. The couple cannot pay their utility bills and sometimes spend days on end without gas for cooking and heat.

The family began getting Partnership help soon after Evgenia was born. "Without it we'd be hungrier," says Alec. "We would die maybe." Lena adds that the food they receive is a godsend. "You see the children are so thin. The kids are happiest the day I use my food card and bring home bags of food. It's the most we have to eat all month."

Partnership programs also provide clothing and school supplies and pay for medicines when the children get sick, which is often. Its family center is equally prized—a place where the kids can go for Shabbat and holiday celebrations, "a place that feels cozy to them," according to Lena, where they can find community and learn about their heritage.



Pioneering Care for the Vulnerable

Caring for the most vulnerable is a hallmark of our community. Today JDC and its partners are at the vanguard of alleviating hunger and hardship for the poorest Jews in the world. Sometimes these needs emerge from crises; others are more entrenched social gaps. But whether we are providing food and medicines to elderly struggling to survive on inadequate pensions in the former Soviet Union or pioneering services that enable Israeli seniors and people with disabilities to live independently at home and feel a part of Israeli society, JDC is committed to developing—and replicating—the most effective models of care to improve lives and communities worldwide.



HESED SOCIAL WELFARE NETWORK

JDC's network of *Hesed* ("loving-kindness") social welfare centers today provides food, medicines, home care, winter heating, and social programs for the world's poorest Jews.

Created to address the dire needs of Jewish pensioners following the fall of the Soviet Union, the efficient *Hesed* model also builds community, training local professionals and volunteers to provide "social services with special compassion."

149,901 elderly Jews in 2,600+

cities, towns, and villages across the former Soviet Union (FSU) received critical services from 161 *Hesed* social welfare centers and other organizations.

Country/Region:	Number of Elderly Aided:
Belarus	12,777
Central Asian Republics & Caucasus Region (w/o North Caucasus)*	9,184
Moldova	3,585
Russian Federation (w/North Caucasus)	64,704
Ukraine	59,651
Total	149,901

*Includes: ARMENIA • AZERBAIJAN • GEORGIA • KAZAKHSTAN
KYRGYZSTAN • TAJIKISTAN • TURKMENISTAN • UZBEKISTAN

11,000,000+

hours of home care were provided to isolated and increasingly frail elderly.



Pioneered by JDC in Argentina over a decade ago and now a mainstay of hunger relief programs in Eastern Europe and the FSU, food debit cards maintain clients' dignity and independence—and newly piloted bank cards will offer even greater flexibility and freedom of choice.

CENTENNIAL SNAPSHOT

From 1948 through 1950, JDC played a critical role in one of history's largest mass migrations, helping to bring close to 440,000 Jews to Israel. Nearly one-fourth were veterans of the DP camps; many were elderly or desperately sick survivors of Nazi atrocities; fewer than half were able-bodied adults. JDC was instrumental in forming a new entity—called MALBEN—that immediately set to work helping the newborn State meet pressing needs.

MALBEN urgently constructed a network of 100 institutions, converting any available building into homes for the

aged, hospitals, TB sanitariums, sheltered workshops, and rehabilitation centers, and it funded the training of nurses and rehabilitation professionals.

Under MALBEN's aegis, disabilities once deemed hopeless responded to new treatments and therapies. New immigrants with disabilities were fitted with prosthetics and given loans to open small businesses, while vocational training programs helped them—and recovering TB patients—secure gainful employment and a place in mainstream society.

QUALITY CARE FOR ISRAEL'S SENIORS

JDC is a force for innovation in elderly care in Israel. Through its ESHEL partnership, JDC develops transformative services that profoundly enhance seniors' independence and quality of life and are addressing cutting-edge issues like elder abuse, dementia, and the special needs of aging Holocaust survivors.

75,000+ Israelis

age 65+ are being cared for and **aging with dignity**.

260+ **Supportive Communities**

give seniors the services and security they need to continue living in their own homes and neighborhoods.

SHARING WORLD-CLASS KNOW-HOW

JDC expertise—developed through ESHEL and the applied research of the Myers-JDC-Brookdale Institute in Israel—has informed Jewish communities' state-of-the-art approaches to elder care in Morocco, Tunisia, Turkey, India, and parts of Eastern Europe and Latin America.

- ◆ Upgrading residential facilities and their quality of care
- ◆ Using golden age clubs, summer camps, café programs, and day centers to combat isolation and promote wellness



The Women's Health Empowerment Program is promoting early detection of breast cancer and support for survivors in Bosnia and Herzegovina, Hungary, Russia, and among Israeli and Palestinian women.

Through the work of our medical director, Dr. Rick Hodes, JDC is providing **life-changing spinal surgeries** and expert cancer treatments for Ethiopian children.

HARNESSING ISRAELIS' ABILITIES

Israel Unlimited, an innovative public-private partnership of JDC, the Ruderman Family Foundation, and the Government of Israel, is working to make Israeli society more inclusive and ensure that all Israelis with disabilities have access to the services and support they need to work and live independently.



Managed and operated by people with disabilities, **JDC's Centers for Independent Living** promote social change among Israelis with disabilities and link them to a peer network, the job market, and other critical services:

- ◆ Peer counseling
- ◆ Workshops on using assistive devices
- ◆ Independent-living training programs

A new **Supported Housing program** helps young adults with disabilities make the life-changing transition from living in institutions or their parents' homes to living in the larger community.



TAMARA, BISHKEK, KYRGYZSTAN

In her early 90s and living on her own in Bishkek, Kyrgyzstan, Tamara S. tells a visitor to her drafty, one-room apartment: "*Hesed* has kept me alive for over a decade. I have confidence that if anything happens, there is an organization that I can talk with to get help."

For 50 years, Tamara was a history teacher, and her former students still check up on her. A longtime widow, she has absolutely no relatives—except for her family from the JDC-supported *Hesed* social welfare center.

Now confined to her flat, Tamara eagerly awaits the *Hesed* workers who come laden with food packages and medicine for her many ailments. *Hesed* also pays her electric bill. She received home care at one point, but has since preferred to do things for herself.

Tamara keeps her spirits up embroidering custom-made designs, and is proud she can still cook for herself, using the staples and fresh foods she gets from *Hesed*. "I want to do it for myself. But since I'm not physically able to shop, *Hesed* brings the food to my door—and has never let me down. My three parcels a month keep me alive. Without them, I would starve and die."

