

GLOBAL IMPACT. JEWISH SOUL.

Annual Report 2022–2023

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Cover photos from left: Denis Kuksenko. Mickey Noam-Alon. Adi Kenan. Inna Vdovichenko



A JDC volunteer delivers humanitarian aid to an isolated elderly Jew in Odesa, Ukraine.

Photo: Konstantin Gerasimenko

A MESSAGE FROM OUR LEADERSHIP

In our 109th year, we serve as a beacon of hope, illuminating the path of Jewish communities and others in need worldwide. Fulfilling the age-old promise of mutual Jewish responsibility, we draw on the expertise we have built over decades, responding to the Jewish world's greatest needs.

This year put us to the test, with the ongoing crisis in Ukraine and the increasing needs in the region; the destructive earthquakes in Turkey and Morocco; new initiatives to empower Israel's most vulnerable; and far-reaching efforts saving Jewish lives and building Jewish life in Latin America, Europe, and beyond. As you delve into this year's report, we hope our efforts will move you and remind you of the impact you make around the world, one life at a time.

We are reminded of that singular impact in the story of Galina Sheludko, an elderly woman evacuated from a heavily bombarded city to safety in western Ukraine. She was hesitant to leave, questioning whether her homecare would continue and if she would

find herself without family or friends. Eventually, she agreed to flee, knowing that JDC would provide for her needs and a community to call home. When thunderstorms evoked traumatic memories of the constant shelling she experienced, a JDC aid worker was there, to hold her hand and comfort her, and remind her that she was not alone.

Uplifting stories like these and the others you will read in this Annual Report — including JDC's historic investment in Israel even before its founding 75 years ago — are only made possible through your unwavering commitment to JDC and the life-saving work we do together.

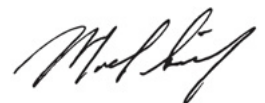
We would especially like to extend our deep thanks for the extraordinary generosity of our esteemed partners, including: Jewish Federations across North America through cooperation with JFNA and UIA Canada; the Conference on Jewish Material Claims Against Germany; the Maurice and Vivienne Wohl Charitable Foundation; the Harry and Jeanette Weinberg Foundation;

World Jewish Relief (UK); the Jack Buncher Trust; the International Fellowship of Christians and Jews; and other key philanthropic partners.

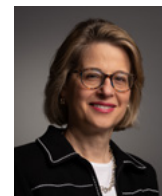
We also thank our steadfast Board of Directors and peerless global staff for their central role in carrying out JDC's sacred mission every day.

With enduring gratitude, we are galvanized to continue transforming and uplifting lives for coming generations.

With best wishes,

A handwritten signature in black ink, appearing to read 'Mark B. Sisisky'.

Mark B. Sisisky
President

A handwritten signature in black ink, appearing to read 'Ariel Zwang'.

Ariel Zwang
CEO



Photo: Misha Kovalev



CARING FOR UKRAINE'S JEWS

More than a year and a half into the Ukraine crisis, JDC's life-saving work continues — with core interventions for the most vulnerable as well as a host of new initiatives designed to meet the moment and address emerging needs stemming from the conflict.

HUMANITARIAN AID

Since the start of the crisis, JDC has delivered more than 1.6 million pounds of humanitarian aid — food, medicine, diapers, and more — to dozens of Jewish communities across Ukraine.

Many of the goods were trucked in over the Polish or Moldovan border and then stored in warehouses before being distributed to different Ukrainian Hesed social welfare centers that made specific requests, said Oksana Galkevych, who manages all JDC programs in the country.

The existing infrastructure on the ground enabled JDC's nimble response, she continued.

"We have a database with all of our clients and with all of the illnesses that they have, so we can pull together a report that says exactly how many people suffer from high blood pressure or diabetes or heart disease," she explained. "And then we are able to provide the necessary medications. That's the value of our network. We absolutely know we're meeting real needs."

A JDC volunteer helps an elderly Jew board an evacuation bus in eastern Ukraine.

The support is critical for families like Svetlana, Evgeniy, and Artem Moshkovitch — internally displaced people (IDPs) from Kherson now living in a rented apartment in Odesa thanks to support from JDC and the city's Hesed Shaarey Tzion social welfare center.

"Food packages, financial assistance — if it wasn't for the support of the Jewish community, I don't think we would have survived here," Svetlana said. "But with their help, we have all the necessities of life here for us and our child. Jews are the friendliest family — one united family who never leaves each other in the lurch."

For Oleh Olinyk, who works as JDC's humanitarian aid warehouse manager just outside of Lviv, it's

feedback like Moshkovitch's that keeps him going.

"It's a great responsibility," he said. "In such a difficult time, helping people and being useful feels good. The most important thing is that it's going to help those in dire situations — so you know that you are needed."

WINTER SURVIVAL

In response to frigid temperatures and rolling blackouts across the country, JDC launched an unprecedented winter survival initiative across Ukraine, delivering portable heaters, cooking stoves, and subsidies for high utility bills. This past winter, the organization's aid reached more than 31,000 people — more than double the

previous year's effort.

For elderly Jews like Dina Shadrina — an 85-year-old retired biology teacher now living in Kyiv as an IDP — the assistance helped to ease the burden of a terrifying time.

"Once, we had no electricity for 30 hours, so we had to put on all the warm clothes we have," she said. "We are very thankful to JDC, which is what lets me still have hope in my life. I don't know how or even if we would make it on our own."

Across Ukraine, JDC also purchased generators for Hesed social welfare centers and Jewish Community Centers (JCCs), ensuring they could keep the lights on no matter what. These interventions allowed Jewish institutions throughout the country to transform into "Warm Hubs"



A JDC volunteer in Kharkiv moves humanitarian aid packages stored in the city's Beit Dan JCC.

Photo: Misha Kovalev

where community members could come to charge devices and obtain a hot drink or warm meal.

“When the whole city is dark, our Hesed shines. Sometimes when there’s no electricity, there’s also no heat — but JDC clients are able to come here and socialize during this difficult time for our country,” said Liliana Krantsevych, who coordinated the Warm Hub at Hesed Ariei in Lviv. “Without JDC’s help, a huge portion of the Jewish community would be on the edge of life and death.”

VOLUNTEERISM

Throughout Ukraine, more than 3,000 volunteers work on projects that impact over 36,000 people in need — vulnerable elderly, at-risk children and families, IDPs, and more.

For Daria Yefimenko, who heads up JDC’s network of 32 volunteer centers in 25 different cities, her team is full of “heroes.”

“Delivering medicine and groceries despite air raid sirens is miraculous. Getting volunteers together to conduct Passover Seders for community members even in hard-hit areas is heroic,” said Yefimenko, who lives in Rivne. “Teaching children, helping evacuate people fleeing the crisis, it’s all amazing to me.”

In addition to continuing pre-crisis activities, many new initiatives have been launched — and the dramatic circumstances have enticed many Ukrainian Jews to begin volunteering for the first time.

The mother of a son with disabilities, Liubov Rudenko lost her job in Sumy “with the start of hostilities,” and when she began to receive humanitarian aid from the city’s JDC-supported Hesed Haim social welfare center, she knew she wanted to get more involved.

“I’m not used to being given things. I’m used to giving back,”



Volunteers pack food sets at the JDC-supported Hesed social welfare center in Odesa.

she said. “For me, volunteering is the call of the heart — we should do good for people, and it will make the world a little more pure and a little brighter.”

Since becoming a volunteer in March 2022, Rudenko has taken on a host of responsibilities — baking challah for homebound seniors, delivering hot meals, knitting socks and warm blankets, and more.

Yefimenko said she’s endlessly inspired by the people she works with.

“The people who stayed in Ukraine, our volunteers, have really become my family,” she said. “These are the people who are ready to go forward and help, acting as a force for good and working to build a better world as they lead by their own example.”

TRAUMA TREATMENT

JDC now operates trauma support centers in seven cities across Ukraine (Dnipro, Khmelnytskyi, Kyiv, Lviv, Odesa, Poltava, and Zaporizhzhia), providing psychological support and more to IDPs and others impacted by the ongoing crisis.

For Yana H., an IDP from eastern Ukraine who has been living in Lviv since 2014, the events of Feb. 24, 2022 sent her right back to feelings of fear and anxiety she hadn’t felt so acutely in years.

She and her young daughter Nicole began participating in art therapy, counseling, and other services offered by the trauma support center.

“From the moment it started, I was very anxious, and my inner turmoil



Vital services like homecare have continued uninterrupted since the Ukraine crisis began.

was affecting my child — she saw how the sirens affected me, and she internalized my fear and my tears,” she said. “These therapy sessions aren’t just about sitting around and talking. JDC has supported us in every possible way.”

