

“Everything
righteous
about the
Jewish people
is brought to
the world by
what you do.”

—Vice President
Joseph R. Biden Jr.



ACTION *in times of* GLOBAL CRISIS

ANNUAL REPORT 2013-2014





Table of Contents

A Message from Our Leadership	2
Beyond the Headlines	
Standing with Israel	4
Ukraine: Jews in Danger	6
Marking a Century of Service	8
Our Global Impact	
For the Poorest Jewish Families, a Lifeline	12
In a Changing Europe, Securing a Jewish Future	14
For Israelis on the Margins, Tools for Success	16
Watching a Miracle Grow: The Next Generation	18
Rebuilding in Post-Disaster Philippines	20
Budget and Financials	
Global Budget	22
Program Budget Distribution	23
JDC's Global Reach	24
Consolidated Financial Information	25
Consolidated Statement of Functional Expenses	26
JDC Supporters	
Jewish Federations	28
Individuals, Foundations, & Corporations	30
The Schiff Society	34
The Warburg Society	36
JDC Ambassadors	38
JDC Entwine Volunteers	40
Officers and Board Members	42



A Message from Our Leadership

IN A WORLD PROVING TO BE INCREASINGLY DANGEROUS,

JDC's ability to respond with boldness and immediacy to crises is one of our most compelling—and historically prevailing—features.

These past months, we once again stood shoulder to shoulder with all Israelis as much of the country came under missile attack from Gaza.

We immediately mobilized our existing networks and partnerships with Israeli government agencies and local NGOs to care for the homebound and vulnerable, helping frightened elderly and people with disabilities when day centers were shuttered, and organizing alternative activities for children robbed of summer camp and forced into bomb shelters. The critical investments that we have made over time to ensure a future of opportunity for all Israelis have consistently proven to be rallying points in war and emergencies.

At the same time, the roiling crisis in Ukraine, sparked in November 2013 and erupting again in early 2014, reminded us why it is so important for JDC to be there for Jews in danger or need worldwide. Our response for the poorest among Ukraine's several hundred thousand Jews—which included mobile units, caregivers, and community volunteers ensuring the uninterrupted delivery of critical assistance where and when tensions were highest—was striking. Increased aid was provided to the elderly, to poor children and families, and to Jews who fled under fire to other locations.

All the while, our Jewish Community Centers (JCCs), family camps, holiday celebrations, cultural festivals, and learning opportunities offered communal solace, while our training programs that are shaping a new generation of young Jewish

leaders produced many brave individuals who voluntarily risked much in the midst of this crisis to bring hope to those who have so little.

Amid this tumult, JDC continued to champion creative opportunities to engage in Jewish life. From the newly opened JCC in Warsaw to the first-ever Limmud Jewish learning festival in Mumbai to a second pan-Asian Jewish conclave in Shanghai, we are helping local activists create new pathways for stronger Jewish connection and a deeper understanding of our shared heritage.

As always, we honor that heritage and responsibility by providing life-sustaining aid to the world's poorest elderly

Jews. With support from our restitution partner—the Conference on Jewish Material Claims Against Germany (Claims Conference), the Jewish Federations of North America, Rabbi Yechiel Eckstein and the International Fellowship of Christians and Jews (IFCJ), and other philanthropists and donors, the *Hesed* network of social welfare centers that we helped establish in the former Soviet Union (FSU) provided food, medicine, home care, winter heating,

and other forms of assistance to more than 144,000 elderly Jews in nearly 2,600 locations last year, caring for them with compassion—and dignity.

Less than half of this increasingly frail population benefits from the expanded funding provided by the German government, through the Claims Conference, for home care and other aid for Holocaust survivors. Our ongoing challenge is to meet the critical needs of the large number of equally vulnerable Jewish elderly who are not entitled to restitution-related support, but desperately need our help.

Through the IFCJ-JDC Partnership for Children, we are

bringing hope for a brighter future to nearly 33,000 children at risk and their families in Europe and the FSU, and we are strengthening their ties to caring Jewish communities.

We are also proud of JDC's flagship Entwine initiative, an ever-expanding movement of young Jewish leaders and advocates committed to making their mark on global Jewish needs and international humanitarian issues. Through Entwine, more than 12,000 young Jewish adults in the US, the UK, and beyond have been connected to JDC's work, and its overseas service opportunities involve over 500 young people—emerging global Jewish leaders—annually.

Our response to disaster in the Philippines represented another point on the moral compass that has guided JDC since 1914: our Jewish responsibility to help repair the world.

In the aftermath of Typhoon Haiyan, we provided medical equipment for Israel's field hospital and distributed emergency supplies to Filipinos whose lives had been torn asunder. Over the past months, we have been rebuilding schools, restoring livelihoods, providing post-trauma support, and implementing risk-reduction programs for the Philippines' most vulnerable islands. All of this strengthens a relationship that began with the refuge the Filipino government provided to European Jews—with JDC aid—during the Nazi era.