Tamara prides herself on preparing cabbage soup, oatmeal, potatoes, and kasha. "Please come again so I can feed you," she tells her visitor.

"I'm glad you don't forget me. I feel loved and cared for. Thank you," she says. "Now I have support and hope."

Promoting Self-Sufficiency

Thriving communities start with thriving people. To fuel their success, JDC is equipping tens of thousands of individuals with the tools they need to support themselves and their families in today's competitive global marketplace. For Jewish men and women facing financial turmoil in Europe, Asia, and Latin America, we're providing vital employment assistance to help put food on their tables and keep roofs over their heads. And as a leading social innovator in Israel, JDC is creating pioneering programs that ensure all working-age Israelis have a stake in Israel's future and are equipped to share in the nation's burgeoning economy.



MOBILIZING ISRAEL'S WORKFORCE

JDC's TEVET employment initiative with the Government of Israel has coached/trained/employed

92,000+

chronically jobless Israelis, including:

- ♦ young adults from disadvantaged backgrounds
- ♦ struggling immigrants
- ♦ ultra-Orthodox Jews (Haredim)
- ♦ Israeli Arabs
- ♦ people with disabilities

One-stop employment centers have empowered

27,000

Haredim and Israeli Arabs to enter and advance in the workplace, and will scale to reach 100,000 in every major Haredi neighborhood and Israeli Arab city.

75%

of hard-to-employ young adults trained by JDC's intensive STRIVE work-readiness "boot camp" were successfully placed in jobs.

90%

of the Haredi women we trained in computer technology, graphic and interior design, or financial analysis as an alternative to teaching **have found jobs at leading companies.**



JDC is focusing on promoting career mobility for the women it helps enter the workplace through the **Woman of Valor (Eshet Chayil)** program

model: Ethiopian-Israelis and other immigrants, Israeli Arabs, and other long-term jobless Israeli-born women.

REPLICABLE JOB CENTER MODEL

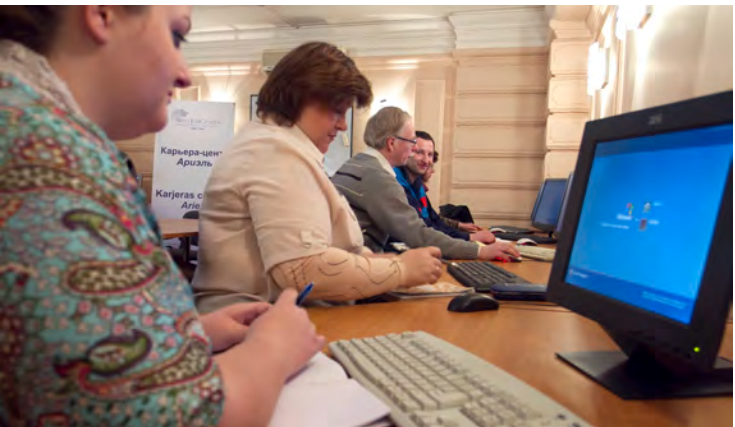
The Ariel Job Center—developed by JDC to aid thousands of Jews devastated by Argentina's 2001 economic crisis—is the prototype for programs combatting unemployment and underemployment today among Jewish community members in:



In Central and Eastern Europe, for example, JDC is helping Jewish professionals retool to compete in today's job market and regain the stability they lost in the recent economic downturn and the continent's current debt crisis.

Assistance includes:

- ♦ help with resume writing, interviewing, and job-search techniques
- ♦ professional training, counseling, and language courses
- ♦ small business loans



BOOSTING EMPLOYMENT IN TURKEY

The JDC-funded **Job Placement Service** in Istanbul, Turkey is combatting significant unemployment within the Jewish community, owing largely to closure and downsizing of Jewish-owned small and mid-sized businesses unable to compete with multinational companies.

The service has placed nearly 1,000

recent university graduates and other Jewish professionals in viable jobs, 200+ of them in the last year.



PHILLIP, KOMMIMIYUT, ISRAEL

Phillip—a 24-year-old Czech-born Israeli—is from the Haredi farming community of Kommimiyut, unique for its dedication to the Haredi way of life in a rural setting. Since his wife works only seasonally, his job is critical. "When you add up the costs of paying for a mortgage, *heder* (traditional elementary school) for the children, even just food to get by on, it's impossible without going to work," says Phillip.

JDC's one-stop employment centers for Haredi men and women reach out to corporate partners throughout Israel who are looking for skilled workers to meet the needs of a rapidly growing economy. The Central Bottling Company (CBC), the Israeli subsidiary of Coca Cola, has signed on—a global brand with a sense of corporate social responsibility.

Asked if his community really considers it acceptable to go out to work at Coca-Cola, Phillip proudly declares: "Everybody does it where I live—Shabbos is Shabbos and the other days of the week we work," adding that he still learns every night in his community. CBC's Haredi employees appreciate the opportunities provided by both JDC and Coca Cola, and their interaction with their boss reflects mutual respect.

Managers at the CBC facility in Sorek, southeast of Tel Aviv, are on the lookout for skilled workers for jobs that are difficult to fill and require specialized training; they have found that Haredi employees hired through this program fulfill those requirements.

The plant managers also feel that Haredi employees bring important values to the workplace—loyalty, honesty, integrity, and dedication—and emphasize that they are hard-working and productive, quick learners with a low turnover rate.



CENTENNIAL SNAPSHOT

The goal of restoring economic self-sufficiency has been paramount in JDC's aid programs. In the devastating aftermath of World War I, it helped Eastern European Jews begin to support themselves and their families again by establishing or revitalizing networks of loan *kassas*—community-based credit cooperatives that provided low-interest or interest-free loans to craftsmen, small business people, and the poorest families. (These were echoed some 80 years later when JDC

initiated microenterprise development projects and loan funds to help Jews whose lives were upended by Argentina's financial crisis.)

JDC also joined with ORT to provide vocational training courses for young adults, like the textile workshop pictured here, and it set up a special fund to issue small loans to would-be farmers and entrepreneurs in what was then British Mandatory Palestine.

