

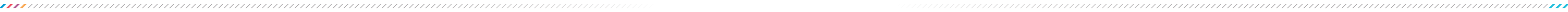
on the **FRONT LINES**

**ANNUAL
REPORT**



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A Message from Our Leadership

THE LATE ELIE WIESEL, z”l, whose post-Holocaust journey is part of the JDC story, once profoundly captured the essence of our mission: “The Joint says: No, you are not forgotten. We are with you wherever you are.”

The world is rife with violence and uncertainty, with every newsfeed heightening anxiety and each day raising new challenges. In this environment, JDC remains steadfast in its determination to be there—*on the front lines*—wherever we are needed.

Whether standing with European Jewish communities facing brutal terror attacks, anti-Semitism, and persistent economic difficulties; bridging social and economic gaps for vulnerable Israelis of all stripes; serving as a bulwark of support for Ukraine’s Jews suffering the effects of a protracted conflict; providing planning and technical assistance in Latin America and North Africa; or building a brighter future for vulnerable women living on the edge in Nepal—JDC is there.

In a transforming Europe, JDC is helping Jewish communities bolster their future. To do this, we have been bringing Jewish leaders from across the continent together to tackle an ever more complicated reality, and fostering resilience through programs that are enhancing physical security and boosting psychosocial strength, crisis management skills, and inter-community cooperation.

And even as terror attacks, xenophobia, and right-wing nationalism are rising, we see expanding audiences for the diverse Jewish cultural events we have developed and supported, and increased participation in the Jewish camping programs and learning opportunities for children, young adults, and families that have helped rebuild a heritage nearly obliterated by Nazism and Communism. Our efforts to strengthen communal resilience are bearing fruit for the Jews of this troubled continent.

In Ukraine, JDC has been *on the front lines* since that regional crisis first ignited. In recent months, we have continued to provide various forms of emergency support to nearly 4,300 Jews in the conflict zone and 2,000 displaced Jews throughout the region, and we are prepared to aid additional thousands should they face acute hardship once again.

At the same time, as the country struggles with a currency devaluation, a near-standstill economy, and the high cost of food, medicine, and utilities, the network of 30 *Hesed* social welfare centers that we support in Ukraine serves some 60,000+ impoverished Jews, including 7,300+ at-risk Jewish children and their families. We are proud that

CNN highlighted the impact of JDC’s continuing relief efforts in an incisive account featured in national broadcasts and on CNN’s website.

The Jews we aid in Ukraine comprise more than half of the 122,729 needy elderly and 19,620 impoverished children and families living throughout the former Soviet Union (FSU) who benefited last year from services provided by the *Hesed* network, which we developed with support from our partners.

In Israel, beset this year by yet another round of terror attacks, the nationwide social initiatives that JDC has pioneered through strategic partnerships with the government and other entities continued to provide both a vehicle for inter-community dialogue, and a cushion of support for the most vulnerable segments of the population.

New efforts are under way at both ends of the age spectrum, with JDC-Eshel facilitating income-boosting opportunities for Israel’s increasing number of seniors, and Ashalim taking a more family-oriented approach to enhance the long-term prospects of at-risk children and teens. A new JDC-Tevet program is promoting career advancement for the working poor, while its cutting-edge apprenticeship project is giving

those on the fringes a means of entry into the nation’s start-up economy. Israel Unlimited is advancing accessibility and boosting the independence of people with disabilities.

Increasingly, the social services we’ve developed for Jews in Europe and the FSU involve community volunteers, including young Jews who have taken up the mantle of mutual responsibility that defines our people worldwide. That they are prepared to do so today is a testament to the effort we have invested in cultivating and training an emerging generation of community activists and young professionals in Europe, the FSU, Latin America, North Africa, and parts of Asia—empowering them to put their own stamp on their communities going forward, and connecting them with their peers across national and regional divides.

Here at home, our Global Leaders Initiative has just installed the first cohort of 15 rising Jewish leaders from across North America as full-voting members of our Board. Of note, most of the group emerged from JDC Entwine, our highly successful, expanding young adult platform that has connected some 16,000 millennials from the U.S., the U.K., and beyond to JDC’s work and an active engagement in Jewish life.

Entwine’s Jewish service continuum, from the yearlong Global Jewish Service Corps to immersive Insider Trips, gives over 600 young adults each year the ability to couple Jewish values with action—and make their own personal mark on global needs. With generous support from the Jim Joseph Foundation, the Charles and Lynn Schusterman Family Foundation, the William Davidson Foundation, and many others, Entwine is enabling the young adults who represent our Jewish future to solidify their commitment to global Jewish responsibility.

In today’s uncertain world, we greatly value the trust and steadfast support we receive from Jewish community Federations across North America in partnership with JFNA, the Harry and Jeanette Weinberg Foundation, the Maurice and Vivienne Wohl Charitable Foundation, the Swiss Banks

Settlement, World Jewish Relief, and other individuals, foundations, estates, and partners around the world. The Conference on Jewish Material Claims Against Germany has designated JDC as its primary agent in providing welfare services to Holocaust survivors in the FSU and Eastern Europe who suffered the double trauma of Nazism and Communism, and it remains the lifeline to those survivors.

JDC also operates critical food, medicine, and assistance programs for impoverished Jews on behalf of Rabbi Yechiel Eckstein and the International Fellowship of Christians and Jews across the FSU and beyond—a partnership whose impact is profound.

For 102 years and counting, the devoted members of the JDC Board have been setting a standard of excellence that is still without equal, and we are sincerely grateful for their wise counsel and increasingly generous support. We also commend the tireless devotion and professionalism of JDC’s global staff. These contributions ensure JDC remains *on the front lines*, safeguarding the well-being and strengthening the future of Jews and Jewish communities worldwide. 🌍



Stan Rabin

Stanley A. Rabin
President



Alan H. Gill

Alan H. Gill
Executive Vice President & CEO

Caught in the Crossfire, Thousands Turn to JDC

Shrapnel, right there in her garden.

That's when Mary Zilberman, 79, knew she and her husband, Leonid, 82, had to flee Lugansk, the eastern Ukrainian city that—along with Donetsk—is at the center of the battle for control between Ukraine and separatist forces.

The Zilberman family owned three apartments in their home city, but in Kharkov, where they sought refuge and have now lived for two years, Mary and Leonid share a small one-bedroom apartment just off Yuri Gagarin Boulevard with their daughter and her husband, who spend each night on the couch.

Back in Lugansk, the Zilbermans were celebrated volunteers in the Jewish community, helping JDC start the city's *Hesed* social welfare center and coordinating the region's most successful iteration of Warm Homes, a social program for elderly Jews.

Now they're on the other side, two among the thousands of Jewish Ukrainian internally displaced

people (IDPs) forced by war to turn to JDC for rent assistance, winter relief, and more.

"We dream of going back, but each year the distance between us and that dream gets bigger and bigger and bigger," Leonid says with a rueful sigh. "So we live here, and we breathe this air. *Hesed* keeps us alive now."

"Hesed keeps us alive now."

JDC currently serves about 300 Jewish IDPs in Kharkov, the city's toughest humanitarian cases that remain from the peak of about 600 in the summer of 2014.

Across the region in the first half of 2016, JDC assisted some 2,000 people, the neediest remaining IDPs from a peak of about 4,000.

But it's important to realize the situation for these vulnerable Jewish elderly and families hasn't gotten any easier, cautions Zoya Krypitskaya, the social services coordinator at the Kharkov *Hesed*.

"They don't feel like they live in the here and now. They live with their pasts. They live with their memories," she says. "They think about what they used to do, the

friends they used to have ... and they always compare. Their lives are full of disappointment."

Six hours west, Valeriya Kvasha strolls through Kiev's Beiteinu center, JDC's program for children and families at risk in the Ukrainian capital, picking up toys, smiling at toddlers, and chatting with colleagues.

"Our childhood stopped. We became adults quickly."

A scientific engineer by training, Valeriya, 41, now works as the IDP coordinator at Beiteinu, serving as a case manager for clients who've fled the violence in the east.

She should know: Her family fled, too, taking one of the last trains out of Lugansk in July 2014.

"People come to me and say, 'You really understand this because you've been in my situation,'" she says with a glint of pride in her eyes. "They trust me."

Valeriya is glad to have her job—"for me, the Jewish community means stability now," she says—but it hasn't been an easy road.

When she, her husband, and their two sons came to Kiev, they stayed with distant cousins who soon encouraged them to leave, hinting that they were beginning to overstay their welcome.

The family struggled to find an apartment, as landlord after landlord biased against IDPs turned them down.

"You'll steal my furniture and take it somewhere else," Valeriya remembered one man saying.