And even as the events, exhibits, publications, and media coverage of our centennial year reinforced our pride in JDC's 100-year record of achievement, we remained the essential partner of European Jewish communities suffering economic

decline, rising nationalism, and troubling anti-Semitism; launched pioneering employment initiatives for Israelis with disabilities—a flagship of our Israel Unlimited partnership with the Ruderman Family Foundation and the Government of Israel—based on our models for *Haredi* (ultra-Orthodox) Jews and Israeli Arabs; and provided the fundamental community development tools and aid that keep Jewish communities in North Africa and Latin America strong and eager for innovation.

We greatly value the trust and support we receive from Jewish community Federations across North America in partnership with JFNA, the Harry and Jeanette Weinberg Foundation, the International Fellowship of Christians and Jews, the Maurice and Vivienne Wohl Charitable Foundation, the Swiss Banks Settlement, World Jewish Relief, and other individuals, foundations, estates, and partners around the world. The Conference on Jewish Material Claims Against Germany, which has designated JDC as its primary agent in providing welfare services to Holocaust survivors in the FSU and Eastern Europe who suffered the double trauma of Nazism and Communism, remains the lifeline to those survivors.

At a time when JDC is needed more than ever, we are especially grateful to our Board members for their steadfast support, and we deeply appreciate the tireless devotion of our global JDC staff. Together we are carrying JDC's mission forward into our second century—by empowering the most vulnerable, devising cutting-edge solutions to evolving needs, and embracing every opportunity to forge a stronger, more inclusive global Jewish future. 🌍

Together we are carrying
JDC's mission forward into
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Penny Blumenstein

Penny Blumenstein
President



Alan H. Gill

Alan H. Gill
Executive Vice President & CEO

RESPONDING to
CRISIS



Standing
with Israel

When Israel came under unprecedented rocket attack from Gaza and terrorist tunnels brought heightened anxiety, JDC activated its emergency networks, with government and NGO partners, to respond immediately to this crisis and deploy additional specialized personnel in dozens of hard-hit locations.

That response relied on critical support from the Stop the Sirens emergency campaign of the Jewish Federations of North America (JFNA), as well as funding from individual Federations and donors.

Innovative, nationwide solutions developed by JDC to empower and integrate the most vulnerable Israelis proved invaluable in this crisis.

Coupled with a body of professional expertise honed during previous emergencies—the two intifadas, the Second Lebanon War, the Carmel fires disaster, and Operations Cast Lead and Pillar of Defense—they

enabled JDC to deliver life-saving care.

Thousands of Israelis with disabilities benefited from emergency phone chains, online networks, and the delivery of food, emergency kits, and equipment for safe rooms and shelters that met special needs.

**“You don’t know
how much we
needed this.
I feel like I am
alive again.”**

—a mother in Ashdod

While tens of thousands of children spent long hours in bomb shelters, hundreds of teens and young adults—nurtured by JDC programs that have given them a stake in their communities and a path to a more promising future—volunteered to distract them from their anxieties over the conflict, distributing JDC activity kits filled with arts and crafts supplies, games, toys, and sports equipment.

Further easing kids’ fears in the crisis and working to forestall post-traumatic stress are two products of a JDC partnership: Plush *Hibuki* puppy dolls whose long arms can hug a child brought comfort and a



GAZA STRIP
MISSILE RANGE



75%
of Israelis live
within range of
 Hamas missile fire.

**JDC is helping the
most vulnerable
among them.**

sense of control, and the Red Alert song—developed in 2008 by a teacher in besieged Sderot and now viral on YouTube—calmed young children on their way to shelters.

As always, JDC looked for the human touch, giving hundreds of Russian-speaking seniors in Israel an uplifting experience by setting up a phone-in program with Jews in the former Soviet Union who gathered at JDC-supported *Hesed* social welfare centers to offer their heartfelt support.

As in previous crises, JDC provided at-risk children, youth, and families; people with disabilities; and isolated elderly—both Jews and Arabs—with excursions out of heavily bombed areas, making special arrangements for those requiring accessible transportation. “You don’t know how much we needed this,” said an Ashdod mother, grateful to be away even briefly from relentless sirens and incessant rocket attacks. “I feel like I am alive again.”



RESPONDING to
CRISIS



Ukraine: Jews in Danger

As eastern Ukraine became engulfed in conflict—replete with power and food shortages, heavy shelling, and loss of life—Mila Saprykina’s job as director of JDC’s Donetsk *Hesed* center became a matter of life and death. Schools and shops were ordered closed and people urged to stay home, but Mila rallied her staff. She ensured the *Hesed* remained open for the frightened elderly and vulnerable Jews it serves, and that caregivers fanned out to aid them in their time of need.

The caregivers were joined by young volunteers from JDC leadership programs, and by *Hesed* drivers who, at great personal risk, ventured into areas of conflict to ensure that thousands of Jews were cared for and comforted amid the violence and uncertainty.

JDC’s field professionals, emergency teams, and networks of *Hesed* and Jewish community centers (JCCs) have been working around the clock to aid the

growing number of Jews impacted by the crisis. They are ensuring extra food, medicines, and home care services—even providing coverage 24 hours a day for the frailest. These services are made possible by our extraordinary partners, including Rabbi Yechiel Eckstein and the International Fellowship of Christians and Jews, the Jewish Federations of North America, and the Conference on Jewish Material Claims Against Germany. And they are selflessly delivered in places where caregivers like Mila, and her family, are as personally affected by the crisis as those in their care.