Innovating Jewish Life

In this time of unprecedented opportunity for the global Jewish community, JDC is there—innovating every kind of Jewish experience to engage those seeking cultural connection worldwide. We are bringing a Jewish world nearly lost to Communist repression back to vibrant, extraordinary life by creating diverse cultural touch points to help hundreds of thousands of people rediscover their heritage. And we are ensuring that wherever in the world Jews may live, from North Africa to South America to East Asia, so does the promise of strong, sustainable communities deeply connected to the global Jewish people.



JUDAISM WITHOUT WALLS

JDC makes Judaism accessible to people of all backgrounds by bringing innovative Jewish cultural experiences to where people are—cafés, theaters, shopping malls, and the streets of trendy neighborhoods.

Urban Holiday Celebrations



25,000

people celebrated Jewish culture at each of JDC's public-space Urban Pesach and Urban Rosh Hashanah festivals in Buenos Aires, Argentina.

Holiday Caravans



From a flash mob in Sofia, Bulgaria to a matzah-making factory in St. Petersburg, Russia to a Tu B'Shvat seder

in Mumbai, India, JDC partners with communities worldwide to create innovative holiday celebrations to reach and appeal to all.

Across Europe, "caravans" of Jews spread the spirit of the holidays to remote towns and across borders. Poland's **Chanukah Caravan** brings menorah lightings, dreidel games, and holiday quizzes to the historic towns of Katowice, Poznan, and Gdansk. And the weeklong JDC-supported **Hanukkiada** tradition in Romania takes the holiday spirit on the road to the country's 38 Jewish communities.

The vitality and openness of contemporary Jewish life in Poland is showcased in Krakow, Poland, when the **7@Nite Synagogue Festival** opens seven historic synagogues to the public for a night of special performances and exhibits.



Jewish Cultural Fairs

Twice a year, the daylong **Judafest** fair draws thousands to the streets of Budapest, Hungary for a lively celebration of Jewish tradition, arts, and cuisine. Special Judafest Juniors and other "**Judaism Without Walls**" events deepen community connections for kids and families.

JEWISH COMMUNITY CENTERS



73,000+

people engaged with their heritage through activities organized by the network of JDC-supported Jewish Community Centers throughout the former Soviet Union (FSU) and Central and Eastern Europe in 2012.



JEWISH SUMMER EXPERIENCES



JDC's network of local, regional, and international Jewish camping experiences and other summer programs are **energizing young Jews** from Cuba to the Central Asian Republics, connecting them to Jewish culture, to each other, and to the global Jewish community.

Argentina ♦ Armenia ♦ Belarus ♦ Bulgaria ♦ Croatia ♦ Cuba
Estonia ♦ Georgia ♦ Hungary ♦ India ♦ Kazakhstan ♦ Kyrgyzstan
Latvia ♦ Lithuania ♦ Moldova ♦ Poland ♦ Romania ♦ Russia
Turkey ♦ Ukraine ♦ Uzbekistan

Family Retreats



In the FSU, Bulgaria, and Romania, dozens of **family retreats** and **Shabbatonim** are key to connecting parents and children to Jewish life and to other young families in their communities.

Grassroots Learning



In Argentina, the Baltics, Bulgaria, Germany, Poland, Romania, and Turkey, the grassroots **Limmud studyfests** we support are helping fuel the global Jewish revival. Community members serve as event organizers, teachers, and students in the quest to learn more about Jewish tradition and culture. The first-ever Asia-wide event in Shanghai this spring drew participants from China, India, Singapore, Japan, the UK, and the US.

JUDAFEST JUNIORS, HUNGARY

Geared to the younger set but equally popular with their parents, Judafest Juniors in Hungary—a favorite among JDC's Judaism Without Walls initiatives—brings families in Budapest's large Jewish population closer to Jewish life.

"Many people who are not ready to attend other kinds of Jewish programs are warmly welcomed here, and it gives us a chance to show ourselves to the larger society," explained Agi, a mother of two whose family enjoyed April's festival. Through hands-on exhibits, an obstacle course, even a virtual Olympics, the attendees experienced the diverse expressions of Jewish culture around the globe. In a city home to many Jews who are not yet connected to the community, the festival had something for everyone, appealing to Jews of all backgrounds and degrees of religious affinity.

Agi, for example, the daughter of a rabbi, grew up in a traditional home—a rarity for someone in her generation. Her kids now attend JDC's International Jewish Camp at Szarvas and the Jewish day school.

Tamara, on the other hand, terms her family secular and does not usually participate in community activities. Nevertheless, she is attracted to an event like this—and brought her 11-year-old—because she feels, "It's very important to have programs that are not directly 'religious' but that fit the secular people who are interested in Judaism."

Linda, an informal Jewish educator, agrees, emphasizing the importance of having "widely advertised, diverse programs that many non-affiliated people attend. At Judafest Juniors, nobody feels like an outsider because the event spotlights a community open and welcoming to all."

ПАСХАЛЬНАЯ АГАДА



ДЖОИНТ

CENTENNIAL SNAPSHOT

Well before Communism fell in 1989, JDC infused its social welfare activities in Eastern Europe with Jewish cultural components to help communities reawaken their own Jewish voice: training communal workers, organizing youth activities, revitalizing camp programs, and providing religious supplies to enhance Jewish holiday celebrations.

When finally permitted to resume operations in what was still the Soviet Union, JDC quickly provided "food for the soul" that Jews had been denied for 70

years. A memorable early effort enabled 10,000 Jews to celebrate Passover seders, many for the very first time. JDC shipped in Passover food, specially prepared Russian-language Haggadahs, and other supplies needed to realize 26 public, communal seders from Kiev to Astrakhan, Riga to Tashkent.

"It was a world of Jewish identity awakening," wrote one Israeli who led the public seders. "I saw a nation rise from its dust and ashes," reported another, "and I saw that the Jewish nation lives."

Developing Global Leaders

Communities need strong leaders to navigate current sociopolitical and economic challenges and pass on robust Jewish community life to future generations. Through its renowned leadership development opportunities, JDC is cultivating and empowering a core of young activists that spans oceans and continents. At the same time, our specialized training, mentoring, and regional networking experiences are enhancing the capabilities of those currently guiding Jewish institutions, giving Jewish communities the tools they need to forge a strong future in an ever-changing landscape.