Now they have an apartment, outfitted with household supplies, clothes, and toiletries, thanks

to the JDC staff at Beiteinu. The family continues to receive winter relief, rent assistance, and psychosocial support.

But even for a family with a softer landing in their new city than most, each day is a painful reminder of what has been lost.

"Our childhood stopped," Valeriya's eldest, Nikita, 18, says. "We became adults quickly."

Valeriya laughs quickly and bitterly, as if she's heard a mean-spirited joke.

"We had a car, an apartment, a country house, back in Lugansk. We were going to buy an apartment for Nikita when he started university," she said. "But that plan's ruined. We live with a new reality now." 🌐



Building Resilience Amid Terror, Anti-Semitism

A year after her daughter was taken hostage by terrorists at the HyperCacher kosher supermarket in eastern Paris, “Simone” and her young son remained terrified. She realized they needed additional emotional support—and turned to the Jewish community’s Resilience Center, created with backing from JDC.

“I was touched we were able to help,” says Dr. Aviva Meimoun, the director of the Center, which opened in April 2015.

Dr. Meimoun is just one of many psychosocial support professionals who provide victims of terror, anti-Semitic attacks, and other traumas with psychological treatment and clinician consultation. She says the Center is especially critical in these trying times for French Jews who face rising anti-Semitism and deadly terror attacks.

“It is very important to me to help my community, and my field of competence gives me that ability,” Dr. Meimoun says.

Though her team’s post-trauma approach is targeted to children and youth, the elderly, and people with disabilities, the Center is a universal place for members of the Jewish community to join together to share difficult experiences and provide emotional support.

Born of a partnership among JDC, the Israel Trauma Coalition (ITC) and OSE-Oeuvre de Secours aux Enfants, the French Jewish community’s welfare organization, the Center is also supported by UJA-Federation of New York. The psychologists and other professionals providing support and counsel at the Center were trained by the ITC.

“It’s clear to us we need to ensure members of the community understand psychological safety is just as key as physical safety,” Dr. Meimoun says.

Resilience is about continuing to invest in today’s Jewish leaders and supporting generations going forward, too. Part of a multi-pronged approach, the Center provides teachers at Jewish schools with tools and support.

“It is very important to me to help my community.”

Post-terror trauma support, disaster preparedness training, and crisis management strategies are vital skillsets honed by the Center and other JDC activities that are helping France’s 550,000 Jews become better prepared to robustly respond to future emergencies.

JDC also works closely with French Jews to organize leadership skills seminars, cultivate community development best practices, and include young French Jews in pan-European networking initiatives. JDC supports SPCJ, a French security NGO, to provide security to Jewish institutions.

JDC’s focus on resilience spans the European continent to Jewish communities of all sizes, including Finland, which is home to about 1,800 Jews, most of whom reside in Helsinki.



Yaron Nadbornik, the community’s president, said Finnish Jews are laser-focused on the task at hand.

From renovating the community’s kindergarten building, playground, and kosher store to pioneering a B’nai Mitzvah family program that offers camping trips and opportunities for meaningful introspection, the community’s small size does not hinder its vitality or creativity in dealing with the tough issues it faces, like anti-Semitism.

This 150-year-old community is doubling down on building itself up; it just installed its first Finnish-speaking rabbi, Rabbi Simon Livson, four years ago.

“This has added depth to our internal religious activities and to community outreach efforts,” Nadbornik says. “Visitors are usually in utter disbelief at how much we have going on here.”

His focus, though, is not just domestic. Nadbornik understands the need to actively engage in JDC regional and pan-European resilience trainings like last year’s first-ever JDC Resilience Conference held in Barcelona.

“I choose to actively fight for the future of European Jews in my country.”

It’s just one part of JDC’s menu of resilience efforts focused on aiding European Jews facing many challenges, including the Connect conference for French-speaking Jews to be held in Paris; the Arachim Conference, which brings together European Jewish educators and school principals for training and crisis management strategies; pan-European training conferences aimed at social work professionals; and other ongoing efforts to help Europe’s Jewish leaders and communities strengthen their resilience profile.

Why the focus on resilience? Nadbornik stresses it’s because enabling communities to best leverage resources and adapt to new realities helps them preserve their members’ physical and psychological wellbeing—both in time of crisis and emergency and in their aftermath.

“These conferences add value and empower participants to take responsibility for their community’s future,” he says. “I choose to actively fight for the future of European Jews in my country, as I feel many other young leaders of European and national Jewish associations do.” 🌍

New Paths for Working Poor

When Hala Raroon, 32, graduated high school, she hoped to become a secretary in her village, Isfiya.

After her wedding and the birth of two children, though, she found a lack of professional opportunities for working moms in the majority-Druze village of about 16,000 in northern Israel, about 20 minutes southeast of Haifa.

But when it became clear her husband's salary as a factory worker wasn't enough for their family to live on, Hala again began searching in earnest for a job.

After several unsuccessful interviews, she turned to Ashtek Allwa, 46, the coordinator at Isfiya's community center, for advice.

Her friend responded by referring Hala to the JDC-developed Eshet Chayil program, which endeavors to get women from traditional communities (Israeli Arab, Ethiopian-Israeli, and more) into the workforce.

Ashtek helped Hala secure a job as a saleswoman at a perfume shop. And after a year of Eshet Chayil training, she found better work—as a secretary at a day center for Druze elderly.

Still, her family struggled to make ends meet.

That's when Ashtek recommended Hala for Kidum, JDC's new professional development and career advancement program for the working poor—part of Tevet, the JDC-Government of Israel partnership to promote employment across the country.

One year later, Hala has two months to go before completing a bookkeeping course. Working with Ashtek, her boss has agreed to make Hala the day center's account manager.

Hala's salary has already risen 45 percent from the moment she began to work with Ashtek, and the

"I love helping other women realize their own potential."

promotion stands to come with a significant salary bump, too.

It was no miracle. Ashtek and the Kidum program helped Hala through a series of personal meetings, scholarships, and motivating conversations encouraging her to speak to her boss about opportunities for advancement.

"Everyone deserves a chance like this. This empowered me, and I hope others can do what I did," Hala says.

"It's so important to me that my children see me, a mother who works, as a role model. We have a new rhythm in our household."

Kidum focuses on low-income workers who have held jobs for at least 18 months of the last two years. Working one-on-one with employment counselors, participants aim to boost their salary, improve their hours and work conditions, find satisfying and meaningful work, and develop new professional skills.

That individual guidance is essential, Hala says. Ashtek was also an ally in convincing Hala's skeptical husband that the Kidum training was valuable.

"Ashtek never stopped believing in me, always telling me that she knew I'd succeed," Hala recalls. "She was the first person that ever believed in me that way. She gave me the confidence I needed to succeed."

Kidum was a vehicle of self-improvement for Ashtek, too. Working in the village community

center, she often spoke to women about their financial and family challenges. She'd ask women what the problem was, and she "always heard the same answer."

"I don't earn enough money, and what I make, I give right to my husband," she remembers them saying. "But I always knew how to talk to these women, how to help them."

When Eshet Chayil came to the village, the mayor personally called Ashtek and asked

her to spearhead the program. Now, she's helped mentor three groups of participants, working to find jobs for 65 women.

She's currently working with six women through Kidum.

"I love being the point person for helping other women realize their own potential," she says, almost bashfully.

Spend a few minutes talking to Hala, and it's clear Ashtek and Kidum are on to something.

"I always recommend women to take part in Kidum, and I start with my own story: 'Look at me, what I've achieved, what I've done,'" Hala says with a smile. "It doesn't stop here, that's for sure." 🌍



"Ashtek was the first person that ever believed in me that way."



Strengthening Europe's Jewish Future

She's been going to Jewish summer camp near her hometown of Pleven, Bulgaria, since she was 7 years old—but for Kalina Dobrova, a financial intern in Vienna, Austria, it's not always easy to be Jewish.

That's where Junction comes in. An initiative of JDC, the Schusterman Foundation, and YESOD, it seeks to empower young Jewish adults and professionals to engage with the pan-European Jewish community by providing innovative international opportunities and meaningful, relevant, and forward-looking Jewish spaces.

"Being Jewish for me is an honor and privilege—but fitting into a fast-changing world full of pressure and uncertainty with a Jewish viewpoint and lifestyle can be hard," Kalina, 22, says. "Junction is special not only for its programs, but because it gives me the opportunity to meet people from all over the world who share the challenges I face. It shows me I'm not alone, that there are others searching for their way."

Junction events—like the Gesher conference for Jews in the Balkans or Connect, a personal and professional development conference for French-speaking Jews—help young Jews realize they're part of one large European Jewish network, no matter how small their home community might be.

Kalina says she's inspired by many of the young leaders she's met through Junction.