The trauma support centers operate under the name “Or Shalom,” which translates to “light of peace” — a very apt description, said Karine Ambartsumova, who heads up the Lviv branch.

“We really do bring light into people’s souls,” she said. “We understand that each of us has a soul and we all experience trauma differently, so we, as doctors of

the soul, have to work hard so people are able to have the tools to keep on living — and to enjoy life as much as they can, even under these circumstances.”

JDC has also prioritized offering respite and relief to Ukrainian Jews at camps and Shabbat retreats inside and outside the country. The “Mriya” winter camps held at Szarvas, the JDC-Ronald S. Lauder Foundation international Jewish summer camp in rural Hungary, drew 1,000 participants over eight 12-day sessions this year.

Anastasiia B. fled Kharkiv for a village near Dnipro after rocket attacks left her apartment with broken windows and burst water pipes.

For her, the time at Szarvas was a breath of fresh air.

“I’ve never danced like this before. I feel so relaxed, and I don’t stop smiling,” she said. “Now, in the last days before we leave, we all talk about the pain of going back to the cold, the sirens, the shelling. But being here was like traveling to another world, another universe entirely.” 🌐



OUR EFFORTS

Stay connected to JDC’s humanitarian response to the Ukraine crisis with videos, resources, and more.

Scan with your phone camera, or visit [JDC.org/ukraine-response](https://jdc.org/ukraine-response)



Photo: Cergo Nagy

The Mriya initiative brought hundreds of Ukraine's Jews to Camp Szarvas in Hungary for respite and trauma support.

JDC programs like Creative Pathways offer vulnerable young Israelis access to new opportunities.



Photo: Adi Kenan



A PROUD HISTORY OF CREATING OPPORTUNITY FOR ALL ISRAELIS

Eight years ago, *Nofar Elkabets* was guarded and unsure of her own place in the world. A wheelchair user who was born with cerebral palsy, the 30-year-old spent many years in institutional housing, where her daily routine was largely directed by others.

All that changed when Elkabets joined Supported Housing, the program developed by JDC's Israel Unlimited initiative that helped Elkabets secure her own apartment, obtain a job, and develop the skills she needed for independent living.

"Moving to my own apartment in the wider community changed everything," said Elkabets, who now lives in a 4-bedroom apartment in Haifa with her husband.



JDC prioritizes optimal aging for Israelis of all backgrounds.



JDC's Supported Housing program — seen here in Sfaram — promotes independent living for Israelis with disabilities.

“I could’ve let my disability run my life — but I chose otherwise.”

For Sigal Shelach, JDC’s executive director of Israel programs, it’s a story that shines a light on the organization’s robust impact on Israeli society.

“Independent living is a critical right for people with disabilities, and that’s why it’s one of five areas of life JDC focuses on today in Israel,” she said. “We also address social mobility for at-risk children and youth; optimal aging for the elderly; quality employment and increased workforce productivity; and increasing the efficiency of public systems in Israel.”

Seventy-five years after the founding of the State of Israel, JDC’s mission there is as strong as ever. Leveraging trusted partnerships with the government, the business sector, local municipalities, other

NGOs, philanthropic foundations, and at-risk Israelis and communities on the margins themselves, JDC develops transformative programs that harness innovation to uplift Israel’s most vulnerable.

For people like Simi Baruch, who lives in Kiryat Gat, these programs have been life-saving.

Homebound and alone, Baruch, 85, used to feel isolated from her friends and community — that is, until she joined JDC’s Digital Literacy Initiative, which gives Israeli seniors free tablets and teaches them how to use them. Now she’s able to use her tablet to call friends, use platforms like Facebook and WhatsApp, exercise, listen to music, read the news, and more.

“I used to sit around like a stone,” Baruch said. “But now I open my tablet, and it’s a whole new world, truly. I don’t feel forgotten.”

Her story is just one example of how JDC programs help elderly Israelis of all backgrounds age with dignity and grace — and the organization’s efforts extend to the Israeli workforce, too.

Israel has one of the largest socioeconomic gaps among developed countries — and that’s one reason why JDC seeks to provide professional development and skills training for people entering the job market and boost economic productivity overall.

Born to a family of 10, Aviv Tarkay (opposite) always wanted a successful career but didn’t know how to pursue it. He found his calling at Code-In, an intensive specialized training program JDC runs in partnership with the Israeli government that helps people find work in the tech sector.

After graduating from Code-In, Tarkay now works as a front-end developer for AT&T — a career he could have only dreamed of before.

“When I arrived for my first day on the job, I already knew how to work and add value,” Tarkay said. “None of this would have happened if I hadn’t had such thoughtful preparation.”

JDC also works to advance social and economic mobility for communities on the margins — children and youth in the Arab sector, Haredim (ultra-Orthodox Jews), and those who live outside developed urban areas.

To mitigate the opportunity and achievement gaps these groups often face, JDC programming emphasizes education and community engagement, as well as outreach to at-risk youth, providing them with the tools and support needed to thrive in Israeli society.

Shalev Ben Ari, 20, had always dreamed of becoming an engineer, but he feared his local high school wasn’t setting him up for success.

“School was a place that made me feel terrible,” he said. “They



Elderly Israelis find community through JDC-supported programs, like this outdoor library at a Jerusalem senior center.

looked at me as if I were a very troubled child.”

When he got connected with Learning Through Internship (LTI) — a JDC program piloted in seven schools with 350 students interning in fields like law, architecture, and the arts — Ben Ari was mentored by a leading professional and gained real-world experience as an engineer.

“Because of LTI, I became the person I wanted to be,” Ben Ari said. “I literally started to bloom.”

Ben Ari is one of more than 1 million people per week impacted by JDC’s time-honored commitment to creating opportunity for all Israelis.

“For more than a century, we have given a voice, face, and dignity to those most in need,” said JDC President Mark Sisisky and CEO Ariel Zwang. “At the heart of this work is our commitment to ensure that Israel and its most vulnerable are stronger for the future — a future we will build together.” 🌐



JDC helped Aviv Tarkay launch a career in Israel’s booming tech industry.



AVIV'S STORY

Discover more about how one JDC program helped him launch into the next stage of his career.

Scan with your phone camera, or visit [JDC.org/aviv](https://www.jdc.org/aviv)

Unlimited Impact for All Israelis

Israel is at the heart of JDC's story.

From our founding cablegram in 1914, which secured help for starving Jews in Ottoman-era Palestine, to the innovative programs we develop today, our proud legacy of impact and hope is 109 years strong.



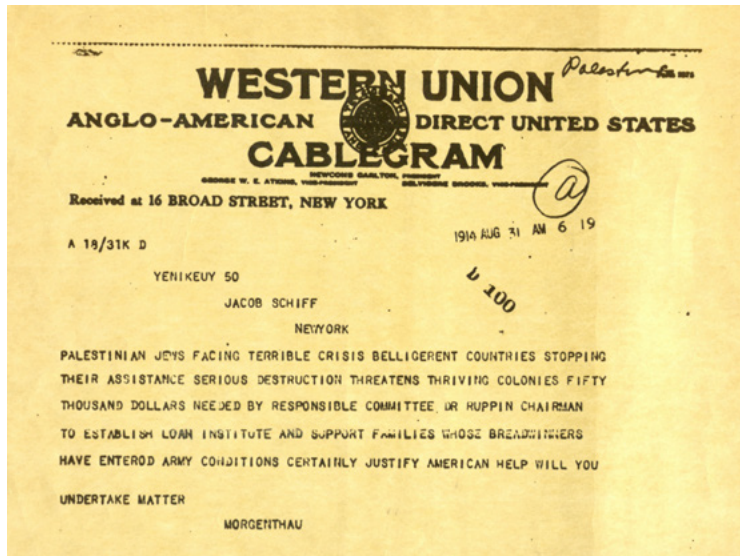
INTERACTIVE TIMELINE

Scan with your phone camera,
or visit [JDC.org/israeltimeline](https://jdc.org/israeltimeline)

Photo: Tamir Elterman



Clients playing an accessible basketball game, as part of a sports and health promotion program by JDC to empower Israelis with disabilities. Ramat Gan, Israel, 2019.