JDC ENTWINE: CULTIVATING GLOBAL JEWISH CITIZENS



Through unique service, education, and leadership opportunities, JDC's expanding Entwine movement is building a new generation of global Jewish citizens empowered to respond to Jewish and other humanitarian needs worldwide.

Leadership

Our premier **Ralph I. Goldman Fellowship** in International Jewish Service and Entwine's exciting new Global Leaders Initiative will enable standout young Jewish leaders to gain an inside view of JDC's global operations—and impact our work worldwide.

Global Service

40,000+ service hours

were contributed in 2012 by Entwine's 26 year-long **Jewish Service Corps (JSC) Fellows** in locations like India, Ethiopia, Turkey, Ukraine, Slovakia, Germany, Israel, and Rwanda.

Hundreds of North American college students and young professionals traveled on Entwine "Insider" service or learning opportunities to countries from Kazakhstan to Lithuania to Argentina.



Education

4,000+ young Jews

across the U.S. learned about international Jewish needs last year through Entwine **Learning Networks** in seven cities across North America.

NETWORKING AND TRAINING

Regional programs like **Gesher** promote cross-border ties among young Jewish activists in the Balkans and Black Sea, Danube, and Baltic areas. As a boost to Greek Jewry, the city of Thessaloniki hosted the 2012 *Gesher* Young Adults' Institute—a much-anticipated annual training and networking event.

ADVANCING A NEW GENERATION



Nurtured by counselor training programs at JDC's International Jewish Camp at Szarvas, Hungary, young leaders from Europe, the FSU, India, China, and Singapore are engines of Jewish renewal in their home communities. *Madrichim* trained at **Hadracha Colleges** in Turkey and Bulgaria and the Baltics' **Kadima School** now lead local camps, youth clubs, and intergenerational activities.

Prospective leaders across the FSU are gaining the tools to contribute to their communities and take responsibility for their Jewish future through **Metsuda's** expanding initiatives in Russia, the Caucasus region, Ukraine, Kazakhstan, and Moldova; **Lehava's** project-based program in St. Petersburg; and the Moscow-based **KAET Fellows**—a social entrepreneurship training venture of JDC and Presentense.

BUILDING PROFESSIONAL EXCELLENCE

Enriching 400+ Jewish leaders annually, JDC's acclaimed **Buncher Community Leadership Program** and **Leatid training opportunities** offer professionals and volunteers from Latin America, Europe, the FSU, and India intensive seminars in their own language, locally and in Israel. They also boost management and strategic planning skills of top leaders, leveraging the cutting-edge research of the **JDC International Centre for Community Development at Oxford University**.

TRANSFORMING ISRAELI SOCIETY THROUGH LEADERSHIP

JDC's Institute for Leadership and Governance is working in partnership with the Government of Israel and others to bring together the country's top leaders—philanthropists, community leaders, senior government officials, mayors, and heads of academia—in order to realize transformative changes in Israeli society.

WOMEN'S EMPOWERMENT

Organized by our International Development Program, JDC's annual **International Women's Leadership Workshop** in Israel offers educational, networking, and professional development opportunities for trailblazing female NGO and civil society leaders. Changemakers in their home countries, these women have been key partners with JDC in responding to recent global humanitarian crises.



KATE B., UNITED STATES

Kate B., 22, was introduced to JDC, overseas Jewish needs, and the global Jewish world through an Entwine "Insider" trip to Israel during her sophomore year at the University of Virginia. "I had the experience of a lifetime," she writes, "where I was able to connect with the community in an intensely exciting way." The trip, organized through her school's Hillel, sparked Kate's desire to dig deeper and further her activism and leadership through Entwine's continuum of opportunities.

Kate became the Student Coordinator for Entwine's Insider Trip to Ukraine the following year. She worked to shape the program, recruiting and selecting trip participants, spearheading pre- and post-trip projects, and helping to lead the group in the field. That summer Kate traveled to Argentina, volunteering full-time with JDC-supported community programs as an Entwine Fellow.

For her talents and enthusiasm, Kate was selected to become JDC Entwine's National Steering Committee's first college representative, working to develop Entwine's strategic goals. "I believe the future of JDC lies with young Jews around the world," says Kate, delighted to be part of a committee "dedicated to building this up-and-coming movement of young Jewish adults and leaders."

Having made the transition from college student to young professional, Kate soon found a JDC opportunity corresponding to her new stage in life: she is currently spending the year as an Entwine Global Jewish Service Corps Fellow in Argentina. A perfect example of someone who has moved successfully along the Entwine continuum, Kate has taken on new leadership responsibilities and deepened her commitment to global Jewish peoplehood every step of the way.



CENTENNIAL SNAPSHOT

JDC recognized early on that the ability of local Jews to operate their own communal services and institutions was essential to building strong, sustainable communities. It trained nurses in Poland following WWI, and established the Paul Baerwald School of Social Work in France to provide professional training to those working globally with Holocaust survivors.

Its establishment in 1994 of the William Rosenwald Institute for Communal and

Welfare Workers in St. Petersburg, Russia set the standard for tens of thousands of local professionals and volunteers who have since taken part in training programs at the Institute and at regional centers.

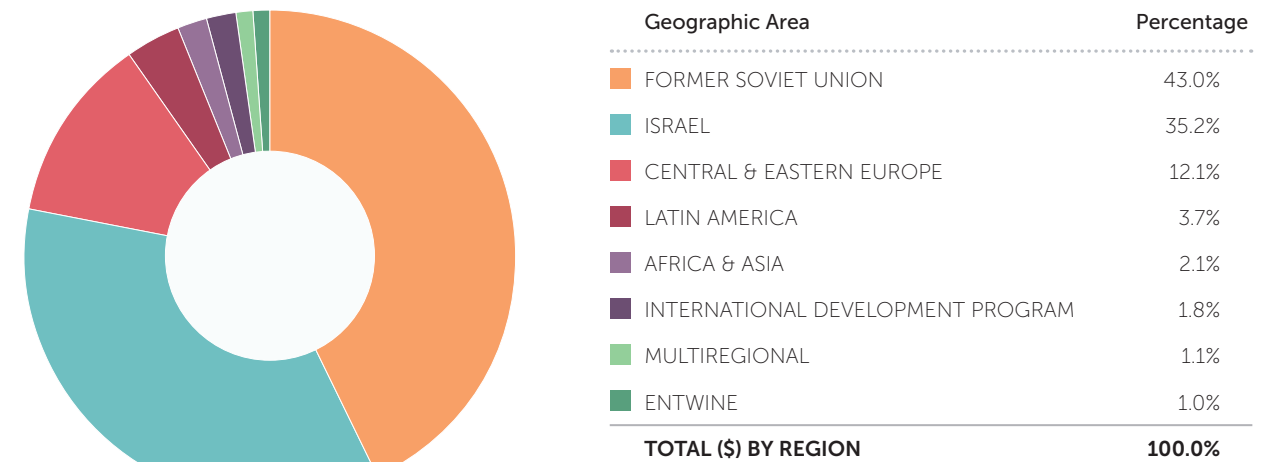
From management courses to training for newly recruited volunteers (a new development in post-Soviet society), the Institute has imparted essential skills to those on the vanguard of rebuilding Jewish community life in the FSU.