Jewish community connections are therefore vital to these efforts. That’s why JDC has prioritized keeping JCC programs operating as normally as possible. JDC also supplied nearly 53,000 boxes of matzah and coordinated Passover seders this past spring, as it has done for over two decades. These are just a few examples of the mutual care that exists in the Jewish community of this beleaguered country.

JDC’s Donetsk *Hesed* services became a matter of life and death.

In Mila’s case, that value—that all Jews are responsible for one another—was transmitted in childhood.

Growing up in the Soviet Union, Mila treasures efforts her family made to maintain Jewish holidays and traditions against all odds. She remembers her grandfather keeping a Jewish calendar under his pillow, and the secret place in his room where he hid prayer books and a shofar. With no synagogues left in Donetsk after World War II, he and his brothers raised money to buy a house where they could hold prayer services, and collected funds to meet the needs of the Jewish community.

Following in their footsteps, Mila was an eager participant in the revival of Jewish life in east Ukraine in the early ‘90s. Local Jewish charitable organizations were not yet in operation, so Mila banded with her friends to care for elderly Jews and people with disabilities, visiting them and bringing them food packages bought with their own money. Raised with a deep sense of responsibility to help people in difficult situations, Mila immediately accepted the *Hesed* job.

That deep sense of obligation became even more critical as thousands of people fled the Donetsk and Lugansk regions of eastern Ukraine in recent months for fear of being caught in ongoing battles. For the many hundreds of Jews who have found new homes in places like Kiev, Dnepropetrovsk, Kharkov, and even Rostov in Russia, JDC has provided a robust aid program, including rental subsidies, food and clothing, Jewish community connections like summer camp, and post-trauma counseling services for people who have lost everything and fear not being able to return home.

And for those who remain in the East, they can rely on Mila, and the Donetsk *Hesed* staff and volunteers, to check in with them every day, getting them aid even in

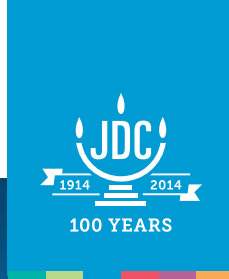
JDC on the FRONT LINES



the direst circumstances. This also includes tracking the growing number of Jews who are leaving, informing other *Heseds* of their whereabouts, and ensuring an unbroken chain of assistance in their new places of residence.

“We are all trying not to get lost in the events of today,” Mila says of the current crisis. “We find our life purpose in helping others—and hope for peace.” 🌐





Marking a
Century
of Service

WASHINGTON, DC

U.S. Vice President **Joseph R. Biden, Jr.**, Secretary of State **John Kerry**, and Treasury Secretary **Jacob J. Lew** were among the keynote speakers at JDC's December 2013 Centennial Celebration in Washington, D.C., which highlighted a century of partnership between JDC and the Government of the United States in furthering JDC's humanitarian endeavors.

"Everything that is right about America and righteous about the Jewish people is brought to the world by what you do."

—Vice President **Joseph R. Biden, Jr.**



"It has been 100 years of indispensable work to protect those across the generations who have suffered from the scourge of war, violence, bigotry, hunger, and natural disaster. It is a proud history. A history of never standing idly by in silence—but one of taking action."

—Treasury Secretary **Jacob J. Lew**



CEO **Alan Gill** addresses government leaders, JDC Board members, and VIP guests



"The friendship between our two peoples is a story of *tikkun olam*, of making the world a better place. It is as the world should be."

—Philippines Ambassador to the United States **Jose L. Cuisia**, accepting JDC's Or L'Olam (Light Unto Nations) Award

JERUSALEM, ISRAEL

Israeli President **Shimon Peres**, Prime Minister **Benjamin Netanyahu**, and Knesset Speaker **Yuli (Yoel) Edelstein** headed the line-up of distinguished speakers at JDC's Centennial Celebration in Jerusalem in May 2014. The event underscored the historic partnerships JDC has forged with and on behalf of Israel and Jewish communities worldwide.



"JDC is the greatest Jewish humanitarian organization on the planet. JDC does something unique—focusing on communities in distress and working together with the entire community. From our hearts we want to thank you in a way that represents the deep gratitude of the Jewish people."

—Prime Minister of Israel **Benjamin Netanyahu**



"I don't know any organization that can be compared to the Joint. In the most impassable corners of the world, you let the people you serve keep their dignity and hope."

—President of Israel **Shimon Peres**

Rabbi Yechiel Eckstein received JDC's prestigious Raoul Wallenberg Award for his profound contribution to JDC, the Jewish people, and Israel in the presence of the Israeli Prime Minister and Speaker of the Knesset.



PARIS, FRANCE

At the Continental Gathering of Jewish leaders in Paris that followed the Israel celebration, **Penny Blumenstein** received the Order of Leopold—the highest level of Belgian honorary knighthood—from **Alexander Zanzer**, Director of the Royal Society of Jewish Welfare in Belgium.



"What Rashi and the Torah teach us is that being connected to other Jews is the essence of Judaism... this is something all of you are perfectly aware of because the JDC has remarkably exemplified this principle for 100 years."