1910s

When World War I began, more than 60,000 Jews in Ottoman-ruled Palestine were near starvation, severed from traditional support networks in the European Jewish community. Henry Morgenthau, Sr., then-U.S. Ambassador to the Ottoman Empire, sent a cablegram (pictured here) to the American Jewish philanthropist Jacob Schiff in New York, appealing for \$50,000 (equivalent to \$1.5 million today) in aid to be dispatched immediately. The money was sent — and JDC was born. *Courtesy of the JDC Archives.*

1920s

The JDC-supported Dreyfus Soup Kitchen, serving about 900 poor Jews each day, was just one piece of JDC's work in the 1920s strengthening the local community by providing a wide array of services, including health care for the general population, food for the elderly, malaria eradication, childcare for orphans, and vocational and agricultural training programs. These initiatives contributed to overall societal advancement in the region. *Jerusalem, 1921.*



1930s–1940s

Jews arriving in Israel carrying the Israeli flag. During and after World War II, JDC brought refugees and Holocaust survivors to Haifa on the S.S. *Guinea*, *Nyassa*, and *Mataroa*; helped transport refugees from Hungary, via Turkey; and provided agricultural and fishery training for newcomers — some of the very people who helped build modern-day Israel. *British Mandate Palestine, 1945.*





→ 1950s

A rehabilitation center established by MALBEN, a Hebrew acronym for “Organization for the Care of Handicapped Immigrants,” through which JDC, in partnership with the Israeli government, also built and operated a network of homes for seniors, hospitals, TB sanitariums, and sheltered workshops. *Tel Aviv, Israel, 1964.*

1960s ←

An exercise class for seniors initiated by ESHEL. To mitigate high rates of loneliness, financial distress, and functional decline among Israel’s growing older-adult population, JDC founded ESHEL in 1969 in partnership with the Israeli government. Working with municipalities, nonprofits, and seniors themselves, it has promoted optimal aging and innovative programming — like Supportive Communities and senior centers; rehabilitation and physical exercise programs; digital literacy seminars; and support for thousands of homebound elderly. *Afula, Israel, 1980s.*



1970s ←

(Right to left) Ralph Goldman, the renowned former CEO of JDC and a builder of the State of Israel; Donald Robinson, JDC President; Teddy Kollek, Mayor of Jerusalem, at the dedication ceremony for “JDC Hill,” or “Givat Joint.” The ceremony marked the transfer from Tel Aviv to Jerusalem of the headquarters of JDC Israel, known locally as The Joint. *Jerusalem, Israel, 1976.*

→ 1980s

In 1984, many Jews in Ethiopia faced famine and fled to Sudan. JDC, along with its partners, coordinated an evacuation of these Jews to Israel in what came to be called “Operation Moses.” Over the next year, JDC helped rescue thousands of Jews from Sudan, like this woman and her infant brought to safety in Israel. She is one of hundreds of thousands of new immigrants that JDC helped integrate into Israeli society, including those from the former Soviet Union, during this and later decades. *Israel, 1984.*



1990s

Children working together at a supplemental education program. This program was part of Ashalim, which was founded in 1998 as a partnership of JDC, UJA-Federation of New York, and the Israeli government to maximize the potential and boost the quality of life of Israel's at-risk children and youth by working directly with parents, educators, and medical professionals. *Sderot, Israel, 2012.*



2000s

Chaim S. receives professional training through TEVET — a Hebrew acronym for “Fighting Poverty Through Employment.” Israel has one of the lowest average salaries among developed nations. That’s why, in 2006, JDC partnered with the Israeli government to launch this initiative, creating employment programs for Haredim and other low-income Israelis eager to be part of the Startup Nation’s economic success story. *Israel, 2010.*



Present

Seventy-five years after Israel’s founding, JDC remains as committed as ever to lifting up Israel’s most vulnerable. Alongside the Israeli government, municipalities, and local partners, JDC leads innovative initiatives that are transforming the lives of needy Israelis and moving the needle on the nation’s most complex social challenges. Our shared past is what fuels our joint future — one in which all Israelis can thrive.



RE-ENERGIZING GLOBAL JEWISH LIFE

From a renovated Camp Szarvas to catalyzing emerging leaders in India, in-person JDC programs are pioneering a return to form for young Jews worldwide.

Young Jews from around the world come to Szarvas each summer to have fun and strengthen their Jewish identities.

Photo: Kateryna Kharuta



Nikolett Novák waved excitedly to the buses as they pulled up to

Szarvas, the JDC-Lauder international Jewish summer camp in Hungary, where she serves as educational coordinator.

She knew the 2023 summer would be special — a “return to form” after years of pandemic-driven changes and closures and a chance to welcome thousands of young Jews from dozens of countries to a newly renovated campus.

For Novák, the pandemic had a silver lining: Though Szarvas sat empty — no Kabbalat Shabbat, no Israeli dancing, no sports tournaments — she had the time to ruminate on “the most important question.”

“How can we give campers a new and improved experience while still doing what Szarvas has done best for 30-plus years: connecting kids to their Jewish roots?” she recalled brainstorming with her team. “I wouldn’t be me without Szarvas. That’s why it’s so personal for me to see this camp back in full swing,

with renovated facilities that give children the kind of magical experience I once had, too.”

What made this possible was the \$23 million special Szarvas campaign, which raised \$14 million for renovations and will bolster the camp's endowment by \$9 million. The effort upgraded the camp's facilities, ensuring that future generations can continue to be energized, find their own connection to Jewish life, and become the global Jewish leaders of tomorrow.

This sweeping effort affected nearly every corner of the camp — from the dining hall, where meals end with Szarvas's signature song sessions, and which now comfortably holds the whole camp in one large room, to the cupola, which houses sports tournaments, evening activities, and prayer services, and can now better withstand the elements.

The campus was also winterized to host family retreats, young leadership conferences, and other seminars year-round. Thanks to these efforts, more than 1,000 Ukrainian Jewish participants experienced an oasis of calm and community during eight sessions of Mriya, the Szarvas winter camp that ran from January to April 2023.

Szarvas was just one among a host of JDC-supported young leadership initiatives that resumed in-person activities across Europe and Asia.

“During the pandemic, we started to see a lot of Jewish initiatives fade away,” said Lela Sadikario, director of Junction, the JDC pan-European initiative that empowers young Jews to take part in the continent's Jewish life. “That's why it felt so urgent to be back in person again, creating a space for young Jews to engage with each other and their communities.”

After a major renovation, Szarvas offered campers new facilities and opportunities to connect.



“IT FELT SO URGENT TO BE BACK IN PERSON AGAIN, CREATING A SPACE FOR YOUNG JEWS TO ENGAGE WITH EACH OTHER AND THEIR COMMUNITIES.”

— LELA SADIKARIO

Each year, the initiative hosts its Junction Annual, a gathering of rising Jewish leaders from all across Europe. In Feb. 2023, the conference was held in Berlin, welcoming more

than 150 people from 28 countries to learn, connect, and grow around the theme of “Diverse Identities.”

As a Junction participant who works to create inclusive spaces for

young Jews through their professional work at Moishe House, Junction participant Albert Closas Oliveras found that the physical gathering enlarged and enriched their sense of the Jewish world.

“Junction put me in conversation with the rest of European Jewry,” said Oliveras, who hails from Barcelona, Spain. “And after three years of pandemic, it felt so right to be together again. We missed it. I missed it.”

It’s a sentiment shared by Oliveras’s contemporaries in India, where the Jewish Youth Pioneers (JYP) — a JDC initiative for young Jewish professionals in Mumbai and beyond — began to return to in-person programming with leadership training and overnight seminars unthinkable during the pandemic.

During a recent retreat to Pondicherry and Chennai, some young Indian Jews experienced their first-ever Shabbat celebration — a rare opportunity to socialize with other young members of India’s statistically tiny but committed and united Jewish community.

Sharon Samuel, a JYP participant and Szarvas alumnus, who serves as the youth program manager at JDC’s Evelyn Peters Jewish Community Center (EPJCC) in Mumbai, said it’s critical that he and his peers can come together once more.

“Being Jewish in India can sometimes be a challenge — no kosher restaurants, no Jewish holidays off,” Samuel said. “But JYP is a respite, one of the only places in India where I can forge connections with people like me:

I feel seen, honored, and included. It really means something when we all gather.”

For Novák, the Szarvas educational coordinator, that’s why places like the camp she loves so much exist in the first place.

“Children come here from around the world, and they speak many different languages,” she said. “But they don’t need translators: They share the experience of being Jewish.” 🌍



SHARON'S STORY

Learn more about Jewish India and discover why its next generation is passionate about the future.

Scan with your phone camera, or visit [JDC.org/sharon](https://jdc.org/sharon)



Young Indian Jews attend a JYP retreat in Pondicherry.

IN TURKEY, LEVERAGING PARTNERS FOR A ROBUST NON- SECTARIAN RESPONSE

When the deadly earthquake struck in February 2023, JDC jumped into action — mobilizing to provide shelter for thousands, procure critically needed ambulances, supply tens of thousands of hot meals and warm blankets, and more.



Photo: Mickey Noam-Alon





The Orhan family found shelter in JDC-provided housing after the earthquake.

Hakki and Yasemin Orhan *were sleeping* when they suddenly awoke to a terrible noise that sounded like it was coming from the depths of the earth itself.