2012 Global Budget

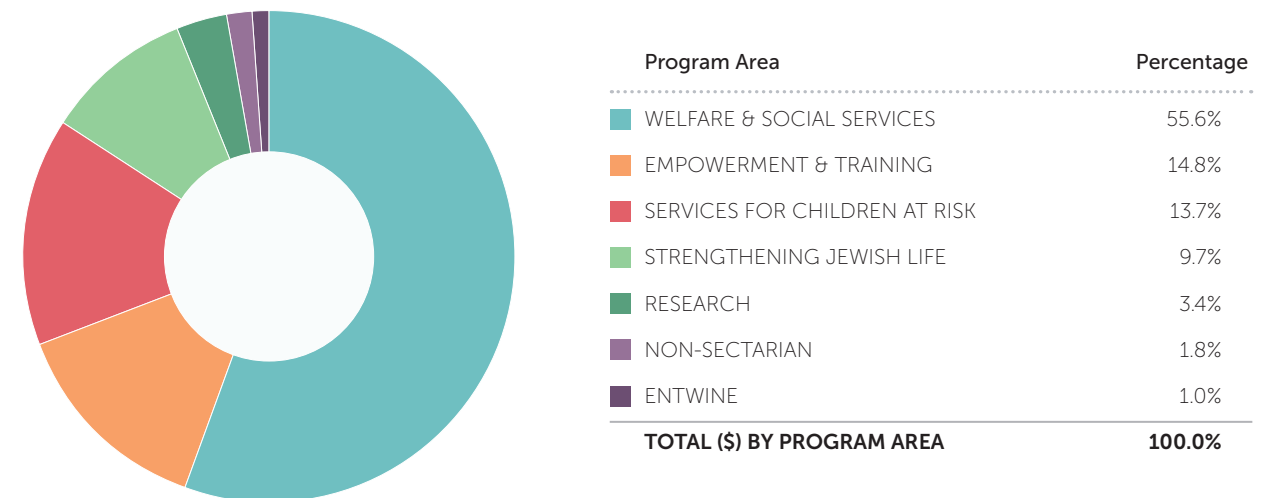
(In U.S. Dollars)	JDC Commitment	Additional Funds From Partners	Total Expenses
ALBANIA	22,993	-	22,993
ARGENTINA	1,280,675	9,384,831	10,665,506
BELARUS	1,147,979	3,975,362	5,123,341
BOSNIA / HERZEGOVINA	125,175	456,179	581,354
BULGARIA	440,922	2,073,831	2,514,753
CENTRAL ASIAN REPUBLICS	5,601,844	6,797,837	12,399,681
CHINA & EAST ASIA	2,238	-	2,238
CROATIA / SLOVENIA	164,727	835,087	999,814
CUBA	46,575	334,682	381,257
CZECH REPUBLIC	103,965	926,858	1,030,823
EGYPT	41,900	16,600	58,500
ESTONIA	350,890	1,304,610	1,655,500
ETHIOPIA	360,750	425,000	785,750
GENERAL LATIN AMERICA	886,440	1,050,031	1,936,471
GERMANY	220,121	125,520	345,641
HUNGARY	1,701,895	12,919,162	14,621,057
INDIA	346,478	40,500	386,978
INTERNATIONAL DEVELOPMENT PROGRAM	669,426	5,464,344	6,133,770
JDC ARCHIVES	528,425	758,577	1,287,002
JDC ISRAEL	13,628,225	99,870,000	113,498,225
LATVIA	436,263	2,428,677	2,864,940
LITHUANIA	392,691	1,737,830	2,130,521
MOLDOVA	1,115,855	3,758,502	4,874,357
MOROCCO	776,154	3,251,904	4,028,058
MYANMAR	2,285	-	2,285
MYERS-JDC-BROOKDALE INSTITUTE	1,076,574	6,907,819	7,984,393
NEXT GENERATION / ENTWINE	788,252	2,668,191	3,456,443
OTHER MUSLIM COUNTRIES	409,901	534,850	944,751
POLAND	766,758	2,188,280	2,955,038
PROPERTY RECLAMATION	1,185,688	-	1,185,688
REGIONAL AFRICA & ASIA PROGRAMS	84,781	50,000	134,781
REGIONAL EUROPEAN PROGRAMS	2,378,551	1,203,860	3,582,411
ROMANIA	1,080,160	4,985,976	6,066,136
RUSSIAN FEDERATION	9,222,726	61,271,975	70,494,701
SERBIA / MACEDONIA	224,474	723,207	947,681
SLOVAKIA	180,260	1,835,073	2,015,333
SPECIAL GRANTS	1,029,518	330,000	1,359,518
TAUB CENTER FOR SOCIAL POLICY STUDIES IN ISRAEL	868,975	757,300	1,626,275
TRANSMIGRANTS	68,742	-	68,742
TUNISIA	349,003	388,799	737,802
TURKEY	252,666	126,533	379,199
UKRAINE	8,644,960	48,599,291	57,244,251
FINANCE, ADMINISTRATION, AND FUNDRAISING	16,781,834	-	16,781,834
TOTAL	75,788,714	290,507,078	366,295,792

2012 Program Budget Distribution

BY GEOGRAPHIC AREA



BY PROGRAM AREA



The table on page 16 summarizes JDC's annual budget with income provided primarily by the Jewish Federations of North America/Federations system and the extent to which additional funds from various sources have been obtained and utilized. In sum, the JDC core budget of \$75.8 million has leveraged another \$290.5 million for total expenditures on JDC projects of \$366.3 million during 2012.