—Baron **David de Rothschild**,
International Council Chair, JDC



NEW YORK, USA

I Live. Send Help., the New-York Historical Society's multi-media exhibit showcasing JDC's milestone anniversary, opened to the public on June 13, 2014. Comprised of many never-before-seen items from JDC's Global Archives, the exhibit—as well as JDC's Centennial volume of the same name—brings to life a 100-year record of achievement that parallels the tragedies and triumphs of contemporary Jewish history.



"On the anvil of history, the simple philanthropic organization known as the Joint was hammered into a complex and powerful instrument of survival and rebirth for the Jewish people."

—**Dr. Joseph J. Schwartz**, 1964
Former Head of JDC's European Operations



For the Poorest Jewish Families, a Lifeline

"You are our hope. You are our future. You are our everything," says Anna Penkevich, a 50-year-old single mom raising three children—Manyak, 16; Victoriya, 13; and Georgy, 12 (above and opposite)—on her own in Rostov-on-Don, Russia. Anna is grateful to the caring staff at the local *Hesed*, whose Children in Need (CI) program is supported by the International Fellowship of Christians and Jews-JDC Partnership for Children in the Former Soviet Union.

Doing as much as she can to provide for her kids, Anna holds down two jobs cleaning in local hospitals. "She works hard," says her caseworker, "and does everything with love ... but her salary is not enough. We help out with food cards, shoes and clothing for the children, linens, even soap."

JDC social workers helped Anna sort out her life after she lost her previous apartment, enabling her to regain custody of her children, who'd been placed

temporarily in an orphanage. But all the families' possessions were lost in the process, so "now all of our household is from *Hesed*," says Anna, including a much-needed refrigerator and a bed.

Beyond material assistance, the kids have received psychological help to cope with their difficult living situation, as well as speech therapy sessions for Georgy and tutoring aid at JDC's Jewish Family Center to help all three keep up in school. They enjoy the center's Jewish holiday programs, and have made new friends at its family and summer camps. "I feel good there," explains Victoriya, "and I keep feeling good when I come home."

—Anna Penkevich

Anna's oldest daughter, Nastya, 22, previously benefited from CI programs and graduated from the center's training course for youth leaders. Now a full-time college student, she is already giving back to her community, serving as a counselor at family camp

"We are alive and living happily as a family because of the Jewish community's care."

this past July. "We are alive and living happily as a family because of the Jewish community's care," sums up Anna.

Those sentiments could be echoed by Lyuba Chakarov, who lives with her son, David (below), in Sofia, Bulgaria. Widowed four years ago, Lyuba kept her family going throughout her husband's

debilitating fight with cancer by running a children's clothing shop in Pernik, a town 20 miles from Sofia. But like so many small business owners, Lyuba soon fell victim to the country's deepening economic crisis.

Forced to close down her shop, Lyuba moved with her son to the capital in desperate search for a new livelihood. Ten-year-old David struggled to adjust to a new school and new friends while still in mourning for his father.

And since his dad did not have the continuity of employment needed to secure a state orphan's pension, JDC's Jewish community social workers helped David apply for a personal pension, which he now receives through a special presidential enactment.

Like others struggling with crisis-related unemployment, Lyuba received job training from the Jewish community. She now works as a home care assistant to a Holocaust survivor, which brings her to the Jewish Community Center on a daily basis.

David, too, has immersed himself in community activities, attending multiple years of summer camp and participating in the Bar/Bat Mitzvah program in 2013, when he celebrated his own coming of age.

And the academic and emotional support David gets from his community Big Brother—a university student who himself was helped by the CI program—has motivated the teen to apply for leadership training at the *Hadracha* college when he turns 16. "I am eager to give back to my community, which has always been there for me and my mother." 🌍





In a Changing Europe, Securing a Jewish Future

For Europe's Jewish communities, facing rising anti-Semitism and economic decline, the last three decades of achievement in rebuilding Jewish life could easily be undermined, were it not for people like Agata Rakowiecka (above and opposite) and Markos Maisis (opposite, top, at left). Working in Poland and Greece, respectively, they are equally immersed in strengthening Jewish connections worldwide.

Agata is thrilled to be "re-invigorating Jewish life where it had almost disappeared." Emblematic of Poland's astonishing Jewish revival, she spent six years focusing on attracting young Jews to the Warsaw community, and is now the director of the new Jewish Community Center (JCC)—the city's first modern center post-Holocaust, which opened in a trendy Warsaw neighborhood in October 2013.

Agata represents a generation that has rediscovered its

Jewish heritage. Her older sister became interested in Jewish topics following the fall of Communism, and Agata soon became equally intrigued.

"When I was 14 years old I found my way to JDC's international Jewish summer camp at Szarvas, Hungary," says Agata. "That experience inspired my decision to dedicate my career to renewing Jewish life in Poland."

"The new JCC is monumental—and it would never have happened without JDC."

—Agata Rakowiecka

"By the time I grew up in Warsaw," explains Agata, "the Holocaust and Communism had decimated its rich prewar Jewish life. The new JCC is monumental—and

Agata was the first young Polish Jew to participate in Israel's International Bible Contest. And returning to Camp Szarvas as a division head, she helped create Jewish programming for children and teens from 20+ countries, and subsequently earned a Jewish educator's degree from Hebrew University.

it would never have happened without JDC."