“It was like Judgment Day,” Hakki recalled. “When the shaking stopped, we ran outside in our pajamas. I went back inside to grab some clothing for my wife and kids, but I didn’t dare stay for more than a moment — I wasn’t sure how long the walls would hold.”

Caught in Turkey’s devastating Feb. 2023 earthquake, which killed more than 50,000 people and destroyed over 500,000 buildings, Yasemin and her children spent a month with distant relatives, packed into one small room shared with another family, with only a small stove to keep them all warm.

Hakki slept in the car next to their house to keep their belongings safe from looters.

That’s when they heard about the possibility of short-term housing in a local hotel — part of JDC’s wide-reaching humanitarian response to the natural disaster.

“A month in a hotel? I felt lucky for the first time in my life,” Yasemin said. “After the earthquake, no one told us what we should do, but we knew we had to survive. If it wasn’t for the JDC project, I don’t know where we would have gone. You extended a helping hand, and now we no longer feel alone.”

JDC’s robust efforts have included providing shelter for more than 2,000 people in hotel rooms, tents, containers, and converted dormitories; procuring four ambulances, able to reach hundreds of thousands of

people across southern Turkey; supplying tens of thousands of hot meals and more than 11,000 blankets; and supporting a pop-up store in Nurdağı that reached more than 3,000 children in just two days.

Many of the pillars of JDC’s response echo its expert interventions around the globe — with a focus on public health and women’s economic empowerment and an approach that doesn’t just concentrate on immediate relief but works to develop long-term solutions that will facilitate true recovery and rebuilding.

“Our team was on the ground less than 24 hours after the earthquake, and we knew we could help and make an impact,” said Avital Sandler-Loeff, director of JDC’s disaster response and international development programs. “We’re still

“
OUR TEAM WAS ON THE GROUND
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— AVITAL SANDLER-LOEFF

there, and we’ll be there until we create sustainability, securing shelter and livelihood for people who’ve lost almost everything.”

Ceren Uğurluer, president of the Gaziantep-based Empati Social Responsibility and Education Association, said she was struck by the dedication and commitment of the JDC team, which began supporting her organization’s soup kitchen just days after the earthquake.

“JDC has a team that not only aims to bring aid to places, but also

rolls up their sleeves and makes bread with us — their eyes fill with tears as they listen to you, always with sincerity,” she said. “This situation has shown us the power of cooperation between Turkish organizations who have a proven track record locally and international organizations whose reach and network can lead to very meaningful results.”

Sandler-Loeff said JDC helped source its network of local partners through the Turkish Jewish

community, just as it’s done while responding to other disasters in the country over the past several decades.

Working with local Jewish communities is a hallmark of JDC’s non-sectarian initiatives globally, she added, citing a partnership with the South African Jewish community that’s been an important component of a beekeeping program there that seeks to create sustainable livelihoods for women in low-income urban neighborhoods.

The organization also worked with the country’s Jewish community to evacuate a small group of elderly Jews from Antakya to safety in Istanbul, with JDC and its partners covering transportation and care costs.

“It’s a privilege to be able to help, to do significant work and to do it as a Jewish woman,” Sandler-Loeff said. “I take a lot of pride in our ability to move fast to create significant solutions that help people immediately, as well as interventions that will serve people impacted by this crisis long after buildings are rebuilt.”

For Hakki, who found shelter in JDC-supported housing, the impact of the organization’s intervention was more immediate and more primal.

“While everyone was looking for a roof over their heads, we had a safe and dry place to be together as a family,” he said. “That meant the world to us.” 🌍



IMPACT SPOTLIGHT

Learn more about how JDC found local partners and worked to meet humanitarian needs in Turkey.

Scan with your phone camera, or visit
[JDC.org/turkeyresponse](https://jdc.org/turkeyresponse)

JDC worked with local partners to feed tens of thousands of earthquake survivors.

Photo: Avital Sandler-Loeff



DEVELOPING LEADERS THROUGH TRAVEL

*JDC Entwine's global immersive experiences
have helped to catalyze the leadership
potential of thousands of young Jews.*





When Dr. Analucía Lopezrevoredo and Kimberly Ariella Dueñas

met at a JDC Entwine leadership retreat in 2017, they quickly realized they had two important things in common: They were each Latina Jews proud of their unique heritage and identity, and their sense of global Jewish mutual responsibility had been sparked by international travel with JDC.

From that initial connection grew Jewtina y Co., their organization focused on nurturing Latin-Jewish community and identity, along with celebrating Latin-Jewish heritage and multiculturalism. Since its 2019

launch, it's grown to encompass an oral history storytelling initiative, a podcast, travel and events, and the Puentes Leadership and Resiliency Fellowship, which has trained more than three dozen Latin-Jewish leaders across the U.S.

"We like to say that we have an Entwine love story, because it really did start that way," said Dueñas, a former Global Jewish Service Corps (JSC) Fellow in Mumbai who went on to serve as an Entwine Community Representative. "It was this spark of, 'Oh my gosh, there are people just like me, and I want to dedicate my skill set and my strength to helping other people not feel alone.'"

Entwine's global immersive experiences — Insider Trips, fellowships, and other opportunities in which more than 6,000 people have participated since 2008 — are often the first step in transformative leadership journeys for young Jews that often lead to stepping up at synagogues, Federations, or other Jewish community institutions.

Some, like Lopezrevoredo and Dueñas, even choose to pioneer their own initiatives.

“By democratizing leadership, Entwine is really reshaping how we think about it,” said Lopezrevoredo, also a former Entwine Community Representative. “To me, even trip participants are already engaging in a leadership experience because they’re signing up for something with intention, choosing to use their time to learn. When the time came to build our organization, I realized JDC had already given me what I needed, and I was ready to launch.”

For the JDC Entwine team, alumni-led initiatives like Jewtina y Co. speak to the success of their model — one that tracks alumni engagement over years and through a wide variety of metrics.

Entwine has a strong Net Promoter Score of +76, a benchmark that shows participants' loyalty to Entwine through enthusiastic promotion of its programs. Alumni noted that they appreciated the opportunity to explore a new culture, connect with other Jews around the world, and grow personally and professionally. Entwine attracts a wide range of religious and racial/ethnic identities, with more than a quarter of Insider Trip participants self-identifying as JOCISM+ (Jews of Color, Indigenous, Sephardi, and Mizrahi).

“We are invested in the long game here. A sense of global responsibility for other Jews just can't be taken for granted anymore,” said Rabbi Josh

Jewtina y Co. — launched by two Entwine alumnae — nurtures Latin-Jewish community and identity.



“WE ARE INVESTED IN THE LONG GAME HERE. A SENSE OF GLOBAL RESPONSIBILITY FOR OTHER JEWS JUST CAN'T BE TAKEN FOR GRANTED ANYMORE.”

— RABBI JOSH MIKUTIS

Mikutis, JDC Entwine's Jewish learning designer and the rabbinic director of its Weitzman-JDC Fellowship, which exposes Hebrew Union College-Jewish Institute of

Religion rabbinical, cantorial, and Jewish education students to Jewish communities and causes worldwide. “The more leaders we're able to give a transformational experience that

JDC Entwine participants
volunteer at a humanitarian aid
warehouse in Chişinău, Moldova.



makes global Jewish responsibility central to their identity, the stronger our Jewish communities will be in the future.”

West Coast Community Manager Tova Ricardo, who’s worked for Entwine for a year, said she’s been proud to see how JDC’s global work has translated into alumni returning home empowered to make a local impact.

“It’s not one size fits all,” she said. “Not everyone, when they return from a trip, is going to engage with us in the same way, but we want to provide them with the resources to connect in the way they want to.”

A strategic family philanthropy consultant in New York City, Daniel

Jeydel serves as a trustee at the city’s Temple Emanu-El on the Upper East Side and traveled to the United Arab Emirates with JDC Entwine and REALITY in 2022.

He said many say their “best college semester is the one where you studied abroad,” and Entwine travel opportunities offer that same depth and breadth — just “condensed and for an older population who can truly appreciate travel.”

“The way these trips are designed, with travel rooted in Jewish values and experiences, it’s like you’re there for a month,” he said. “In terms of having a deeper bench and building intergenerational support for Jewish communities around the world, I can’t think of a better way in.”

And for Ricardo, the catalyst Entwine provides goes far beyond JDC.

“At some point, a lot of folks who are involved with us may grow their Jewish involvement in new directions, with other organizations, communities or causes,” she said. “That’s OK — we want them to develop so they can go out and become leaders inspired by JDC Entwine to help the world.” 🌍



THE JEWITINA STORY

Learn more about Jewtina y Co., the exciting Latin-Jewish organization pioneered by two JDC Entwine alumnae.

Scan with your phone camera, or visit JDC.org/jewtina

Zvi Feine (second from right) celebrates Tu B'shvat in Bucharest in 1993.