JDC: Global Impact

Today's urgent mission for JDC is rescuing Jews and others in danger and crisis, alleviating hunger and hardship, and renewing and rebuilding emergent Jewish communities. JDC impacts millions of lives in more than 70 countries worldwide.



NEW YORK	LATIN AMERICA	EUROPE	FORMER SOVIET UNION (FSU)	AFRICA and ASIA
World Headquarters	Argentina	Albania	Armenia	Algeria
	Bolivia	Austria	Azerbaijan	Bangladesh
ISRAEL	Brazil	Belgium	Belarus	China
	Chile	Bosnia & Herzegovina	Georgia	Egypt
	Colombia	Bulgaria	Kazakhstan	Ethiopia
	Costa Rica	Croatia	Kyrgyzstan	India
	Cuba	Czech Republic	Moldova	Indonesia
	Ecuador	Estonia	Russia	Japan
	El Salvador	France	Tajikistan	Kenya
	Guatemala	Germany	Turkmenistan	Morocco
	Haiti	Greece	Ukraine	Myanmar
	Honduras	Hungary	Uzbekistan	Pakistan
	Mexico	Italy		Philippines
	Nicaragua	Latvia		Rwanda
	Panama	Lithuania		South Africa
	Paraguay	Macedonia		Sri Lanka
	Peru	Montenegro		Thailand
	Uruguay	Poland		Tunisia
	Venezuela	Romania		Turkey
		Serbia		Uganda
		Slovakia		Zimbabwe
		Slovenia		
		Spain		
		Switzerland		

Consolidated Financial Information

The following is a summary of JDC's audited Financial Statements for the year ended December 31, 2012. For a copy of the full Financial Statements and Independent Auditor's Report, email Ophir Singal, JDC Chief Financial Officer, at financials@jdc.org or access at www.JDC.org/financials.

CONSOLIDATED BALANCE SHEET		2012	CONSOLIDATED STATEMENT OF ACTIVITIES		2012
ASSETS			REVENUES, GAINS (LOSSES) & OTHER SUPPORT		
Cash & cash equivalents.....		37,414,831	Contributions, net		174,213,133
Investments.....		458,336,349	Grants		124,631,373
Grants receivable.....		32,181,121	Other income.....		5,354,340
Contributions receivable, net.....		47,047,595	Investment gain		37,883,948
Other assets		11,007,968			
Fixed assets, net.....		58,360,215			
Total assets		\$ 644,348,079	Total revenues, gains (losses) & other support		\$ 342,082,794
LIABILITIES & NET ASSETS			EXPENSES		
Accounts payable & accrued expenses.....		\$68,888,621	Program services		273,257,972
Pension plan obligations		16,296,440	Supporting services		
Annuity obligations		2,229,972	Management & general		22,587,356
Loans payable.....		34,149,310	Fund raising		8,733,350
Due to others		22,440,286	Total supporting services.....		31,320,706
Total liabilities.....		\$144,004,629	Total expenses		\$ 304,578,678
Net assets		\$500,343,450	CHANGES IN NET ASSETS		
Total liabilities and net assets		\$ 644,348,079	Change in net assets before other changes		37,504,116
			Pension & post-retirement benefit adjustment.....		1,927,754
			Change in net assets		\$39,431,870
			Net assets (deficit) - beginning of year		\$460,911,580
			Net assets (deficit) - end of year		\$500,343,450

Consolidated Statement of Functional Expenses

	PROGRAM SERVICES									SUPPORTING SERVICES		
	Relief, Welfare and Health	Empowering and Training	Social Development and Strengthening Jewish Life	Research and Development	International Development Programs	Rescue	Next Generation and Spread JDC Mission	Multi-functional	Total	Management and General	Fund Raising	Total
PROGRAM DIRECT EXPENSES												
Grants to local communities	\$9,559,472	\$4,020,959	\$2,635,338	\$1,502,670	\$36,000	\$-	\$-	\$62,500	\$17,816,939	\$-	\$-	17,816,939
Cash assistance	323,603	16,163	-	-	-	-	-	-	339,766	-	-	339,766
Food and clothing to needy individuals	4,959,591	-	-	-	13,975	-	-	-	4,973,566	-	-	4,973,566
General welfare, clothing, supplies and other	51,881,404	-	820	-	-	-	-	-	51,882,224	-	-	51,882,224
Health care and rehabilitation	6,646,102	103,635	591,089	-	837,473	-	-	-	8,178,299	-	-	8,178,299
Religious, cultural and outreach programs	24,345	229,465	10,235,160	972,079	645,574	-	762,843	-	12,869,466	-	-	12,869,466
Education and scholarships	84,035	1,597,152	6,632,305	473,953	56,036	-	39,968	13,431	8,896,880	-	-	8,896,880
Training research and communal workers	8,101	12,065,668	1,916,904	62,653	-	-	944,991	8,432	15,006,749	-	-	15,006,749
Research and development	3,068,298	1,193,458	3,748,355	11,524,734	-	-	509,117	31,860	20,075,822	-	-	20,075,822
Occupancy, warehousing, repairs, and equipment	2,367,636	259,075	812,993	88,289	186,248	-	-	134,485	3,848,726	1,853,697	28,230	5,730,653
Emergency assistance and relief	4,349,512	30,439	329,234	-	2,260,265	-	-	4,848	6,974,298	-	-	6,974,298
Home care and personal assistance	70,057,768	-	-	-	84,826	-	674,319	137,597	70,954,510	-	-	70,954,510
Social, recreational, and communal organizations	11,981,525	673,794	13,979,027	32,324	97,475	137,390	61,052	452,327	27,414,914	-	-	27,414,914
Other	5,301,209	747,238	825,190	304,327	114,731	102,491	-	1,011,846	8,407,032	-	-	8,407,032
Total program direct expenses	170,612,601	20,937,046	41,706,415	14,961,029	4,332,603	239,881	2,992,290	1,857,326	257,639,191	1,853,697	28,230	259,521,118
OTHER EXPENSES												
Payroll, social security benefits, and consultants	5,631,976	1,273,108	4,148,308	1,148,174	76,791	63,966	147,891	40,434	12,530,648	12,989,796	6,031,676	31,552,120
Travel	169,459	35,703	114,368	28,634	-	1,998	3,808	-	353,970	325,917	867,813	1,547,700
Occupancy	157,813	33,250	106,508	26,666	-	1,860	3,546	-	329,643	-	-	329,643
Telephone and fax	85,509	18,016	57,710	14,449	-	1,008	1,922	-	178,614	244,691	31,148	454,453
Conferences, media, and public relations	52,581	11,078	35,487	8,885	-	620	1,182	-	109,833	1,861,100	97,770	2,068,703
Contracted services, supplies, and other expenses	921,254	215,740	708,632	204,830	19,210	10,254	26,038	10,115	2,116,073	2,582,236	1,651,044	6,349,353
Contracted services- Wohl Foundation	-	-	-	-	-	-	-	-	-	418,240	-	418,240
Total other expenses	7,018,592	1,586,895	5,171,013	1,431,638	96,001	79,706	184,387	50,549	15,618,781	18,421,980	8,679,451	42,720,212
Interest expense	-	-	-	-	-	-	-	-	-	506,119	-	506,119
Depreciation and amortization	-	-	-	-	-	-	-	-	-	1,805,560	25,669	1,831,229
Investment management fees	-	-	-	-	-	-	-	-	-	2,493,020	-	2,493,020
Total expenses	177,631,193	22,523,941	46,877,428	16,392,667	4,428,604	319,587	3,176,677	1,907,875	273,257,972	25,080,376	8,733,350	307,071,698
Less investment management fees deducted from investment income on the consolidated statement of activities	-	-	-	-	-	-	-	-	-	(2,493,020)	-	(2,493,020)
Total expenses as reported on the consolidated statement of activities	\$177,631,193	\$22,523,941	\$46,877,428	\$16,392,667	\$4,428,604	\$319,587	\$3,176,677	\$1,907,875	\$273,257,972	\$22,587,356	\$8,733,350	\$304,578,678