"It gives me so many different visions for how I can be Jewish nowadays," she says. "I've met people who've found that perfect balance in their life. Just hearing their stories and their success in finding their own place in the

Jewish world strengthens my Jewish identity."

Lela Sadikario, JDC's Junction director, says the events help young Jews across Europe realize they're part of something larger than themselves.

"At Junction we introduce young adults to diverse, modern, and positive ways to experience being

Jewish. Participants in Junction programs are reminded of both their individual worth and the value of belonging to a larger Jewish community," she says. "'What can I do?' is replaced by the question of 'what can we do?'"

In Paris, David el Shatran, 32, an artificial intelligence researcher, runs JewSalsa, a non-profit that

encourages a strong and proud Jewish identity in France's emerging leaders.

For him, Junction is a powerful rebuke to a narrative that denies a Jewish future in France and more broadly in Europe.

"I think the biggest challenge is to explain to the world the reality of Europe, which is that European Jews want to live in Europe," he says. "There is anti-Semitism, like there can be everywhere in the world—but there is so much innovation here, so many ideas and projects that could and need to be helped and encouraged."

For David, who's also a musician, Junction has provided a playground to explore the intersection of his Jewish identity and his creative endeavors.



"'What can I do?' is replaced by the question of 'what can we do?'"

David says Junction is a success because it adeptly manages to hit two separate targets: unaffiliated Jews and Jewish innovators with pioneering ideas that need nurturing.

"By getting inspired, they'll get more involved in Jewish life. By going to Junction programs, they feel like anything's possible, that they have people who will help them, who trust them," he says. "At Junction, they fall in love with Jewish community again." 🌍

Engaging the Next Generation of Russian-Speaking Jews

When Ruben Shimonov was 6, he left Tashkent, Uzbekistan with his family, heading for the unfamiliar shores of New York City.

Fitting six people into a small one-bedroom apartment in Queens proved difficult, and Shimonov recalls how his family was drained and hopeful in equal measure — dependent on assistance from others to find their footing in a new place.

That's why meeting young Georgian Jews on a JDC Entwine Insider Service Trip proved so meaningful.

"If the turn of events in my family's life was a little different and we had stayed in Uzbekistan, this might have become our story — of living in very humble conditions, depending on aid," he says. "And then I thought about when we first came to the U.S. with nothing to our name, exhausted day in and day out. It wasn't so theoretical. It was me. We were dependent on aid, too, on the help and generosity of so many others."

The cross-community engagement coordinator at

Queens College Hillel, Ruben is part of an emergent group of young Russian-speaking Jews determined to use their unique backgrounds to make an impact in the broader Jewish community.

In this spirit, JDC Entwine and the Genesis Philanthropy Group have developed a partnership to craft and launch the first global Jewish service program uniquely tailored to Russian-speaking Jews. The partnership will increase the number of Russian-speaking Jewish college students and young professionals involved in JDC Entwine's overseas Insider Service Trips and Learning Networks in North America.

"We are excited to see the ever-increasing role that volunteerism and service play in engaging younger generations of Russian-speaking Jews," Ilia Salita, CEO of Genesis Philanthropy Group, says. "As a leader in this field, Entwine is a natural partner in widening the opportunities available, and we are thrilled to work together to bring more Russian-speaking Jews to learn from and impact Jewish communities around the world."

"These teens make a very conscious decision to be Jewish."



And for young Jews like Ruben, now on JDC Entwine's Steering Committee, the Genesis and Entwine investment in Russian-speaking Jews honors his unique Jewish identity.

"It's this unity and diversity, which I think also resonates with the Jewish story. You had Russian-speaking Jews who were born [in the U.S.] who still connect with it. There's really something there," he says. "We are maybe the last generation that will still have that connection to it, so it's important to leverage that experience."

"When I see how active they are, it makes me proud. It's like, 'I did that!'"

JDC's programmatic partnership with BBYO, which is housed with Entwine and supported by the Schusterman Foundation, the William Davidson Foundation, and the Myers Foundation, impacts more than 7,000 teens worldwide—everywhere from

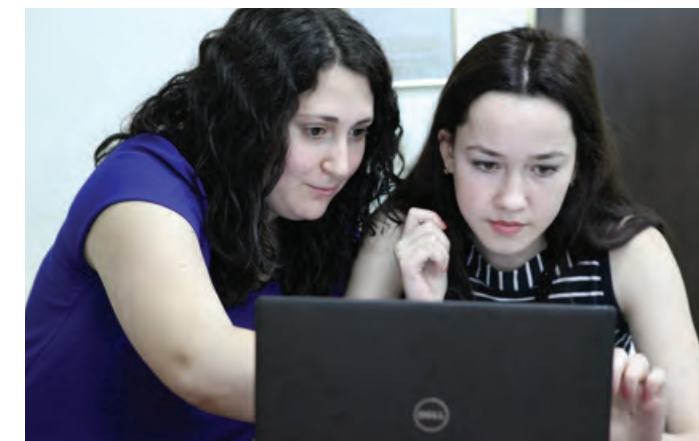
Argentina and Latvia to Finland and Turkey. In nine cities across the globe, JDC-BBYO Global Jewish Service Corps Fellows work with teens to coordinate a variety of activities and events.

In Kharkov, Cincinnati native Karin Goitman runs an English-speaking club at the city's Beit Dan JCC and accompanied a delegation of Ukrainian teens, part of JDC's Active Jewish Teens (AJT) Network, to this year's BBYO International Convention in Baltimore. She says her teens trust her because she's a Russian speaker, too.

"Entwine's basic premise is that to empower young adults is to create the next generation of the Jewish people. These teens make a very conscious decision to be Jewish," Karin says. "And for me, when I see how active they are, it makes me proud. It's like, 'I did that!'"

For Entwine, the Genesis and BBYO partnerships are linchpins of a global strategy for developing tomorrow's Jewish leaders.

"The way we have scaled Entwine in a relatively short time is through meaningful partnerships," explains Sarah Eisenman, JDC Entwine's Executive Director. "And arguably, for Jewish life to flourish, partnering to create leverage and impact is key to our collective future." 🌐





Keeping a Storied Community Strong

Ronel Jacobs, 21, is part of India's next generation—studying for his computer engineering degree at Mumbai University and determined to make his future in this nation of 1.3 billion people.

He's also a member of India's proud but tiny Jewish minority, and one of the young leaders JDC has been cultivating to help this community of 4,400 maintain its distinctive identity.

Savvy and sophisticated, young adults like Ronel and Asriel Jhirad, 23, are increasingly being looked to as their community's future.

The two young men value JDC's role in helping India's Jews care for their most vulnerable while offering a blend of local, JCC-centered activities and overseas opportunities for leadership training and Jewish growth.

It's these touchpoints that have fueled their passion to shape their own Jewish destiny.

"I'm thankful to JDC for providing us with many gates

to enter into the Jewish mainstream," says Ronel, "and a strong platform to be involved in the local Jewish community."

For Asriel, who is pursuing an M.B.A. in marketing while running a computer eCommerce business, "JDC is a way for me to meet my peers and seniors from the community, and learn from both. It offers many opportunities for networking and career development," added incentives for community involvement.

In 2011, Asriel was one of the young Indian Jews who experienced the flagship Ronald S. Lauder Foundation/JDC International Summer Camp at Szarvas, Hungary.

"It truly transformed me," he says with pride and gratitude. "It helped me build leadership skills and get more involved in decision-making for the youth of the community."

Asriel became an active member of the committee that runs the Jewish Youth Pioneers (JYP), the JDC-

"[Szarvas] truly transformed me."

supported program that gives young Jews in India a framework for expanding their Jewish literacy and involvement in community life. He helped organize youth camps, learning sessions, and JYP's annual Khai Fest, a gala Chanukah celebration and community fundraiser. Despite his growing professional obligations, Asriel remains active in JYP activities, taking part each year in Limmud India and the Global Day of Jewish Learning.

"The smiles on their faces and the sparkle in their eyes make all the effort worthwhile!"

Ronel dates his involvement with JDC to his years in its Gan Katan Sunday School classes, which gave him "firsthand knowledge about basic Judaism" and the chance to befriend other Jews his age. In a country with no formal Jewish educational system, the camps, holiday programs, and classes JDC has developed and supports are especially meaningful, helping the community maintain its cherished "small Jewish world of our own."



Ronel was a camp counselor at Szarvas in 2015, and currently serves as Secretary of JYP's Executive Committee, helping to plan and implement both sports tournaments and cultural programs. "I gained a lot of Jewish knowledge (at Szarvas)," he explains, "which helps me conduct sessions for the kids and older youth."

Ronel spearheaded last winter's Khai Fest, whose proceeds were split between support for the medical needs of residents of Bayiti, the community's small home for seniors, and enhanced youth activities.