GIVING VOICE TO JDC'S STORY

A recent JDC Archives oral history project curated testimonies from key former employees involved in some of the organization's biggest moments.

Photo: JDC Archives

Sarah Bogen (right) inaugurates a Hesed social welfare center in St. Petersburg in 1999.



When a paper trail is difficult to follow, first-person testimonies add color and texture to the historical record. That's why JDC launched its 2021–2022 Oral History Project — a collection of intimate and gripping interviews conducted with retired JDC leaders around the globe.

The initiative is composed of conversations with 18 senior staff members who served the Jewish world from the early 1970s through the early 2000s, and has given voice

to individuals who responded at key moments of JDC history. Staff reflect on their experience in the midst of wars, natural disasters, evacuations, and the rebirth of Jewish life in Central and Eastern Europe following the collapse of the Soviet Union.

Kept under lock and key for 35 years — standard practice for historical archives — almost all films, photographs, letters, and documents related to JDC's post-Soviet work remain sealed from public view. That's where the Oral

History Project comes in, shedding light on the most recent chapters of JDC's monumental work.

Zvi Feine, former Deputy Director of JDC Israel (1980–2009) and Regional Director of Europe and Asia (2006–2009), has lived and breathed the organization's mission. During his tenure, Feine spearheaded life-saving programs for vulnerable Jews of all ages, many of which still exist today — like the Healthy Living Program, an initiative that helps at-risk children and their families, which he helped

launch in Israel in 2010. Despite the archival records from his career, he still felt that something was lacking: individual voices.

“I was bothered for many years, knowing that my colleagues’ stories — stories of them carrying out critically important activities — weren’t necessarily being documented,” Feine said. “But now we have them, and they aren’t always included in JDC’s written archives.”

These stories run the gamut of modern Jewish history: the 1991 Operation Solomon airlift of thousands of Ethiopian Jews to Israel; the 11-year war in former Yugoslavia and JDC’s rescue operations during the 1992–96 siege of Sarajevo; the renewal of Jewish life in post-communist Europe; the establishment of programs for vulnerable Israelis, like Ashalim, focusing on children and youth at risk, and ESHEL, for older adults; the creation of the Myers-JDC-Brookdale Institute for Research; school programs in Morocco and Tunisia; the creation of Hesed social welfare centers to support elderly Jews in the former Soviet Union (FSU); and JDC’s nonsectarian disaster response in places like Rwanda and the former Zaire (now the Democratic Republic of the Congo).

After the fall of the Soviet Union, Sarah Bogen — JDC’s former Division Head for Community Centers in the FSU — helped revive Jewish life across the region, spearheading a vast network of Jewish Community Centers (JCCs) and Heseds.

Despite her foundational work, Bogen said she never had the chance to tell her own story — what it was like on the ground when Jews were rediscovering Jewish life after decades of repression. Sharing her testimony was a chance to reflect on the enormous impact JDC made in

the first few years after Soviet rule ended.

“When I was working in the field, I didn’t look at myself from the outside,” Bogen said. “I didn’t even think at the time how daring it was, how innovative it was, how emotional it was. But when I was talking about it, it all came back. And when I interviewed my colleagues — all *vatikim* (senior staff) — I realized we had all struggled with the same challenges and questions.”

Testimonies like Bogen’s have caught the attention of historians. The moment Josh Tapper heard about the Oral History Project, he was enthralled. A Stanford PhD who studies post-Soviet Jewish revival, Tapper was overwhelmed by the richness of stories he couldn’t find anywhere else.

“Oral history done right can fill in the gaps that exist in a standard archive,” Tapper said. “And without these testimonies, piecing together the shape and contours of Jewish communal renewal at that time



A young Holocaust survivor picks oranges in Israel in the 1950s.

Photo: JDC Archives

A young boy celebrates Chanukah in Moscow at a 1992 JDC celebration.



“ ORAL HISTORY DONE RIGHT CAN FILL IN THE GAPS THAT EXIST IN A STANDARD ARCHIVE.”

— JOSH TAPPER

would stand as an even greater challenge than it already is. Not only that, they add personality and character to the history.”

This project builds on past story-gathering initiatives. In the 2000s, JDC collected hundreds of hours of interviews from staff who had served from the late 1930s to

the turn of the millennium — an undertaking that offered a rare glimpse into the lives of caregivers, lay leaders, JDC staff, and policymakers who led JDC’s relief efforts from the time of the Holocaust into the 21st century.

Some of these personal testimonies — many recorded as

videos — made their way into documentary films spotlighting important moments in Jewish history. They were also an invaluable resource for historians researching World War II-era rescue and relief efforts.

Isabelle Rohr, manager of academic programs and outreach at the JDC Archives, said she hopes the Oral History Project can make a similar impact.

“As a historian, I know that oral testimonies often spark new areas of research,” Rohr said. “You hear something and think, ‘Oh, my G-d. I never thought of that. This is something I have to look into.’”

But these stories aren’t just about the past. To JDC professionals around the world, these testimonies feel as relevant as ever. With anecdotes from staff who responded in the midst of epic crises — many of them in the FSU — perhaps these narratives can offer insight into present-day emergencies like the Ukraine crisis.

“It’s crucial that future generations hear these testimonies,” Bogen said. “We have to know what happened, in order to plan for what’s to come.”

For Rohr, that’s what it’s all about.

“Part of our mission in the Archives is to connect the organization to its history,” she said. “Thanks to resources like this, we can better understand what we’re doing now by learning what was done then.” 🌐



ORAL HISTORIES

Hear directly from more JDC leaders about their groundbreaking work around the world.

Scan with your phone camera, or visit
JDC.org/oralhistory

An elderly widow in Bălți, Moldova, learns to use her JOINTECH smartphone.



INNOVATING CARE FOR THE MOST VULNERABLE

Across the former Soviet Union, JOINTECH helps connect isolated seniors to community resources and trains homecare workers to optimize care.

Five years ago, **Rusudan Voronina barely escaped with her life** when a natural gas explosion damaged her Batumi, Georgia, home and left her with severe burns to her face and hands.

Though she's now recovered, the ripples of her accident — along with her high blood pressure, diabetes, and hearing and vision problems — mean that the 87-year-old is unable to leave her home.

Enter JOINTECH — the JDC initiative in the former Soviet Union (FSU) leveraging technology to innovate care for elderly Jews like Voronina: Her JDC-issued “Let’s Get Connected” smartphone, specially designed to be easy for seniors to

Photo: Arik Shraga

aiding vulnerable jews

use, is “a breath of fresh air and a window into my old life.”

“The phone is a ray of sunshine that gives me hope and support,” she said. “I’ve met new people, and I love the clubs and programs. I can’t imagine how I used to live before this.”

In remote areas across the FSU — like some parts of Georgia, Moldova, and Kazakhstan — the connectivity JOINTECH provides opens up a world of possibilities for JDC clients physically unable to attend in-person programs or living in places where such services don’t exist.

In addition to the smartphone distribution, JOINTECH has also begun to remotely train and monitor homecare workers, a process that empowers staff and ensures better, more streamlined care for the neediest older adults. JDC has also launched a series of virtual support groups for clients, along with special programs addressing emerging health challenges like memory loss and loneliness.

“Three years ago, we started with an idea, and now it’s become a continuum of services spread across nine countries, making an impact in the lives of thousands of vulnerable Jews and thousands of homecare workers,” said Pini Miretski, who heads up JOINTECH. “We’re talking about an organization that’s been around for over 100 years, and here, we were able to create a tool that allows us to introduce innovation rapidly and successfully. I think that’s a major achievement.”

One example is the concept of “marathons” — long days of virtual programming coordinated by multiple JDC-supported Hesed social welfare centers and functioning almost like a relay race, with one city passing the baton to the next for another session of compelling content.



“**I CAN’T IMAGINE
HOW I USED TO
LIVE BEFORE THIS.”**

— **RUSUDAN VORONINA**

Designed to be employed during holidays like Passover or Rosh Hashanah, the model became useful in a new way during the Ukraine crisis, as various Heseds came together for a “winter survival” marathon offering strategies for coping with power outages, tips on how to stay safe and warm during the winter, ideas for how to stretch household staples like canned beans, and more.

“It’s not a static program,” Miretski said. “We’ve created the infrastructure and then we can ‘turn it on,’ so to speak, when we have an emerging need. We don’t have to develop a whole new way of getting the information out to people. We have the mechanism already.”

Shay Kognitsky, who manages JDC’s innovation projects in the FSU, said one of the most promising aspects of the program is its “limitless” potential — both to optimize care and to offer new tools to clients once they’ve grown accustomed to the new technology.