Thank you to those
who make our work possible

JDC Supporters

JDC’s programs are made possible by contributions from the Jewish Federations of North America, as well as charitable individuals, families, businesses, foundations, and restitution sources. JDC gives special thanks to the following ambassadors of JDC’s global mission whose gifts in 2012 supported our work around the world.

JEWISH FEDERATIONS

UNITED STATES

JFNA Carmel Wildfire Committee
JFNA Israel Terror Relief Fund
JFNA Network of Independent Communities
JFNA Social Venture Fund for Jewish-Arab
Equality and Shared Society

ALABAMA

The Birmingham Jewish Federation
The Israel-World Jewry Bureau of the Birmingham
Jewish Federation

ARIZONA

Jewish Community Association of Greater Phoenix
Jewish Federation of Southern Arizona

ARKANSAS

Jewish Federation of Arkansas

CALIFORNIA

Jewish Community Federation of the
Greater East Bay
Jewish Federation of Greater Long Beach
and West Orange County
Jewish Federation of Greater Los Angeles
Jewish Federation and Family Services,
Orange County
Jewish Federation of Palm Springs and Desert Area
Jewish Federation of the Sacramento Region
Jewish Federation of San Diego County
Jewish Community Federation of San Francisco,
the Peninsula, Marin and Sonoma Counties
Jewish Federation of Greater Santa Barbara
Jewish Federation of Silicon Valley
Jewish Federation of Ventura County

COLORADO

Allied Jewish Federation of Colorado

CONNECTICUT

Jewish Federation of Eastern Connecticut, Inc.
Jewish Community Center and UJA Federation
of Eastern Fairfield County

UJA/Federation of Greenwich
Jewish Federation of Greater Hartford
Jewish Federation of Greater New Haven
United Jewish Federation of Greater Stamford,
New Canaan and Darien
Jewish Federation of Western Connecticut
UJA/Federation of Westport-Weston-
Wilton-Norwalk

DELAWARE

Jewish Federation of Delaware

DISTRICT OF COLUMBIA

The Jewish Federation of Greater Washington
United Jewish Endowment Fund
of Greater Washington

FLORIDA

Jewish Federation of Brevard
and Indian River Counties
Jewish Federation of Broward County
Jewish Federation of Collier County
Jewish Federation of Jacksonville
Jewish Federation of Lee and Charlotte Counties
Greater Miami Jewish Federation
Jewish Federation of Greater Orlando
Jewish Federation of Palm Beach County
Jewish Federation of Pinellas and Pasco Counties
The Jewish Federation of Sarasota-Manatee
Jewish Federation of South Palm Beach County
The Jewish Women’s Foundation
of South Palm Beach County
Tampa Jewish Community Center
and Federation, Inc.

Jewish Federation of Volusia and Flagler Counties

GEORGIA

Jewish Federation of Greater Atlanta
Augusta Jewish Federation
Savannah Jewish Federation

ILLINOIS

Champaign-Urbana Jewish Federation
Jewish United Fund/Jewish Federation
of Metropolitan Chicago
Jewish Federation of Peoria
Jewish Federation of the Quad Cities
Jewish Federation of Greater Rockford
Jewish Federation of Southern Illinois,
Southeastern Missouri and Western Kentucky
Jewish Federation of Springfield IL.

INDIANA

Fort Wayne Jewish Federation
Jewish Federation of Greater Indianapolis
Jewish Federation of Northwest Indiana
Jewish Federation of St. Joseph Valley

IOWA

Jewish Federation of Greater Des Moines
Jewish Federation of Sioux City

KANSAS

The Jewish Federation of Greater Kansas City
Mid-Kansas Jewish Federation

KENTUCKY

Jewish Federation of the Bluegrass, Inc.
Jewish Community of Louisville

LOUISIANA

Jewish Federation of Greater Baton Rouge
Jewish Federation of Greater New Orleans
North Louisiana Jewish Federation

MAINE

Jewish Community Alliance of Southern Maine

MARYLAND

THE ASSOCIATED: Jewish Community
Federation of Baltimore

MASSACHUSETTS

The Jewish Federation of the Berkshires
Combined Jewish Philanthropies
of Greater Boston

Jewish Federation of Central Massachusetts
Fall River UJA, Inc.
Merrimack Valley Jewish Federation
Jewish Federation of Greater New Bedford
Jewish Federation of the North Shore
The Jewish Federation of Western Massachusetts