Ronel also volunteers with the Gabriel Project Mumbai, which brings young Jewish adults from India and overseas communities together to combat hunger and promote literacy and opportunity among the city's destitute children.

"Making a difference in the life of others gives me immense satisfaction," he says. "I feel I have taken a few steps toward *tikkun olam* (the Jewish imperative to engage in 'repairing the world') and, with JDC, I can strive to work for a better future."

Those sentiments are echoed by Asriel.

Describing the Purim baskets that JYP volunteers prepare and distribute each year to community seniors, he notes how "elated" the recipients are by their gifts—and even more by the visits themselves. "The smiles on their faces and the sparkle in their eyes make all the effort worthwhile!" 🌍

Rising Jewish Leaders Redefine Community

To an outsider, the link between Ukraine's Jewish future and the top children's dance studio in Kharkov, the nation's second-largest city, might seem tenuous, but Alyona Yakymova is the ultimate insider.

And as the 28-year-old bounds up the stairs two at a time, she's so excited to introduce Sasha Sekirin, the owner of All Stars Dance Centre, that she can barely get the words out.

"This is a unique example of how Metsuda can help you create a successful business that can help you in the future and change your life," she says, referring to JDC's flagship yearlong young leadership course in Ukraine. "Metsuda helped Sasha realize his life's mission."

Sasha, 35, now runs three dance studios, and it all began when he started a dance circle 11 years ago at Kharkov's Beit Dan JCC, the capstone volunteer project of his Metsuda year.

For Sasha, there's a clear through-line between hiking in the Carpathian Mountains in his early 20s with two dozen other budding Ukrainian Jewish leaders and employing 150 dance teachers who instruct 2,500 kids.

"Metsuda taught me that life is about giving back, about being useful to society. These are the values of a Jewish life," he says. "Everyone looked at me like I was crazy. I was leaving my good job for the chance of growing a career around my hobby. But look at what I've built in the last 10 years."

For Alyona, Sasha's story epitomizes Metsuda—its power and its potential to continue transforming its participants' lives. Metsuda has about 270 alumni, with 25 new leaders graduating

each year; across the former Soviet Union, about 650 young people have graduated from JDC leadership programs.

A graduate herself, Alyona and her husband, Vladimir, 27, now run Post-Metsuda, an informal alumni network

that organizes everything from Shavuot retreats in the countryside to Kickstarter-style collections for friends struggling to pay for unexpected medical care.

It's important for her that the ideas for the projects come from the Metsuda graduates themselves—with some, like Alyona, donating their time, and others, like Sasha, contributing financially.

"I can't say that this is my job anymore. It's my soul. I want to develop this moment and transform my community," Alyona says. "When people graduate from Metsuda, we tell them this is just the beginning. And it is."

Across town, Konstantin Kuznetsov, also a Metsuda graduate, is eager to talk about Volunteer Platform, the new initiative he coordinates in Kharkov that aims to professionalize the city's sizable volunteer corps of passionate Jewish teens and 20-somethings.

Since the program launched in May, about 100 volunteers working on 10 community service projects have received training in marketing, project management, and more.

One project nurtured by Volunteer Platform provides birthday celebrations for poor children with special needs or from families at risk. Fifteen volunteers have helped throw parties for dozens of children, either in their homes or at the city's Gorky Park amusement park.

"If we can make a happy day for a child one day a year, we must do it," said Alice Davydova, 19, also a Metsuda graduate. "In those moments, you start to appreciate what you have."



Another project, Paint a Fairytale, brings in young Kharkov Jews to read children's books to kids, and then help them to brainstorm and illustrate their own fantastical stories. The volunteers then print the books, which often have Jewish themes, and deliver them to the budding authors.

"It's so important to work with children and give them the first seeds of Jewish tradition," said Konstantin, 29.

Konstantin said his Jewish identity is now inextricably linked to volunteerism. What Metsuda first sparked, Volunteer Platform has solidified—and now, nascent community service projects can receive constructive feedback and support.

"For me, Metsuda gave my life Jewish content—and now I find in the Jewish

community a sense of support, of feeling united together," he said. "It's difficult to change everybody, but if we change the minds of those who participate, we can start to change our city for the better, and change Ukraine." 🌍

"Metsuda taught me that life is about giving back, about being useful to society."

Empowering Argentina's Jewish Community Post-Crisis

There is an arc that links Sandra Weiner, an active Jewish community volunteer in Cordoba, with the Soifers in the provincial town of Basavilbaso, a family whose home was burned to the ground.

It's a powerful connection, a steady current of Jewish solidarity and mutual responsibility. It's a shared value that sustains a community in tragedy and in triumph, and has been nurtured by JDC's close work with Argentina's local Jewish organizations to build their capacity to meet existing needs and emerging challenges.

In the 1990s, as deteriorating economic conditions affected both individuals and already weakened institutions, JDC took on a more direct role in Argentina. Coupling emergency aid with training for a "solidarity" network of community volunteers, JDC organized a coalition to address growing Jewish poverty through a new system of Social Assistance Centers.

That system proved a lifeline for Sandra and her

family when the country's full-blown financial crisis hit in 2001. Marshaling the support of the Jewish Federations of North America, U.K.'s World Jewish Relief, and generous foundations and individuals, JDC spearheaded a comprehensive relief effort that at its height provided food, clothing, subsidies for rent and utilities, and help with mortgage payments to some 36,500 Jews.

"The crisis in the country changed our way of life Inflation and unemployment grew quickly," Sandra relates, looking back with emotion. "The country collapsed ... our position, our dreams all went away."

Her two sons are now flourishing young adults, but those were troubled times for Sandra and her family.

"Our situation was so bad we were forced to ask the community for help and, to our surprise, we not only had our local Social Assistance arm, but also JDC, who covered our basic needs, such as food, medication, and rent," she recalls. "That help allowed us to free

"I do not have the words to express my appreciation for JDC's help."

ourselves of the burden of poverty and to have the time and strength to get our dreams back."

Despite her own struggles, Sandra quickly joined the team of volunteers in the social assistance department in Cordoba, "a beautiful group of brave and driven women who taught me to receive and give with love."

In time, she became the coordinator of the Cordoba community pharmacy, which, like its Buenos Aires progenitor, continues to distribute medications free to those in need.

"I'm determined to provide dignity and a better quality of life for those going through situations they did not expect," she says.



For Sandra, her charge is to help people like Rachel and David Soifer, a hard-working couple in their thirties who returned from a first-ever vacation with their three children to find their modest home and all their possessions destroyed by a fire.

With the income from the Soifers' small candy store now devoted entirely to home repairs, the Argentinian Jewish community rallied to their aid, offering a variety of much-needed social services and an interest-free loan, and paying to transport a long

list of replacement household items donated by the Tzedek thrift shop in Buenos Aires.

A flourishing community initiative developed by JDC and run by the Tzedaka Foundation, Tzedek promotes the donation of goods-in-kind and has raised more than \$700,000 to date.

"A better quality of life for those who, like us, have gone through situations we did not expect."

It recently moved to a larger workspace, where volunteers and staff members ready the goods for resale—both on the premises and online at mercadolibre.com, Latin America's eCommerce platform.

Part of JDC's push to create a "culture of philanthropy," the Tzedaka Foundation—founded with help from JDC in 1991—has grown from two professionals and a volunteer to a corps today of some 600 volunteers, nearly 100 professionals, and 6,500 donors impacting the lives of more than 11,000 Argentinians.

And even in the years of deepest crisis, JDC kept community sustainability in mind, planting the seeds of learning opportunities like Limmud, and holiday celebrations like Urban Pesach and Urban Rosh Hashana—programs now fully owned and operated by a strengthened Argentinian Jewish community.

It's a story of empowerment that's familiar to Sandra Weiner and Rachel and David Soifer—and has been the foundation of self-sustaining Jewish communities across the world and of JDC's work for more than a century. 🌍

Post Quake: A Brighter Future for Women

When a massive earthquake struck Nepal last April, nearly every structure in Khokana, a village south of Kathmandu, crumbled to dust.

That's when Apsara Dangol, a tenacious dynamo who runs a community clinic in the village, sprang into action, establishing a volunteer network to assist Khokana's women, who were hit disproportionately hard by the disaster.

"After the earthquake, women felt like they couldn't do anything," she said. "They thought there was no point in even attempting to improve their situation in life since they could lose everything at any moment or even die."

The earthquake destroyed subsistence farms and nearly 600,000 homes, along with the weaving materials, tools, seeds, and livestock that had enabled thousands of women to eke out a living for their families.

JDC is focused on empowering those women in areas

of health and livelihood as part of our robust relief and recovery effort, because experience has shown they are critical to a community's road back from natural disaster.

It's a strategy that has impacted more than 49,000 people—like Apsara, who was determined to overcome a sense of fatalism that seemed pervasive.