Dynamic programming at the converted 3,000-square-foot space "where everyone can feel comfortable"—funded by the Taube Foundation for Jewish Life & Culture, the Koret Foundation, JDC, and other donors—is already helping Agata engage greater numbers of young Jews in Jewish life.

Unlike Agata, Markos grew up in a fairly traditional Jewish family in the 100-member Jewish community of Volos, Greece. He attended synagogue on the holidays—and it was there that he first learned about JDC, from a plaque commemorating its aid following a 1955 earthquake.

Markos was doing his army service in 2006 when he heard about *Gesher*, JDC's annual training and networking event for young Jews in the Balkans. He talked his way into a leave to attend the conference, and found his Jewish identity transformed: "One of my biggest revelations was my first *Kabbalat Shabbat*, holding hands with 350 people and singing. For a person from a community where 10 or 12 people go to synagogue, that was really something."

"From that *Gesher* on, I never missed one," said Markos, even if it meant traveling long distances to get there.

"JDC has been my adult Jewish identity," says the 33-year-old, who runs a small web design firm. He has participated in innovative JDC programs across Europe: a *Leatid* leadership training seminar in Oxford, UK; two Junction programs for emerging entrepreneurs in Barcelona and Milan; and, most powerfully, every session of *Gesher* since 2006.

"People ask me if *Gesher* is worth it," he says. "I say, there is nothing more meaningful than coming



together to exchange ideas, get to know different cultures, and integrate with other Jews...."

Markos feels that JDC is especially crucial for young Jewish adults struggling with Greece's continuing economic turmoil, and far-right voices of ultra-nationalism and anti-Semitism. "I think Greece needs JDC more than ever right now—to help maintain a robust Jewish life in small Jewish communities like mine, especially in these difficult times." 🌐



For Israelis on the Margins, Tools for Success

When Itamar Beck (opposite, bottom) was growing up in Haifa and working hard to complete his studies despite his struggles with cerebral palsy, the idea of having a career in the education system seemed almost unthinkable. Now living in Tiberias, 25-year-old Itamar counsels dozens of at-risk youth in three local schools, listening to their challenges and coaching them “like a kind of big brother.” He even teaches them how to play guitar.

To realize his dream, Itamar himself got help along the way—first from the local Center for Young Adults, a network established by JDC and the Government of Israel to equip underserved and at-risk young adults with the tools and support to navigate and integrate into Israeli society. Recently, it was an employment integration program known as RampUp that empowered Itamar, giving him the confidence and the tools to convince

his job interviewer that his abilities outweighed his physical limitation.

RampUp is one of many critical interventions developed by JDC’s TEVET employment partnership with the Government of Israel to integrate 700,000 chronically jobless Israelis into the workforce; and its Israel Unlimited partnership with the government and the Ruderman Family Foundation to promote the inclusion of the country’s one million adults with disabilities into all aspects of Israeli society.

—Itamar Beck

Grateful for the transformative help he got on his own journey, Itamar is delighted that now he can do the same thing for others. “I can affect their lives, and give them this little extra push toward a better future,” he says.

Rotem Zimry (above and opposite), the new Head

“I can affect their lives,
and give them this little
extra push toward a
better future.”



Chef and Manager of the popular Inka restaurant at JDC’s Center for Independent Living (CIL) in Beer Sheva, is also giving back. Managed entirely by people with disabilities, the CIL is well known throughout the Negev for enabling people with disabilities to find fulfilling work.

Rotem contacted the CIL for help because he longed to overcome the limitations of a severe stutter that started when he was a boy, traumatized by his father’s death in a car accident. The CIL director, Dalia Zilberman, recognized Rotem’s penchant for cooking and encouraged him to follow his dream, helping him gain entry to a top-notch culinary institute in Herzliya. Rotem soon spread his wings, and his professional career took off.

Earlier this year he phoned Dalia, who was delighted to learn he was now a chef at a leading Eilat hotel. She told him about a special visit that would be made to the CIL by the Israeli Prime Minister’s Office and ranking government officials as part of the annual Negev Conference. “I instantly decided I had to come cook for the event,” says Rotem.

“I was re-established here,” he explained after the successful event, “and it is my privilege to give something back for the people who will come after me to this amazing place.”

Since then, Rotem has devised a new and improved menu for the CIL’s restaurant and invested tremendous personal and professional mentorship in its staff. As Dalia describes it, “everyone in Inka, and the CIL, has a brand new spark of excitement in their eyes.” 🌍





Watching a Miracle Grow: The Next Generation

"How many people get to watch a miracle grow?" asks Ezra Moses (above and opposite), who just completed a two-year stint as a JDC-BBYO Global Jewish Service Corps Fellow in the former Soviet Union, where he worked with teens and beneficiaries of JDC's welfare initiatives. "To me, that is the importance of JDC Entwine, which is building a new generation of global Jewish leaders: being on the ground helping people firsthand, seeing how JDC meets sudden needs on the turn of a dime—and being able to transmit that message back home," he continues.

As part of its broader service continuum, JDC Entwine's Jewish Service Corps (JSC) annually offers year-long professional service opportunities in communities around the world to some 25 recent college graduates.