MICHIGAN

Jewish Federation of Greater Ann Arbor
Jewish Federation of Metropolitan Detroit
Flint Jewish Federation
Jewish Federation of Grand Rapids

MINNESOTA

Minneapolis Jewish Federation
Jewish Federation of Greater St. Paul

MISSOURI

Jewish Federation of St. Louis

NEBRASKA

Jewish Federation of Omaha

NEVADA

Jewish Federation of Las Vegas

NEW HAMPSHIRE

Jewish Federation of New Hampshire

NEW JERSEY

Jewish Federation of Atlantic
and Cape May Counties
Jewish Federation of Cumberland County
Jewish Federation of Greater
MetroWest New Jersey
Jewish Federation of Greater Middlesex County
Jewish Federation of Monmouth County
UJA Federation of Northern New Jersey
Jewish Federation of Ocean County
The Jewish Federation of Princeton Mercer Bucks
Jewish Federation of Somerset,
Hunterdon and Warren Counties
Jewish Federation of Southern New Jersey

NEW MEXICO

Jewish Federation of New Mexico

NEW YORK

Jewish Federation of Greater Buffalo
Jewish Federation of Dutchess County
Jewish Community Federation of the Mohawk
Valley and Jewish Community of Utica NY

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Former UJA Board-Designated Endowment Fund
The Solelim Fund of UJA-Federation of New York
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Jewish Federation of Greater Orange County
New York

Jewish Federation of Greater Rochester
Jewish Federation of Rockland County
Jewish Federation of Central New York
Jewish Federation of Greater Charlotte
Jewish Federation of Durham-Chapel Hill
Greensboro Jewish Federation
Jewish Federation of Raleigh Cary

OHIO

Jewish Community Board of Akron
Canton Jewish Community Federation
Jewish Federation of Cincinnati
Jewish Federation of Cleveland
Jewish Federation of Columbus
Jewish Federation of Greater Dayton
Jewish Federation of Greater Toledo
Youngstown Area Jewish Federation

OKLAHOMA

Jewish Federation of Greater Oklahoma City
Jewish Federation of Tulsa

OREGON

Jewish Federation of Greater Portland

PENNSYLVANIA

United Jewish Federation of Greater Harrisburg
Jewish Federation of the Lehigh Valley
Jewish Federation of Greater Philadelphia
Jewish Federation of Greater Pittsburgh
Jewish Federation of Reading PA Inc.
The Jewish Federation
of Northeastern Pennsylvania
Jewish Federation of Greater Wilkes-Barre
RHODE ISLAND
Jewish Alliance of Greater Rhode Island
SOUTH CAROLINA
Charleston Jewish Federation
Columbia Jewish Federation

TENNESSEE

Jewish Federation of Greater Chattanooga
Knoxville Jewish Alliance
Memphis Jewish Federation
Jewish Federation of Nashville
and Middle Tennessee

TEXAS

The Jewish Federation of Greater Austin
Jewish Federation of Greater Dallas
Jewish Federation of El Paso, Inc.
Jewish Federation of Fort Worth
and Tarrant County
Jewish Federation of Greater Houston
Jewish Federation of San Antonio
Jewish Federation of Waco and Central Texas

UTAH

United Jewish Federation of Utah

VIRGINIA

Jewish Community Federation of Richmond
United Jewish Federation of Tidewater
United Jewish Community
of the Virginia Peninsula

WASHINGTON

Jewish Federation of Greater Seattle

WISCONSIN

Jewish Federation of Madison
Milwaukee Jewish Federation

CANADA

The Calgary Jewish Federation
Coast to Coast Canada
Jewish Federations of Canada - UJA
Federation CJA
Jewish Federation of Edmonton
UJA Jewish Federation Hamilton Ontario
London Jewish Federation
Jewish Federation of Ottawa
UJA Federation of Greater Toronto
Jewish Federation of Greater Vancouver
Windsor Jewish Federation
Jewish Federation of Winnipeg

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Helen Bader Foundation
The Balint Family Foundation
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Dr. Georgette Bennett and Dr. Leonard Polonsky
Beracha Foundation
David Berg Foundation
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The Boeing Company
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Miriam and Abe* Brenner
Wendy and Michael Brenner
Amy A.B. Bressman
Brittany's Hope
Arthur Brody Trust
Matthew Bronfman
Andrea and Charles Bronfman Philanthropies
Daniel Bruetman
Bukharian Jewish Congress
The Jack Buncher Foundation
Judy Bernstein Bunzl and Nick Bunzl
Dr. Sidney N. and Sylvia Busis
Sandra Cahn
Cahnman Foundation, Inc.
Campini Family Foundation
Chai South Africa Fund
The Childwick Trust
Linda and Jeffrey Church, Nika Water
CLAL Industries
The Barton P. And Mary D. Cohen Charitable Trust
Judith and Elliott Cohen
Naomi and Nehemiah Cohen Foundation
Phyllis Cohn and Arthur Brody*
David and Ruth S. Coleman Foundation
The Sandy and Jean Colen Family Foundation
Jane B. and John C. Colman
Geoffrey and Marcia Colvin
Robert Copeland
Sharon L. Corzine
Barbara Crook
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1



3



2



4

1. Some 12,000 Ethiopian-Israeli children in 15 cities are benefiting from JDC's PACT (Parents and Children Together) programs, which provide preschool enrichment activities to bridge educational and social gaps. Israel, 2013. Photo: Sarah Levin
2. A therapy session at *LeDor vaDor*, the Jewish community's state-of-the-art multifunctional complex for seniors in Buenos Aires, which receives ongoing technical assistance from JDC. Argentina, 2012. Photo: Zhanna Veyts
3. In Central and Eastern Europe and the former Soviet Union, cross-border programs bring young Jews together for leadership training and Jewish learning opportunities. Bulgaria, 2011. Photo: Nicolas Dyzsel
4. A micro-loan from JDC's micro-financing program gave this beaming woman in Gondar City a path to economic independence by enabling her to open her own small shop. Ethiopia, 2012. Photo: Richard Lord

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JDC would like to thank the 372 college students and young adults who in 2012 collectively contributed over 92,000 hours of service to meet diverse challenges in 26 overseas communities. Their time, leadership, and commitment continue to create lasting impact on the global Jewish world.

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