"We were inspired to move forward by the first JDC team that came through," she said of herself and her peers. Reassured by JDC's long history helping communities rebuild following disasters, they thought, "if other communities did it, we can, too."

Apsara worked with JDC and Homenet South Asia to establish a multipurpose community center in one of the hardest-hit areas of Nepal. This and four similar

centers established by activists like Apsara have given hundreds of women a safe space to gather, reliable child care, and psychosocial counseling and support. Their diverse training programs also help women acquire new skills—providing critical access to higher

earning potential, as well as the tools, equipment, and other resources they need to restart their home-based endeavors and build stronger futures for themselves and their families.

"This training has given me the chance to live again," said one recent participant.

"This training has given me the chance to live again."

Mira Shrestha agrees. With a two-year-old daughter and twelve-year-old son to support, the sewing course she completed helped her gain entry to an advanced course in tailoring funded by the local government. She is grateful for the childcare program that kept her daughter safe and occupied, freeing her to take on much-needed work, complete her training, and get more involved in her community.

"Now, I'm confident I can achieve my dream of opening my own tailor shop," she says.



Masina Adhikari has a dream, too—to improve her family's situation by becoming a successful farmer. With training in organic farming skills and new seeds from Rural Reconstruction Nepal, a JDC-supported partner, she now grows out-of-season vegetables for market—and looks forward to expanding her reach via social media.

In the last year alone, JDC's broader recovery efforts have helped build resilience in over 20 vulnerable, heard-to-reach villages by training and placing hundreds of teachers and community and youth leaders who are now empowered to respond in the event of future disasters. And JDC supported the reconstruction of two medical clinics in the Dolakha district, adding new, designated spaces and services for women, as well as solar power units for each clinic to ensure their continued operation during ongoing power shortages.

"To be with other women in the community and share common experiences has given me strength—and this training has brought me new joy," says Bimla, with gratitude for the path forward she found through a JDC-supported weaving course after her farm was destroyed.

Her story speaks to the power of creating a strong foundation for women in Nepal—an investment that will reap benefits for generations to come. 🌍



A New Window on Jewish History

For more than a century, JDC has been the “911” of the Jewish people, a fact documented time and again in the three miles of text, 100,000 photographs, and 2,500 audiovisual materials that comprise JDC’s Global Archives. This lifesaving role is prominently illustrated in two document collections from Warsaw that have recently been digitized and are now available online at [archives.JDC.org](https://archives.jdc.org).

Encompassing more than 550,000 pages of documents, these collections chronicle JDC’s operations in Poland from 1939-41 and 1945-49, pivotal eras in contemporary Jewish history.

One especially poignant document reveals how, some 70 years ago, the phone number of JDC’s postwar office in Warsaw proved a literal lifeline. Writing on the heels of the July 1946 pogrom in Kielce, Poland in which some 42 Jews were murdered and over 40 seriously injured, the president of the Jewish committee in nearby Ostrowiec recounts how the 150 Jews in his community were also “in danger of a massacre” as the Kielce hysteria spread. With no help forthcoming

from the local authorities, the committee made a frantic call to JDC’s Warsaw office; as a result, an army detachment was sent to the region, and “the sword hanging above our heads was stopped.”

Expressing his “deepest gratitude” to JDC, the president informed JDC’s country director that “150 rescued Ostrowiec Jews will always keep in their memory the telephone number 882-19 as a symbol of help; (it) will remain for us a symbol of life.”

The Warsaw collections are replete with such symbols, beginning with JDC’s fervent efforts to stave off starvation and suffering in the early years of

World War II—efforts its heroic local representatives struggled to maintain through the war’s darkest hours.

The postwar collection documents the massive reconstruction program JDC undertook in Poland in the aftermath of the fighting, helping to repair the lives of shattered Holocaust survivors and returning refugees. JDC shipped in food and other life-

*These records
shed new light
on JDC’s century
of endeavors.*



sustaining supplies; promoted the resurgence of economic activity and vital community institutions; and assisted tens of thousands of émigrés heading to Israel and other countries.

It also traced family members and survivors, and helped to locate, reunite, or find new lives for the many “hidden children” who had survived the war in the care of gentile families.

One report tells the story of Rysia Adler, a child of the Warsaw Ghetto, and the hastily scribbled note whereby her parents entrusted their precious five-year-old daughter “in the moment of our critical distress to the Joint.” Their heart-rending message was dated April 30, 1943, a week after the start of the ghetto uprising. The Polish family that subsequently sheltered Rysia told JDC they did so “to rescue her from death by the German murderers” as the destruction of the ghetto neared completion.

With the physical collections themselves housed at the Jewish Historical Institute (JHI) in Warsaw (having been deposited there by Poland’s then-Communist government following its 1949 expulsion of JDC), their digitization is the fruit of a collaborative effort that has enabled JDC to “reunite” these records with its New York and European archival holdings. The collections were catalogued in a project funded by the United States Holocaust Memorial Museum, which subsequently microfilmed the papers with funding from the Claims Conference. In 2013, JDC and JHI agreed to digitize the material to make it available worldwide. Fully appreciating the historical significance of these records, the Rothschild

PHOTOS: Fleeing westward through Czechoslovakia after the 1946 pogrom in Kielce, Poland, Jewish families took refuge at an emergency center in Bratislava (opposite), while these unaccompanied children (at left) arrived in Nachod. Below: Unloading life-sustaining supplies in Warsaw.

Foundation (Hanadiv) Europe provided generous support for this effort, and the 1939-41 collection was digitized in 2015 with support from the Kronhill-Pletka Foundation. The Polonsky Foundation is a lead digitization funder, and it was a lead funder of this project.

The newfound accessibility of these collections will enable researchers to delve more deeply into JDC’s Holocaust-era work in Eastern Europe, while lists from these collections that have been added to the Archives’ searchable Names Index may help individuals far and wide fill gaps in their family’s history. These records join the Archive’s previously digitized collections, which continue to shed new light on JDC’s century of endeavors and the hundreds of thousands of people who have benefited from its work worldwide. 🌍

Explore your history
and ours at [archives.JDC.org](https://archives.jdc.org)