With support from the Charles and Lynn Schusterman Family Foundation, a select number of JSC Fellows are chosen each year to serve as JDC-BBYO Fellows

and use their teen engagement skills to empower youth in their placement communities to develop peer-led Jewish programming. They also involve teens in international BBYO programs, leading delegations to BBYO International Convention and other events. By capitalizing on BBYO's expertise and facilitating meaningful connections among Jewish teenagers worldwide, these Fellows are enriching Jewish life and working to create a truly global Jewish teen movement.

Ezra, who grew up in Montreal, was based for four months in Tbilisi, Georgia, after spending the previous year-and-a-half establishing dynamic

programming for Jewish teens in Kharkov, Ukraine, and neighboring regions.

A 2012 graduate of McGill University, Ezra previously held various leadership roles at Hillel Montreal, United Synagogue Youth, and Camp Ramah in Canada, making him a perfect choice for this program.

**"We love this community,
and we want to add to it."**

—Jewish teens in Ukraine

In Ukraine, Ezra immersed himself in activities at Kharkov's *Beit Dan* Jewish Community Center (JCC), quickly establishing a group of teen *madrichim* (youth leaders) at the youth club. He taught and led prayer services at the Jewish school; helped run an English-language club; made home visits to at-risk children and young adults; and ran Shabbat programs. Somehow he also found time to work toward his cherished goal: raising funds to create a Jewish teen youth movement throughout Ukraine.

Determined to create events attractive to the younger generation, Ezra leveraged BBYO resources to form a youth movement comprised of passionate teens ready to take ownership of their Jewish identity and imbued with the values of volunteerism and community involvement. The teenagers he brought together in Kharkov were so enthusiastic that the movement expanded to nearby Poltava and Sumy; Ezra was energized by this success and elected to stay on for a second fellowship year.

In January 2014, Ezra was awarded a Schusterman Foundation #MAKEITHAPPEN grant to support a regional gathering of teen leaders. Then, as the crisis in Ukraine heated up, he was relocated to Tbilisi, where he continued to engage Jewish youth and serve the larger Jewish community.

It was in Georgia that Ezra made what he called "one of my saddest home visits ever." He went with *Hesed* workers to see how they could best help a destitute young single mom living with her newborn child, high-school-age sister, and widowed mother in a tiny apartment bereft of all amenities. JDC bought them a refrigerator and basic furniture, provided diapers for the infant, and got the younger girl involved in JCC activities.

This visit encapsulated for Ezra what JDC's work and his fellowship was all about, enabling him "to see the lives of people change on a regular basis" and hear newly inspired teens say "we love this community, and we want to add to it." 🌍





Rebuilding in Post-Disaster Philippines

"Only two weeks." That's all it took for JDC to get Bogo Central Elementary School up and running following the devastation wrought by Typhoon Haiyan. Principal Galilee Ylanan (above) still marvels at the feat, calling it "an amazing happening!"

The typhoon struck central Philippines with catastrophic force early on the morning of November 8, 2013, triggering a grave humanitarian crisis that left 6,000 people dead and some 14 million Filipinos' lives devastated. Forty percent of those affected were already living below the poverty line, making it especially difficult for them to overcome the loss of homes, schools, and livelihoods.

JDC responded immediately, working with local and global partners* to deliver food, shelter, hygiene, medical supplies, and safe water, and purchasing

essential medical equipment for the Israel Defense Forces (IDF) Field Hospital. Building on expertise established in previous disasters, JDC prioritized the repair and rebuilding of schools to provide educational continuity for children whose families had lost so much.

"It is beyond everybody's imagination that there are people who are not even a part of our community who help so much."

—School Principal **Galilee Ylanan**

It was thoughts of the 1,800 children in her care—and the 40 teachers—that nearly drove veteran Principal Ylanan to despair when she viewed the roofless building of her school. But then JDC stepped in.

"It is beyond everybody's imagination that there are people who are not even a part of our community who help so much in restoring our school buildings," she said, emphasizing how much they appreciate "the relationship built through this gesture of JDC."

In recent months, JDC has also been helping restore



the livelihoods of fishermen in the devastated Panay region. Fishermen on the tiny island of Lat-Asan received new fiberglass boats in June—the first round in a project that is also promoting the boats' local manufacture, to add to local incomes.

With no running water and a fragile infrastructure, Lat-Asan residents were especially vulnerable when the storm struck. Dennis Almorin, his wife, Jesse, and their two daughters (at left) battled chest-high floodwaters to take refuge in an elevated house nearby. The family survived—but both their boat and home were washed away, leaving them with nothing but the clothes on their backs.

Dennis moved his family in with his parents and borrowed a boat from a friend, splitting his catch with him as well. They scraped by on donations of food and clothing.

Now Dennis has a new fishing boat, which he built himself with materials supplied by JDC, and the family is looking forward to regaining their financial independence. "We are very thankful for this assistance," says Jesse, "and so happy to be able to go back to our lives before Yolanda (local name for Typhoon Haiyan)."