“These people weren’t able to be fully part of the community, and it’s exciting that they can now receive our services despite geographic challenges,” he said. “And once this barrier is broken and they start to use smartphones, we can give them additional digital services — even though they’re 100 years old sometimes, they’re learning, and they want more and more opportunities for education and connection.”

Miretski said the program’s focus on sustainability is key.

“Technology is a tool to achieve something bigger — it’s not a goal in and of itself,” he said. “At the end of the day, JOINTECH is about how we leverage technology to provide solutions in order to widen our reach and impact, provide effective solutions, and empower local communities — and all that without losing the human touch.”

Living alone on a monthly pension of just \$100 in Chişinău, Moldova, Tatyana Velblyum said her smartphone is her “only joy.”

“If not for this phone, it would be like I was on a desert island here. I don’t have a computer, nothing — just one old TV, and nothing more,” she said. “It’s like I’m in paradise with this smartphone. You don’t feel so alone with it.”

For Elena Leibman, who coordinates JDC’s welfare programs in the FSU, that’s what JOINTECH is all about.

“It’s important, and it brings so much hope,” she said. “It’s bringing life back to our clients.” 🌐



TATYANA’S STORY

Learn more about this Moldovan retiree and discover how JOINTECH helps alleviate loneliness and improve her life.

Scan with your phone camera, or visit
JDC.org/tatyana

BUILDING A JEWISH FUTURE, TOGETHER

In Latin America and beyond, JDC relies on decades of expertise to partner with local Jewish communities and address emerging challenges.

Though he's proud to lead Uruguay's Fundación Tzedaká, which coordinates care for the neediest members of the country's 20,000-strong Jewish community, Mauricio Bergstein is quick to acknowledge that the road to his ascension was somewhat accidental.

"I was chosen because the departing chairman thought I'd be a good chairman. I'm grateful to him, but that's not the ideal way to proceed," he said with a laugh. "We understand that the best way to achieve our mission is to professionalize — procedures, formal mechanisms, and duly documented ways of operating that provide us with a tried-and-true framework at these critical junctures."

Fundación Tzedaká is just one of the many institutions and Jewish communities across Latin America with whom JDC works on visioning and strategic planning processes. Across the region, the organization works in 14 countries.

In the case of the Uruguayans, JDC — one of Fundación Tzedaká's founding partners and funders when it was launched 20 years ago — is working with the organization to review program priorities and address emerging needs, strengthen sustainability, train its Board of Directors, and serve as consultants to the group's executive team and welfare program leadership.

"The support we've received from JDC has been outstanding," Bergstein said. "We've dealt with topics that had never come up before."

A professional from Uruguay's Fundación Tzedaká brainstorms at a Montevideo seminar.



Examples like the Uruguay partnership exemplify JDC's commitment to "saving Jewish lives by building Jewish life," said Sergio Widder, the organization's regional director in Latin America.

"We understand it's important not only to provide direct support when and where it's needed, but also to empower and strengthen communities," he said. "Thinking about how communities tackle issues related to sustainability — financial, social, institutional, political — and go through processes of leadership renewal can create better conditions for continuity and self-reliance."

For example, JDC recently collaborated with the Centro Israelita de Bogotá (CIB) — the country's largest congregation and the Colombian capital's Ashkenazi Jewish community — on a strategic planning process that's begun to advance faster since a field visit in April 2023.

The organization's vast experience across Latin America helped convince CIB stakeholders to involve



Representatives of diverse Chilean Jewish organizations gather for a community development seminar.

“WE’RE TREMENDOUSLY GRATEFUL TO JDC FOR BELIEVING IN US AND TAKING THE TIME TO HELP US TAKE THESE STEPS.”

— GERARDO GORODISCHER

JDC in the initiative, said Jaime Nudelman, the group’s president.

“JDC has been fundamental in the whole process, since it’s allowed us to have the perspective of an external entity — not just beyond CIB, but beyond Colombia as a whole,” he said.

In Chile, what began with a narrow focus — the Jewish community seeking advice on how to combat challenges emerging from social unrest in the country — transformed into a more robust process and partnership: a community survey and strategic analytical framework for more expansive conversations about welfare programs, professional development, governance, and more.

“We wanted JDC to give us a work model that would serve as a guiding light for the Chilean Jewish

community,” said Gerardo Gorodischer, its former president. “It’s an interesting way to share knowledge, and we’re tremendously grateful to JDC for believing in us and taking the time to help us take these steps toward a new chapter for our community.”

Widder said JDC’s regional perspective — along with its multi-country leadership programs and professional networks — helps to advance the conversation in important ways.

“We’re not their parents — these are grown-up communities. What’s relevant for us then is how they make their decisions, that they own and are comfortable with them, and that these choices help to fuel continuity and growth,” he said. “What JDC is accountable for at the end of the day is drawing the roadmap together, and then if they

want, we can accompany them in terms of monitoring moving forward.”

Across the Atlantic Ocean, JDC is also engaged in partnering with communities to help them address emerging challenges and plan for the future — endeavors that fall under the umbrella of “building community resilience,” said David Gidron, the expert who heads up these efforts in Europe.

In recent years, the organization has worked with communities like Leeds, Riga, and Athens, and during the Ukraine crisis, the Zentralrat — the Central Council of Jews in Germany — has relied on JDC-developed community assessment tools to guide the process of integrating refugees.

“Resilient communities are able to function and serve their members in times of challenges and crisis, as well as calm,” Gidron said. “Through ongoing relationships with communities, conducting joint mapping on their core competencies, understanding their needs and their strengths, as well as training and capacity building, JDC accompanies communities across Europe on their ongoing journey to becoming more resilient.”

For Widder, it all comes down to showing up for communities continuously — not only at inflection points.

“We want to make sure they can see JDC not only as the 9-1-1 of the Jewish world, but also as an ongoing partner,” he said. “Our added value is that we don’t have to start from scratch every time.” 🌐



THE CHILEAN STORY

Learn how JDC partners with the Chilean Jewish community and hear directly from its leaders.

Scan with your phone camera, or visit [JDC.org/chileaders](https://jdc.org/chileaders)

2022 GLOBAL EXPENSES (ACTUALS)¹

Total Expenses (In U.S. Dollars)

Total Expenses (In U.S. Dollars)

Africa & Asia	1,195,317
Egypt	53,036
India	107,614
Morocco	521,020
Regional Programs	39,672
Tunisia	191,459
Turkey	282,516

Entwine	5,262,011
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Europe	11,767,098
Baltics	1,528,932
Bulgaria	619,345
Czechia	67,360
Former Yugoslavia	171,257
Greece	418,907
Hungary	2,921,171
Poland	978,633
Regional Programs	4,357,753
Romania	635,938
Slovakia	67,802

Former Soviet Union	152,340,112
Belarus	10,970,128
Central Asian Republics & the Caucasus	4,987,202
Moldova	4,268,493
Russian Federation	73,735,201
Ukraine	58,379,088

Ukraine Emergency	55,127,737
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GRID	5,098,252
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JDC Israel	97,381,927
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Latin America	2,372,289
Argentina	743,780
Brazil	12,858
Chile	26,647
Cuba	183,645
Regional Programs	392,852
Uruguay	13,922
Venezuela	998,585

Multiregional	4,731,176
JDC Archives	1,661,066
Special Grants	3,070,110

Myers-JDC-Brookdale Institute	9,903,311
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Total Regions/Functional Areas	345,179,230
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Program Delivery	2,966,600
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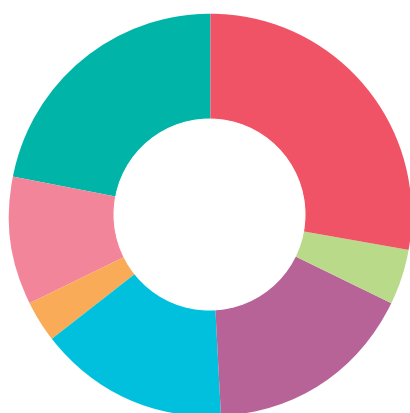
Total Program	348,145,830
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Administration & Finance	14,294,601
Fundraising & MarCom	12,116,093

Total	374,556,524
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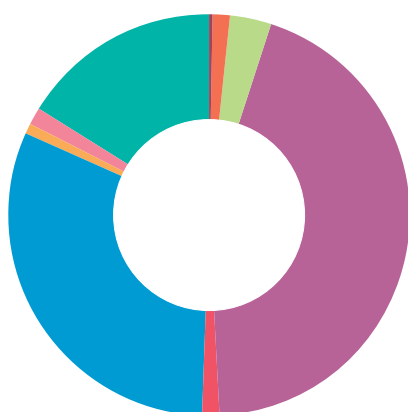
¹ These figures differ somewhat from those in the audited financial statements on pages 41–43 because the convention for recognizing revenue and expense, as well as expense classification can vary, and because the combination of affiliated entities included in this report on our spending differs from the entities consolidated in the audited financial statements.