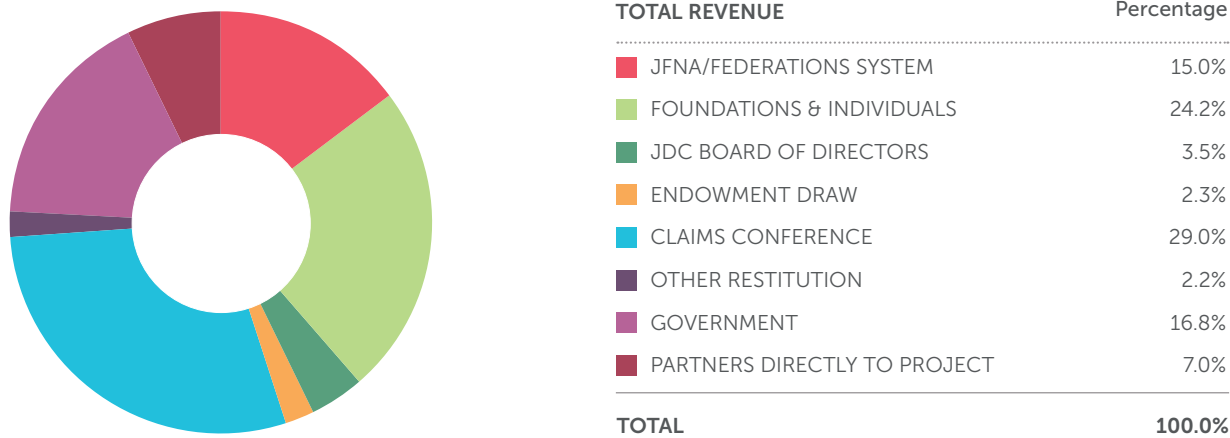


2015 Global Budget¹

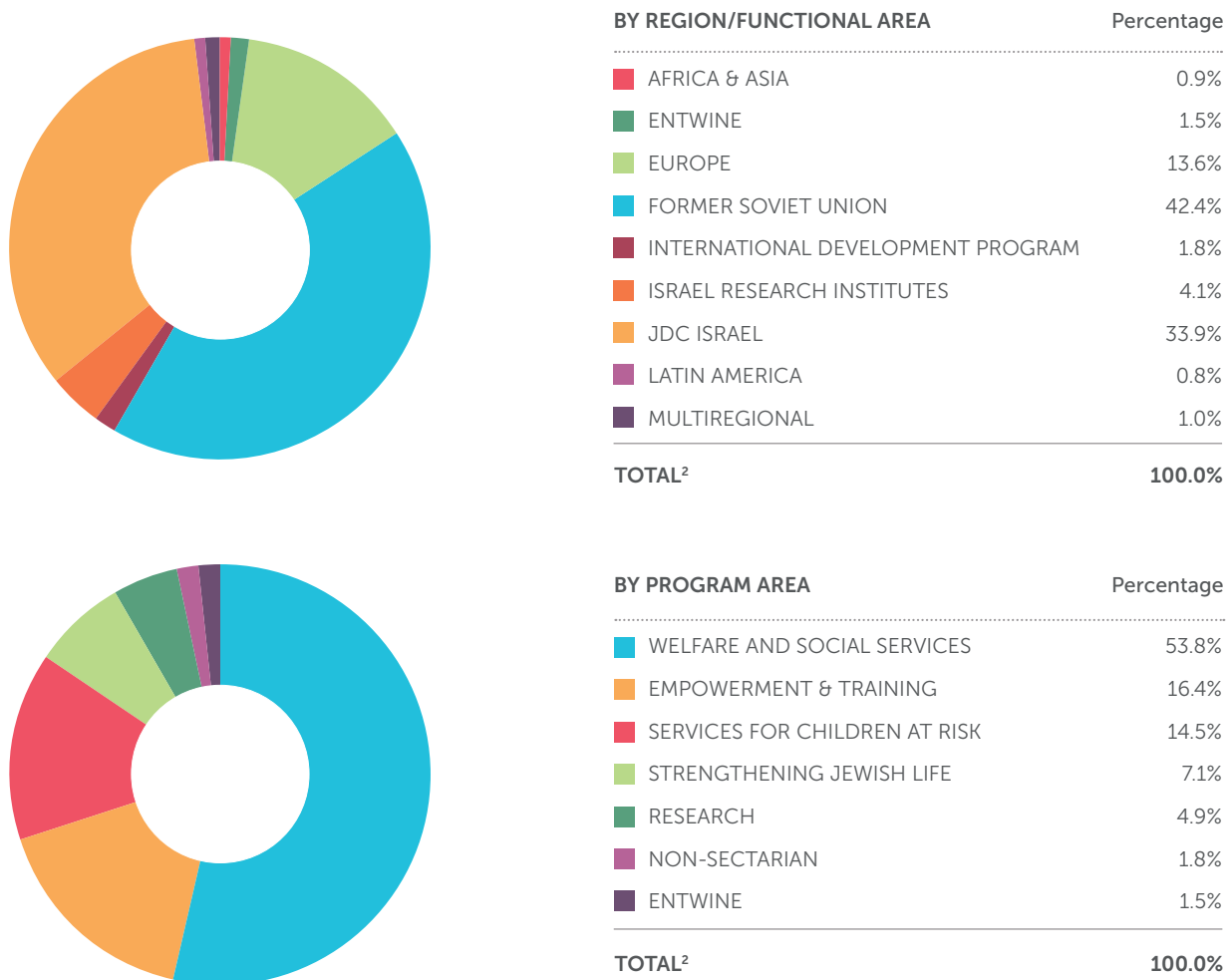
Total Expenses (In U.S. Dollars)		Total Expenses (In U.S. Dollars)	
AFRICA & ASIA		ISRAEL RESEARCH INSTITUTES	
CHINA & EAST ASIA	52,138	MYERS-JDC-BROOKDALE INSTITUTE	9,296,492
EGYPT	34,000	TAUB CENTER FOR SOCIAL POLICY STUDIES	2,422,247
ETHIOPIA	70,081		
INDIA	354,111		
MOROCCO	746,029		
OTHER MUSLIM COUNTRIES	241,201		
REGIONAL AFRICA & ASIA PROGRAMS	330,210		
TUNISIA	448,750		
TURKEY	256,800		
ENTWINE	4,183,592	JDC ISRAEL	97,587,500
EUROPE	39,227,803	LATIN AMERICA	2,321,015
ALBANIA	10,261	ARGENTINA	1,710,805
BOSNIA/HERZEGOVINA	755,048	BRAZIL	15,000
BULGARIA	3,618,289	CHILE	6,000
CROATIA/SLOVENIA	44,004	CUBA	278,000
CZECH REPUBLIC	47,840	GENERAL LATIN AMERICA	232,000
ESTONIA	1,911,063	URUGUAY	42,210
GERMANY	310,196	VENEZUELA	37,000
HUNGARY	16,219,211		
LATVIA	3,406,217		
LITHUANIA	1,653,206		
POLAND	1,225,299		
REGIONAL EUROPEAN PROGRAMS	4,384,617		
ROMANIA	4,396,343		
SERBIA/MACEDONIA	1,136,753		
SLOVAKIA	109,456		
FORMER SOVIET UNION	122,024,798	MULTIREGIONAL	3,047,825
BELARUS	5,945,806	JDC ARCHIVES	1,462,400
CENTRAL ASIAN REPUBLICS	9,457,926	PROPERTY RECLAMATION	558,127
MOLDOVA	5,425,134	SPECIAL GRANTS	934,398
RUSSIAN FEDERATION	53,769,167	TRANSMIGRANTS	92,900
UKRAINE	47,426,765		
INTERNATIONAL DEVELOPMENT PROGRAM	5,122,620	TOTAL REGIONS/FUNCTIONAL AREAS	287,767,212
		PROGRAM DELIVERY	3,127,092
		PARTNERS DIRECTLY TO PROJECT	23,873,609
		TOTAL PROGRAM	314,767,913
		FINANCE, ADMINISTRATION & FUNDRAISING	24,213,029
		TOTAL	338,980,942

¹ Updated 2015 Plan (as of December 2015)
² This total reflects the Total Regions/Functional Areas amount in the 2015 Global Budget table.

2015 Revenue



2015 Budget Distribution



JDC's Global Reach

Today's urgent mission for JDC is rescuing Jews and others in danger and crisis, alleviating hunger and hardship, and renewing and connecting Jewish communities. JDC impacts millions of lives worldwide.

NEW YORK	LATIN AMERICA	EUROPE	FORMER SOVIET UNION (FSU)	AFRICA and ASIA
World Headquarters	Argentina	Albania	China	
	Bolivia	Austria	Egypt	
ISRAEL	Brazil	Belgium	Ethiopia	
	Chile	Bosnia & Herzegovina	Ghana	
	Colombia	Bulgaria	India	
	Cuba	Croatia	Indonesia	
	Ecuador	Czech Republic	Japan	
	Mexico	Denmark	Morocco	
	Panama	Estonia	Nepal	
	Peru	Finland	Philippines	
	Uruguay	France	Sri Lanka	
	Venezuela	Germany	Tunisia	
		Greece	Turkey	
		Hungary		
		Italy		
		Latvia		
		Lithuania		
		Macedonia		
		Montenegro		
		Netherlands		
		Norway		
		Poland		
		Romania		
		Serbia		
		Slovakia		
		Slovenia		
		Spain		
		Sweden		
		Switzerland		
		UK		

Consolidated Financial Information

The following is a summary of JDC's audited Financial Statements for the year ended December 31, 2015. For a copy of the full Financial Statements and Independent Auditor's Report, email Ophir Singal, JDC Chief Financial Officer, at financials@jdc.org or access at www.JDC.org/financials.

CONSOLIDATED BALANCE SHEET	2015	CONSOLIDATED STATEMENT OF ACTIVITIES	2015
ASSETS		REVENUES, GAINS (LOSSES) & OTHER SUPPORT	
Cash & Cash Equivalents	\$61,066,778	Contributions, Net	\$130,464,064
Investments	470,389,050	Grants	124,520,531
Grants Receivable	26,325,597	Other Income	6,467,085
Contributions Receivable, Net	29,834,070	Investment Gain	(7,482,593)
Other Assets	14,002,550		
Fixed Assets, Net.....	57,333,105		
Total Assets	\$658,951,150	Total Revenues, Gains (Losses) & Other Support	\$253,969,087
LIABILITIES & NET ASSETS		EXPENSES	
Accounts Payable & Accrued Expenses	\$64,311,375	Program Services	\$239,132,519
Pension Plan Obligations.....	18,904,188	Supporting Services	
Annuity Obligations	1,918,077	Management & General.....	23,476,094
Loans Payable	30,327,845	Fund Raising.....	10,363,798
Due to Others	21,511,886	Total Supporting Services	33,839,892
Total Liabilities	\$136,973,371	Total expenses	\$272,972,411
Net Assets	\$521,977,779	CHANGES IN NET ASSETS	
Total Liabilities and Net Assets	\$658,951,150	Change in Net Assets Before Other Changes.....	\$(19,003,324)
		Pension & Post-Retirement Benefit Adjustment.....	(6,829,598)
		Change in Net Assets	(25,832,922)
		Net Assets (Deficit) - Beginning of Year	547,810,701
		Net Assets (Deficit) - End Of Year	\$521,977,779