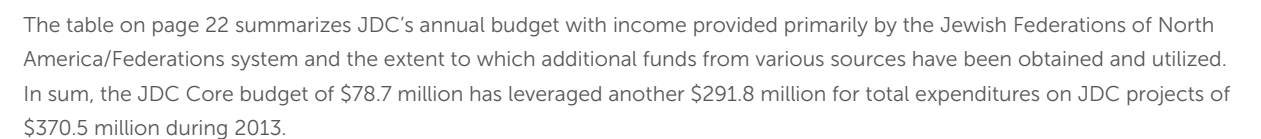
And while these efforts—along with first-class post-trauma interventions and a major disaster risk-reduction initiative—have ensured that JDC honors the Philippines' heroic legacy of saving Jews during WWII, the building of a brighter future for Filipinos eager to resume their lives will be JDC's proudest success. 🌐



*JDC's Philippines partners include: the IDF Field Hospital and the Israel Ministry of Foreign Affairs, Afya Foundation, Catholic Relief Services, UNICEF, Magen David Adom (MDA), the International Medical Corps (IMC), the International Rescue Committee (IRC), the Israel Trauma Coalition, the International Institute for Rural Reconstruction, the Center for Disaster Preparedness, the Ramon Aboitiz Foundation (RAFI), Balay Mindanaw, AGAPP, and Negrenese Volunteers for Change (NVC).

2013 Program Budget Distribution

BY GEOGRAPHIC AREA





JDC's Global Reach

Today's urgent mission for JDC is rescuing Jews and others in danger and crisis, alleviating hunger and hardship, and renewing and connecting Jewish communities. JDC impacts millions of lives in more than 70 countries worldwide.

NEW YORK

World Headquarters

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Philippines
Rwanda
South Africa
Sri Lanka
Thailand
Tunisia
Turkey
Zimbabwe

Consolidated Financial Information

The following is a summary of JDC's audited Financial Statements for the year ended December 31, 2013. For a copy of the full Financial Statements and Independent Auditor's Report, email Ophir Singal, JDC Chief Financial Officer, at financials@jdc.org or access at www.JDC.org/financials.

CONSOLIDATED BALANCE SHEET 2013

ASSETS	
Cash & Cash Equivalents.....	35,725,768
Investments.....	514,043,423
Grants Receivable.....	26,250,103
Contributions Receivable, Net.....	65,845,284
Other Assets.....	12,880,216
Fixed assets, Net.....	56,442,756

Total assets \$711,187,550

LIABILITIES & NET ASSETS

Accounts Payable & Accrued Expenses.....	75,622,691
Pension Plan Obligations.....	6,762,607
Annuity Obligations.....	2,108,061
Loans Payable.....	44,802,009
Due to Others.....	24,876,763
Total Liabilities.....	154,172,131
Net Assets.....	557,015,419

Total liabilities and net assets \$711,187,550

CONSOLIDATED STATEMENT OF ACTIVITIES 2013

REVENUES, GAINS (LOSSES) & OTHER SUPPORT

Contributions, net.....	176,496,108
Grants.....	135,496,130
Other income.....	8,492,367
Investment gain.....	69,329,444

Total revenues, gains (losses) & other support \$389,814,049

EXPENSES

Program services.....	297,253,972
Supporting services	
Management & general.....	28,521,762
Fund raising.....	10,703,264
Total supporting services.....	39,225,026

Total expenses \$336,478,998

CHANGES IN NET ASSETS

Change In Net Assets Before Other Changes.....	53,335,051
Pension & Post-Retirement Benefit Adjustment.....	3,336,918
Change In Net Assets.....	\$56,671,969
Net Assets (Deficit) - Beginning Of Year.....	\$500,343,450