2022 REVENUE

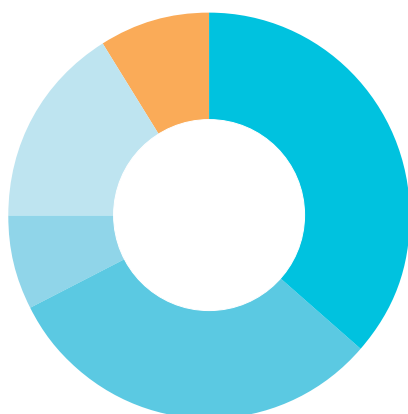


Total Revenue	Percentage
Claims Conference	28.0%
Endowment Draw	4.3%
Foundations & Individuals ²	17.0%
Government	15.2%
JDC Board of Directors	3.3%
JFNA/Federations System ²	10.5%
Ukraine Emergency Campaign	21.7%
TOTAL	100.0%

2022 EXPENSES



By Region/Functional Area	Percentage
Africa & Asia	0.3%
Entwine	1.5%
Europe	3.4%
Former Soviet Union (FSU)	44.1%
GRID	1.5%
Israel	31.1%
Latin America	0.7%
Multiregional	1.4%
Ukraine Emergency	16.0%
TOTAL³	100.0%



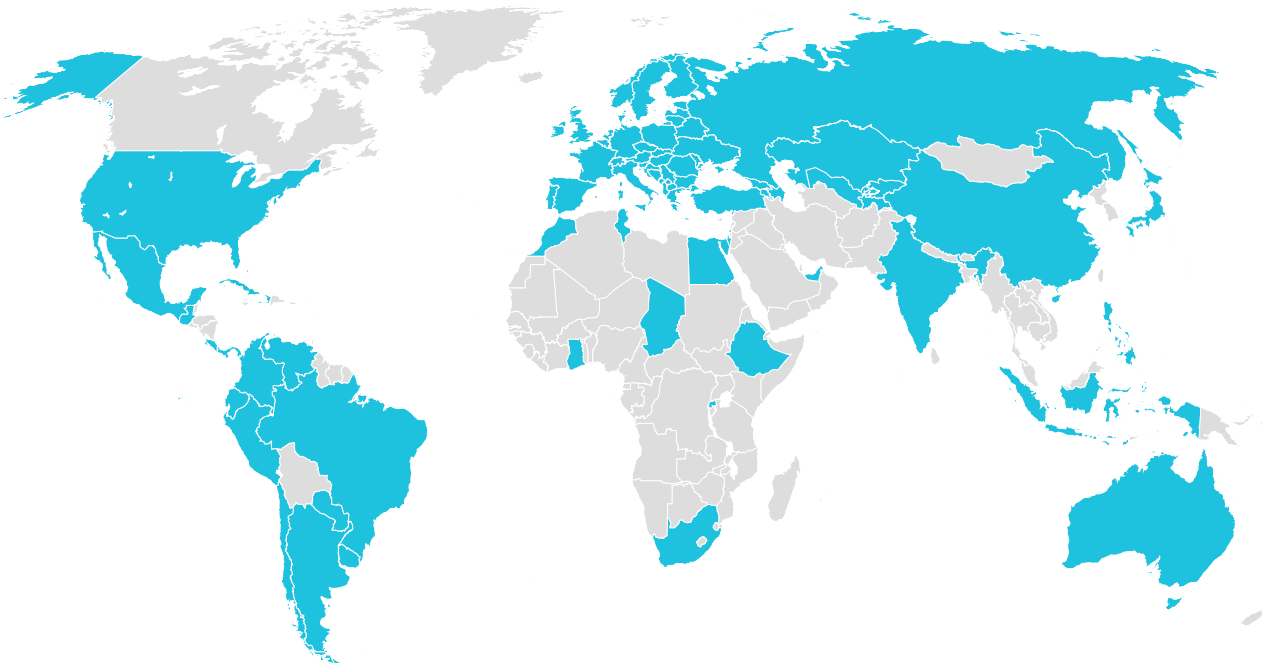
By Program Area	Percentage
Saving Jewish Lives/Care	91.2%
Care for Nazi Victims in the FSU	36.6%
Innovative Social Services in Israel	31.1%
Other Care Programs	7.5%
Ukraine Emergency	16.0%
Building Jewish Life/Community Development	8.8%
TOTAL³	100.0%

² Additional funds from Foundations & Individuals and Federations are included in the Ukraine Emergency Campaign.

³ This total corresponds to the Total Regions/Functional Areas line in the 2022 Global Expenses table, opposite.

JDC'S GLOBAL REACH

Today, JDC's urgent mission continues: rescuing Jews and others in danger and crisis, alleviating hunger and hardship, and renewing and connecting Jewish communities. Each year, JDC impacts more than 1 million lives worldwide.



New York

World Headquarters

Israel

Latin America

Argentina
Bahamas
Brazil
Chile
Colombia
Costa Rica
Cuba
Ecuador
Guatemala
Haiti
Mexico
Panama
Paraguay
Peru
Uruguay
Venezuela

Europe

Albania
Austria
Belgium
Bosnia & Herzegovina
Bulgaria
Croatia
Czechia
Denmark
Estonia
Finland
France
Germany
Greece
Hungary
Ireland
Italy
Kosovo
Latvia
Lithuania
North Macedonia
Montenegro
Netherlands
Norway

Poland
Portugal
Romania
Serbia
Slovakia
Slovenia
Spain
Sweden
Switzerland
United Kingdom

Former Soviet Union (FSU)

Armenia
Azerbaijan
Belarus
Georgia
Kazakhstan
Kyrgyzstan
Moldova
Russia
Tajikistan
Ukraine
Uzbekistan

Africa and Asia

Chad
China
Egypt
Ethiopia
Ghana
India
Indonesia
Japan
Morocco
Philippines
Rwanda
South Africa
Tunisia
Turkey
United Arab Emirates

Australia

CONSOLIDATED FINANCIAL INFORMATION

The following is a summary of the audited Financial Statements for The American Jewish Joint Distribution Committee, Inc. (JDC) for the year ended December 31, 2022. For a copy of the full Financial Statements and Independent Auditor's Report, email Ophir Singal, JDC Chief Financial Officer, at financials@JDC.org or access at www.JDC.org/financials.

Consolidated Balance Sheet 2022

Assets

Cash & Cash Equivalents	\$120,788,089
Cash Pending Investment Purchases	1,221,545
Investments	587,786,801
Grants Receivable	37,542,797
Contributions Receivable, Net.....	29,984,302
Other Assets.....	10,433,820
Right-of-Use Asset.....	20,284,362
Fixed Assets, Net.....	56,938,333

Total Assets	\$864,980,049
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Liabilities & Net Assets

Accounts Payable & Accrued Expenses.....	\$26,986,255
Pension Plan Obligation	9,838,107
Other Liabilities to Employees	27,128,059
Annuity Obligations.....	2,169,235
Loans Payable.....	10,644,331
Due to Others	3,217,290
Lease Liability.....	24,977,357
Total Liabilities.....	\$104,960,634
Net Assets	\$760,019,415

Total Liabilities and Net Assets	\$864,980,049
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Consolidated Statement of Activities 2022

Revenues, Gains & Other Support

Contributions.....	\$220,656,396
Grants	195,545,320
Other Income	4,246,988
Investment Return Used for Operations.....	33,958,679

Total Revenues, Gains & Other Support	\$454,407,383
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Expenses

Program Services	\$372,760,226
Supporting Services	
Management & General	20,537,095
Fund Raising.....	10,162,646
Total Supporting Services	30,699,741

Total Expenses	\$403,459,967
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Changes in Net Assets

Changes in Net Assets Before Other Changes.....	\$50,947,416
Deficiency of Investment Return, Net.....	(127,925,432)
Contributions for Capital Projects	1,059,600
Loss on Disposal of Fixed Assets.....	(216,513)
Pension and Non-Qualified Plans Adjustments	9,891,593
Changes in Net Assets	\$(66,243,336)
Net Assets — Beginning of Year	\$826,262,751

Net Assets — End of Year	\$760,019,415
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CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES

Program Services

	FSU	Israel	Europe
Grants to Supported Organizations and Affiliates			
Saving Jewish Lives	\$193,806,323	\$51,125,949	\$10,831,157
Building Jewish Life	\$6,009,594	\$-	\$3,163,446
Other/Multifunctional	\$-	\$2,747,464	\$76,354
Wohl Grants to Others	\$-	\$59,000	\$-
Regrants	\$-	\$-	\$-