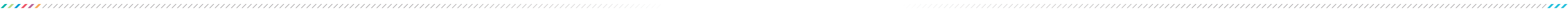
Consolidated Statement
of Functional Expenses

	PROGRAM SERVICES							SUPPORTING SERVICES		
	Africa/Asia	Europe	Israel	Latin America	FSU	Multi Regional	Total	Management and General	Fund Raising	Total
Grants to Supported Organizations and Affiliates										
Relief, Welfare, and Health	\$620,539	\$26,863,194	\$8,082,630	\$540,303	\$92,343,386	\$2,403,090	\$130,853,142	\$-	\$-	\$130,853,142
Empowering and Training	\$146,279	\$892,347	\$12,574,682	\$33,437	\$-	\$19,588	\$13,666,333	\$-	\$-	\$13,666,333
Social Development and Strengthening Jewish Life	\$327,438	\$4,384,954	\$14,625,654	\$486,010	\$6,257,088	\$1,338,080	\$27,419,224	\$-	\$-	\$27,419,224
Research and Development	\$1,776	\$95,886	\$1,897,722	\$-	\$-	\$-	\$1,995,384	\$-	\$-	\$1,995,384
Other/Multifunctional	\$2,024,492	\$238,650	\$12,876	\$-	\$-	\$4,104,008	\$6,380,026	\$-	\$-	\$6,380,026
Totals of grants to supported organizations and affiliates	\$3,120,524	\$32,475,031	\$37,193,564	\$1,059,750	\$98,600,474	\$7,864,766	\$180,314,109	\$-	\$-	\$180,314,109
Payroll, Benefits, and Other Staff Costs	\$617,783	\$3,376,681	\$15,101,270	\$595,688	\$12,545,189	\$3,756,058	\$35,992,669	\$10,708,256	\$6,622,967	\$53,323,892
Conferences, Media, and Public Relations	\$16	\$34,852	\$33,334	\$43,018	\$389,083	\$86,161	\$586,464	\$538,044	\$258,042	\$1,382,550
Contracted Services, Supplies and Other Expenses	\$207,195	\$877,503	\$6,556,094	\$481,106	\$4,381,904	\$1,333,944	\$13,837,746	\$4,357,147	\$2,784,346	\$20,979,239
Occupancy, Facilities, Equipment, and Repairs	\$11,664	\$186,509	\$887,819	\$-	\$1,591,760	\$253,159	\$2,930,911	\$2,238,264	\$95,939	\$5,265,114
Travel	\$110,557	\$453,741	\$645,069	\$65,244	\$1,335,039	\$1,456,100	\$4,065,750	\$676,488	\$602,220	\$5,344,458
Other Expenses	\$20,976	\$79,508	\$538,920	\$14,191	\$750,698	\$577	\$1,404,870	\$1,921,638	\$284	\$3,326,792
Interest Expense	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$442,131	\$-	\$442,131
Depreciation and Amortization	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$2,594,126	\$-	\$2,594,126
Total	\$4,088,715	\$37,483,825	\$60,956,070	\$2,258,997	\$119,594,147	\$14,750,765	\$239,132,519	\$23,476,094	\$10,363,798	\$272,972,411

Period Ended December 31, 2015



*Thank you
to those who make
our work possible*



JDC Supporters

JDC’s programs are made possible by contributions from the Jewish Federations of North America, as well as charitable individuals, families, businesses, foundations, and restitution sources. We are deeply grateful to those whose 2015 gifts enabled JDC’s lifesaving work and allowed us to make a meaningful difference in Jewish communities worldwide.

JEWISH FEDERATIONS

UNITED STATES JFNA Network of Independent Communities JFNA Social Venture Fund for Jewish-Arab Equality and Shared Society JFNA's Israel Terror Relief Fund	Jewish Federation of Greater Hartford Jewish Federation of Greater New Haven United Jewish Federation of Greater Stamford, New Canaan and Darien Jewish Federation of Western Connecticut	Jewish Federation of Peoria Jewish Federation of the Quad Cities Jewish Federation of Greater Rockford Jewish Federation of Southern Illinois, Southeastern Missouri and Western Kentucky Jewish Federation of Springfield IL
ALABAMA The Birmingham Jewish Federation	DELAWARE Jewish Federation of Delaware	INDIANA Jewish Federation of Fort Wayne Jewish Federation of Greater Indianapolis Jewish Federation of Northwest Indiana Jewish Federation of St Joseph Valley
ARIZONA Jewish Community Association of Greater Phoenix Jewish Federation of Southern Arizona	DISTRICT OF COLUMBIA The Jewish Federation of Greater Washington United Jewish Endowment Fund of Greater Washington	IOWA Jewish Federation of Greater Des Moines Jewish Federation of Sioux City
ARKANSAS Jewish Federation of Arkansas	FLORIDA Jewish Federation of Brevard, Inc. Jewish Federation of Broward County Jewish Federation of Collier County Jewish Federation of Jacksonville Jewish Federation of Lee & Charlotte Counties Greater Miami Jewish Federation Jewish Federation of Greater Orlando Jewish Federation of Palm Beach County Jewish Federation of Pinellas & Pasco Counties The Jewish Federation of Sarasota-Manatee Jewish Federation of South Palm Beach County Tampa Jewish Community Center & Federation, Inc. Jewish Federation of Volusia & Flagler Counties	KANSAS The Jewish Federation of Greater Kansas City Mid-Kansas Jewish Federation
CALIFORNIA Jewish Community Federation of the East Bay Jewish Federation of Greater Long Beach & West Orange County Jewish Federation of Greater Los Angeles Jewish Federation & Family Services of Orange County Jewish Federation of Palm Springs and Desert Area Jewish Federation of the Sacramento Region Jewish Federation of San Diego County Jewish Community Federation of San Francisco, the Peninsula, Marin & Sonoma Counties Jewish Federation of Greater Santa Barbara Jewish Federation of Silicon Valley Jewish Federation of Ventura County	KENTUCKY Jewish Federation of the Bluegrass Jewish Community of Louisville	KANSAS The Jewish Federation of Greater Kansas City Mid-Kansas Jewish Federation
COLORADO JEWISHcolorado	LOUISIANA Jewish Federation of Greater Baton Rouge Jewish Federation of Greater New Orleans North Louisiana Jewish Federation	KENTUCKY Jewish Federation of the Bluegrass Jewish Community of Louisville
CONNECTICUT Jewish Federation of Eastern Connecticut, Inc. Federation for Jewish Philanthropy of Upper Fairfield County UJA Federation of Greenwich	MAINE Jewish Community Alliance of Southern Maine	LOUISIANA Jewish Federation of Greater Baton Rouge Jewish Federation of Greater New Orleans North Louisiana Jewish Federation
	MARYLAND THE ASSOCIATED: Jewish Community Federation of Baltimore	MAINE Jewish Community Alliance of Southern Maine
	MASSACHUSETTS The Jewish Federation of the Berkshires Combined Jewish Philanthropies of Greater Boston Jewish Federation of Central Massachusetts Fall River UJA, Inc. Merrimack Valley Jewish Federation	MARYLAND THE ASSOCIATED: Jewish Community Federation of Baltimore