Net Assets (Deficit) - End Of Year \$557,015,419

Consolidated Statement of Functional Expenses

Period Ended December 31, 2013

	PROGRAM SERVICES						SUPPORTING SERVICES		
	Relief, Welfare and Health	Empowering and Training	Social Development & Strengthening Jewish Life	Research and Development	Other	Total	Management and General	Fund Raising	Total
PROGRAM EXPENSES									
Grants and Cash Assistance	\$16,889,843	\$11,529,366	\$1,654,050	\$2,669,030	\$171,463	\$32,913,752	\$-	\$-	\$32,913,752
Food, Clothing, and Supplies Assistance	64,331,720	-	-	132,680	-	64,464,400	-	-	64,464,400
Health Care, Rehabilitation, and Supplies	6,996,696	42,924	1,172,318	-	1,746,509	9,958,447	-	-	9,958,447
Education, Training, and Scholarships	316,277	20,957,456	8,027,537	377,517	921,599	30,600,386	-	-	30,600,386
Research and Development	2,950,325	807,216	2,870,040	11,917,603	120,906	18,666,090	-	-	18,666,090
Emergency Assistance, Rescue, and Relief	3,881,869	152,780	234,291	-	2,951,192	7,220,132	-	-	7,220,132
Home Care and Personal Assistance	74,170,692	-	-	-	-	74,170,692	-	-	74,170,692
Social, Religious, and Communal Outreach Programs	12,557,743	875,159	24,347,917	45,552	3,053,288	40,879,659	-	-	40,879,659
Occupancy, Facilities, Equipment, and Repairs	1,940,133	357,905	579,386	-	170,644	3,048,068	-	-	3,048,068
Miscellaneous	641,880	54,986	1,213,322	728,651	1,094,914	3,733,753	-	-	3,733,753
Total program expenses	184,677,178	34,777,792	40,098,861	15,871,033	10,230,515	285,655,379	-	-	285,655,379
MANAGEMENT AND ADMINISTRATIVE EXPENSES									
Payroll, Benefits, and Consultants	4,928,018	927,858	1,098,194	423,433	272,945	7,650,448	13,916,841	6,866,704	28,433,993
Contracted Services, Supplies, and Other Expenses	1,887,499	355,382	420,623	162,181	104,542	2,930,227	6,844,035	1,735,372	11,509,634
Travel	299,968	56,479	66,847	25,774	16,614	465,682	679,062	866,274	2,011,018
Conferences, Media, and Public Relations	5,826	1,097	1,298	501	323	9,045	2,316,862	408,858	2,734,765
Other	349,895	65,879	77,973	30,064	19,380	543,191	1,847,119	800,387	3,190,697
Total Management and Administrative Expenses	7,471,206	1,406,695	1,664,935	641,953	413,805	11,598,593	25,603,919	10,677,595	47,880,107
Interest expenses	-	-	-	-	-	-	593,836	-	593,836
Depreciation	-	-	-	-	-	-	2,324,007	25,669	2,349,676
Total Expenses	\$192,148,384	\$36,184,487	\$41,763,796	\$16,512,986	\$10,644,319	\$297,253,972	\$28,521,762	\$10,703,264	\$336,478,998

JDC Supporters

JDC’s programs are made possible by contributions from the Jewish Federations of North America, as well as charitable individuals, families, businesses, foundations, and restitution sources. JDC gives special thanks to the following ambassadors of JDC’s global mission whose gifts in 2013 supported our work around the world.

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UNITED STATES	UJA/Federation of Greenwich	Jewish United Fund/Jewish Federation
JFNA Network of Independent Communities	Jewish Federation of Greater Hartford	of Metropolitan Chicago
JFNA Social Venture Fund for Jewish-Arab Equality and Shared Society	Jewish Federation of Greater New Haven	Jewish Federation of Peoria
JFNA Israel Terror Relief Fund	United Jewish Federation of Greater Stamford, New Canaan and Darien	Jewish Federation of the Quad Cities
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Jewish Community Association of Greater Phoenix	Jewish Federation of Delaware	INDIANA
Jewish Federation of Southern Arizona	DISTRICT OF COLUMBIA	Jewish Federation of Fort Wayne
ARKANSAS	The Jewish Federation of Greater Washington	Jewish Federation of Greater Indianapolis
Jewish Federation of Arkansas	United Jewish Endowment Fund of Greater Washington	Jewish Federation of Northwest Indiana
CALIFORNIA	FLORIDA	Jewish Federation of St Joseph Valley
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South Peninsula Jewish Community Teen Foundation	The Jewish Federation of Sarasota-Manatee	LOUISIANA
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Jewish Federation of Silicon Valley	The Jewish Women’s Foundation of South Palm Beach County	Jewish Federation of Greater New Orleans
Jewish Federation of Ventura County	Tampa Jewish Community Center & Federation, Inc.	North Louisiana Jewish Federation
COLORADO	Jewish Federation of Volusia & Flagler Counties	MAINE
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CONNECTICUT	Jewish Federation of Greater Atlanta	MARYLAND
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		Fall River UJA, Inc.

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Minneapolis Jewish Federation	Jewish Federation of Raleigh Cary	Jewish Federation of San Antonio
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Jewish Federation of Las Vegas	Jewish Federation of Greater Dayton	United Jewish Community of the Virginia Peninsula
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Jewish Federation of Monmouth County	Jewish Federation of Greater Portland	Coast to Coast Canada
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p. 3	left Lieberman Photography right Arnold Katz Photography
p. 4	Vladimir Shraga
p. 5	top JDC bottom Ofir Ben Natan
p. 6	Gute
p. 7	Rachel Calman
p. 8-9	Richard Greenhouse
p. 10	Sasson Tiram Photography
p. 11	top, middle Cedric Poulmaire bottom Ashley Macadam/ Michael Priest Photography
p. 12	Sarah Levin
p. 13	top Solomon Frances bottom Sarah Levin
p. 14	Piotr Kulisiewicz
p. 15	top Phelia Barouh bottom Piotr Kulisiewicz
p. 16	Gute
p. 17	top Gute bottom JDC
p. 18-19	Richard T. Nowitz
p. 20	Kidlat de Guia
p. 21	top Kidlat de Guia bottom JDC
p. 24	Richard Lord
p. 35	Sasson Tiram Photography
p. 37	left Richard Greenhouse right Sasson Tiram Photography
p. 39	Nancy Borowick



JDC receives core support through the Jewish Federations of North America. Major funders also include: the Conference on Jewish Material Claims Against Germany, the Harry and Jeanette Weinberg Foundation, the International Fellowship of Christians and Jews, the Maurice and Vivienne Wohl Charitable Foundation, World Jewish Relief (UK), UIA Federations Canada, and tens of thousands of individual donors.