Jewish Federation of Greater New Bedford The Jewish Federation of Western Massachusetts	UJA-New York's Teen Philanthropic Leadership Council Jewish Federation of Northeastern New York Jewish Federation of Greater Orange County New York Jewish Federation of Greater Rochester Jewish Federation of Rockland County	Knoxville Jewish Alliance Memphis Jewish Federation Jewish Federation of Nashville and Middle Tennessee
MICHIGAN Jewish Federation of Greater Ann Arbor Jewish Federation of Metropolitan Detroit Jewish Women's Foundation of Metropolitan Detroit Flint Jewish Federation Jewish Federation of Grand Rapids	NORTH CAROLINA Jewish Federation of Greater Charlotte Jewish Federation of Durham-Chapel Hill Greensboro Jewish Federation Jewish Federation of Raleigh Cary	TEXAS The Jewish Federation of Greater Austin Jewish Federation of Greater Dallas Jewish Federation of El Paso Jewish Federation of Fort Worth & Tarrant County Jewish Federation of Greater Houston Jewish Federation of San Antonio
MINNESOTA Minneapolis Jewish Federation Jewish Federation of Greater St. Paul	OHIO Jewish Community Board of Akron Canton Jewish Community Federation Jewish Federation of Cincinnati Jewish Federation of Cleveland Jewish Federation of Columbus Jewish Federation of Greater Dayton Jewish Federation of Greater Toledo Youngstown Area Jewish Federation	UTAH United Jewish Federation of Utah
MISSOURI Jewish Federation of St. Louis	VIRGINIA Jewish Community Federation of Richmond United Jewish Federation of Tidewater United Jewish Community of the Virginia Peninsula	
NEBRASKA Jewish Federation of Omaha	WASHINGTON Jewish Federation of Greater Seattle	
NEVADA Jewish Federation of Las Vegas	WISCONSIN Jewish Federation of Madison Milwaukee Jewish Federation	
NEW HAMPSHIRE Jewish Federation of New Hampshire	CANADA Calgary Jewish Federation Coast to Coast Canada Jewish Federations of Canada - UIA Federation CJA Jewish Federation of Edmonton UJA Jewish Federation Hamilton Ontario London Jewish Federation Jewish Federation of Ottawa UJA Federation of Greater Toronto Jewish Federation of Greater Vancouver Windsor Jewish Federation Jewish Federation of Winnipeg	
NEW JERSEY Jewish Federation of Atlantic and Cape May Counties Jewish Federation of Cumberland, Gloucester & Salem Counties The Jewish Federation in the Heart of New Jersey Jewish Federation of Greater MetroWest NJ Jewish Federation of Northern New Jersey Jewish Federation of Ocean County The Jewish Federation of Princeton Mercer Bucks Jewish Federation of Somerset, Hunterdon & Warren Counties Jewish Federation of Southern New Jersey	OKLAHOMA Jewish Federation of Greater Oklahoma City Jewish Federation of Tulsa	
NEW MEXICO Jewish Federation of New Mexico	OREGON Jewish Federation of Greater Portland	
NEW YORK Jewish Federation of Greater Buffalo Jewish Federation of Central New York Jewish Federation of Dutchess County Jewish Community Federation of the Mohawk Valley & Jewish Community of Utica NY UJA-Federation of New York Former UJA Board-Designated Endowment Fund	PENNSYLVANIA United Jewish Federation of Greater Harrisburg Jewish Federation of the Lehigh Valley Jewish Federation of Greater Philadelphia Jewish Federation of Greater Pittsburgh Jewish Federation of Reading PA Inc. The Jewish Federation of Northeastern Pennsylvania Jewish Community Alliance of Northeastern Pennsylvania	
	RHODE ISLAND Jewish Alliance of Greater Rhode Island	
	SOUTH CAROLINA Charleston Jewish Federation Columbia Jewish Federation	
	TENNESSEE Jewish Federation of Greater Chattanooga	



INDIVIDUALS, FOUNDATIONS, & CORPORATIONS

We extend heartfelt thanks to the thousands of donors whose incredible care and generosity has made it possible for us to impact hundreds of thousands of lives across the world. Listed below are those who gave \$10,000 or more in 2015 to advance our global mission.

JDC PATRONS (\$100,000+)

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Bernard Aptaker Trust
Ted Arison Family Foundation
Julie and Jonathan Art
Bader Philanthropies
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Barclays Investment Bank Israel
Nora Lee and Guy Barron
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Penny and Harold Blumenstein
The Jack Buncher Foundation
Sorrell and Lorraine Chesin
CLAWS Foundation
Geoffrey and Marcia Colvin
Robert Copeland
Marvin and Betty Danto Family Foundation
by Jim and Sandy Danto
William Davidson Foundation
Max and Marian Farash Charitable Foundation
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Gelfand Family Charitable Fund
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Joseph and Dorothy Goldberg Charitable Trust
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Government of Israel
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The Growing Hearts of Africa Foundation
Mimi and Peter Haas Philanthropic Fund
Nancy Hackerman
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The Second Century Campaign (SCC) aims to raise \$200M for JDC’s unrestricted endowment, which will secure JDC’s essential core functions in the future and ensure that the organization will always be prepared to respond—whatever the future holds for the Jewish People.

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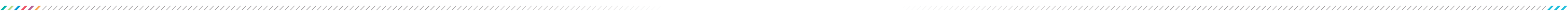
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JDC’s premier Maurice and Vivienne Wohl Society recognizes individuals and foundations that have achieved the highest level of philanthropic support for JDC of \$18 million+ over their lifetimes, and who serve as an inspiration to all those who care about global Jewish life. Wohl Society members are commemorated in the Wohl Garden at JDC’s Jerusalem campus.

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The Schiff Society

The Jacob H. Schiff Society honors philanthropists whose exemplary generosity in contributing \$1 million+ over their lifetimes to JDC has brought light to its mission of sustaining a vibrant and thriving global Jewish community today.

The list below is replicated on a wall located at JDC’s Jerusalem campus.

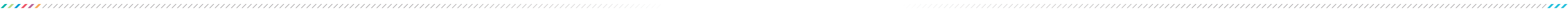
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Established in the spirit of a JDC founder and its first president, the Warburg Society honors those who have given \$250,000 or more within the span of five years to JDC, helping to ensure that we continue our critical mission around the world. As of 2015, Warburg Society eligibility was expanded to include donors beyond the JDC Board.

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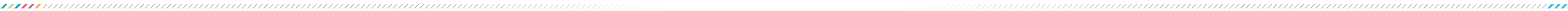
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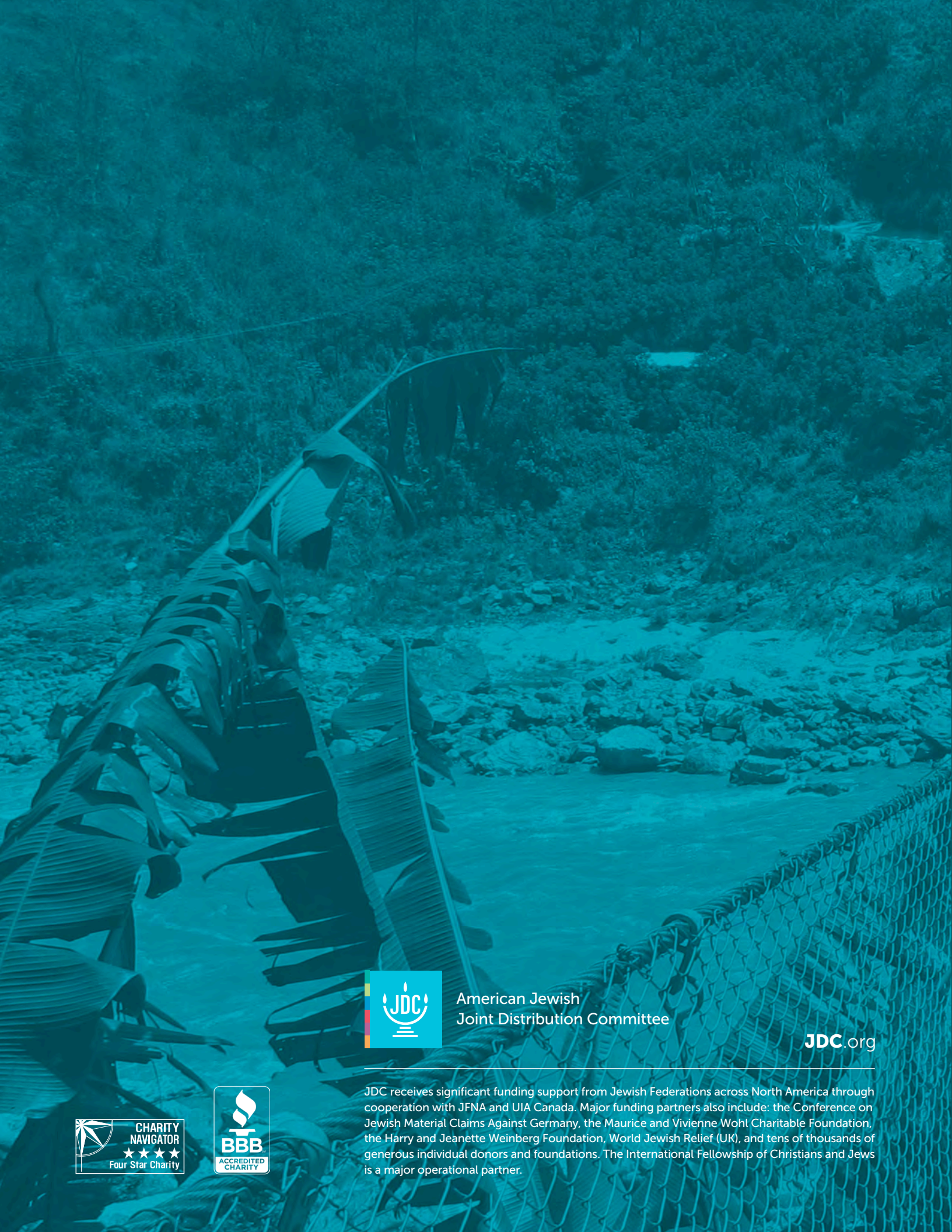
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