Totals of Grants to Supported Organizations and Affiliates	\$199,815,917	\$53,932,413	\$14,070,957
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Other Expenses

Payroll, Benefits, and Other Staff Costs	\$11,577,200	\$37,038,581	\$4,309,121
Conferences, Seminars, Media, and Public Relations	\$133,006	\$5,337,347	\$549,503
Consultants, Professional Services, Supplies and Other Expenses	\$2,822,929	\$10,198,050	\$3,930,367
Occupancy, Facilities, Equipment, and Repairs	\$2,042,125	\$1,743,692	\$458,785
Travel	\$429,255	\$353,903	\$490,576
Interest Expense	\$18,766	\$114	\$-
Building Impairment	\$660,760	\$-	\$-
Depreciation and Amortization	\$1,256,441	\$1,253,781	\$517,358

Total Expenses 2022	\$218,756,399	\$109,857,881	\$24,326,667
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Total Expenses 2021	\$158,375,084	\$120,725,092	\$14,390,109
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		Supporting Services		
Other	Total	Management and General	Fund Raising	Total
\$1,876,188	\$257,639,617	\$-	\$-	\$257,639,617
\$965,085	\$10,138,125	\$-	\$-	\$10,138,125
\$2,691,768	\$5,515,586	\$-	\$-	\$5,515,586
\$-	\$59,000	\$-	\$-	\$59,000
\$455,227	\$455,227	\$-	\$-	\$455,227
\$5,988,268	\$273,807,555	\$-	\$-	\$273,807,555
\$7,848,342	\$60,773,244	\$12,584,386	\$7,159,636	\$80,517,266
\$305,139	\$6,324,995	\$850,780	\$298,474	\$7,474,249
\$3,130,620	\$20,081,966	\$3,781,875	\$2,079,074	\$25,942,915
\$782,530	\$5,027,132	\$2,076,305	\$150,669	\$7,254,106
\$1,293,531	\$2,567,265	\$386,728	\$320,976	\$3,274,969
\$451,496	\$470,376	\$141,913	\$-	\$612,289
\$-	\$660,760	\$-	\$-	\$660,760
\$19,353	\$3,046,933	\$715,108	\$153,817	\$3,915,858
\$19,819,279	\$372,760,226	\$20,537,095	\$10,162,646	\$403,459,967
\$16,638,138	\$310,128,423	\$20,624,228	\$9,826,468	\$340,579,119

CELEBRATING OUR SUPPORTERS

SCHIFF SOCIETY EVENT, DECEMBER 2022



1.



2.



3.



4.



5.

WOHL FOUNDATION ISRAEL VISIT, OCTOBER 2022



6.



7.

1. JDC Board member Cathi Luski (center) with JDC Board member Debbie Miller (third from right) and the Miller family. 2. JDC Board member Jane Swergold (right) with her daughter Pamela Binder. 3. JDC Board member Carol Saivetz (center) with her brother, James Great Neck Richman (left) and JDC CEO Ariel Zwang (right). 4. JDC President Mark Sisisky (right) with Jacob H. Schiff Society inductee Mindy Glickman. 5. JDC Board member Alan Leifer (left) with his daughter Rebecca (center) and his wife, Marcia Leifer (right). 6. Members of the Wohl Foundation visit the Wohl garden at JDC's Jerusalem headquarters. 7. Jewish Federation of Greater Los Angeles CEO Noah Farkas (left) visits JDC's Jerusalem headquarters with Les Bider, JDC Board member.

AMBASSADORS EVENT, DECEMBER 2022



1.



2.

WINTER BOARD MEETINGS, DECEMBER 2022



3.



4.



5.



6.

1. JDC President Mark Sisisky (fifth from left) and JDC Board members on a tour of Temple Emanu-El. 2. JDC Board member Carol Levy (left) with JDC's Diana Fiedotin (center) and JDC Ambassador Rina Langer (right). 3. JDC Board members Annie Sandler, Jane Weitzman, Carol Levy, and President Mark Sisisky (left to right) at JDC Honorary Board member Marshall Weinberg's Wohl Society induction. 4. JDC Ambassador Phil Schatten with JDC Honorary President Judge Ellen M. Heller. 5. JDC Board member Laurie Rosenblatt, her father and Board member Louis Thalheimer, and JDC's Ted Comet (left to right). 6. Claims Conference Executive Vice President Greg Schneider (left) with JDC President Mark Sisisky.

MOLDOVA FLY-IN WITH JFNA, JANUARY 2023



1.



2.



3.



4.

JFNA GENERAL ASSEMBLY, APRIL 2023



5.

IFCJ WOHL SOCIETY INDUCTION, FEBRUARY 2023



6.

1. JFNA Moldova Fly-In participants outside a humanitarian supplies warehouse. 2. JDC Ambassadors David and Ruth Musher outside the JDC-supported KEDEM JCC. 3. Jewish Federation of Greater MetroWest NJ CEO Dov Ben Shimon (back, left) and *ex officio* JDC Board member David Brown, Vice Chair of JFNA's Board of Trustees. 4. JDC Ambassador Rona Gollob at a memorial service for victims of the Holocaust in Chişinău, Moldova. 5. JDC CEO Ariel Zwang, with JDC Board members Annie Sandler, Jodi Schwartz, and JDC Ambassador Susie Stern (left to right). 6. Yael Eckstein, President and CEO, International Fellowship of Christians and Jews and a Wohl Society member (left), with JDC CEO Ariel Zwang.

WOHL SOCIETY INDUCTIONS, APRIL 2023

COMBINED JEWISH PHILANTHROPIES



JEWISH FEDERATION OF CLEVELAND



JEWISH FEDERATION OF METROPOLITAN DETROIT



CHARLES AND LYNN SCHUSTERMAN FAMILY PHILANTHROPIES



WARBURG SOCIETY EVENT, JUNE 2023



1. CJP Boston and JDC leaders at CJP's Wohl Society induction. 2. Participants at the Jewish Federation of Cleveland's Wohl Society induction. 3. Incoming Jewish Federation of Metropolitan Detroit President and *ex officio* JDC Board member Gary Torgow, JFed Detroit President Matt Lester, JDC CEO Ariel Zwang, and JFed Detroit CEO Steven Ingber (left to right). 4. JDC President Mark Sisisky, with Wohl Society members Lynn and Stacy Schusterman (left to right). 5. JDC CEO Ariel Zwang, JDC President Mark Sisisky, JDC Board member Max Morris, keynote speaker Rabbi Charlie Cytron-Walker, and JDC Board members Nancy Grand and Les Bider at the Annual Warburg Society Celebration (left to right). 6. New Felix M. Warburg Society members Marilyn and Robert Gellert.

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JDC's operations across the globe are made possible thanks to the special partnership we share with JFNA and Jewish Federations across North America. Federations' annual support for these operations serves as the foundation upon which we are able to respond in times of crisis and emergency and provide life-saving assistance to Jews in harm's way. In 2022–2023, JFNA and Federations' emergency campaigns have been funding historic levels of urgently needed services for tens of thousands of Jews in duress within Ukraine and those being absorbed as refugees in neighboring countries.

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We extend our heartfelt gratitude to the supporters whose incredible care and generosity have made it possible for us to impact tens of thousands of lives around the world. Below we recognize those who contributed \$5,000 or more in 2022 to support JDC's life-saving and life-lifting programs around the world. We want to acknowledge our 2022 Ambassadors who power JDC's humanitarian relief efforts by contributing \$10,000 or more annually. Those who have contributed \$10,000 or more toward JDC's core funding appear in bold with recognition of their advancement of our global mission.

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“

We give to the JDC for two fundamental reasons. They help Jews in need around the world and they are “on the ground” and get results. In addition to donating to the general fund, we have sponsored specific programs, like aid to elderly Jews in the Baltics, whom we have visited personally. Since we started this program, we have gotten timely, heartwarming reports.”

— **SANDY POST**

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I give to JDC because I believe our partnership is the best investment I can make in strengthening and sustaining Jewish lives in places that I could not reach alone.”

— **LISA KOHN**

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— **BETSY SHEERR**

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JDC fulfills my need to help, to be my brother's and sister's keeper. I am so lucky to be able to be a small part of the unbelievable work JDC does around the world and participate in such a powerful expression of *tikkun olam*.”

— **RANI GARFINKLE**

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donor-care@jdc.org. Please accept our sincerest
apologies if we have missed or misrepresented
your contribution. Updates will be made to the
digital Annual Report available online at JDC.org.

SECOND CENTURY CAMPAIGN

The Second Century Campaign (SCC) aims to raise \$200 million for JDC's endowment, which will secure JDC's essential core functions in the future and ensure that the organization will always be prepared to respond — whatever the future holds for the Jewish People.

A heartfelt Thank You to those who made a generous commitment to the Second Century Campaign.

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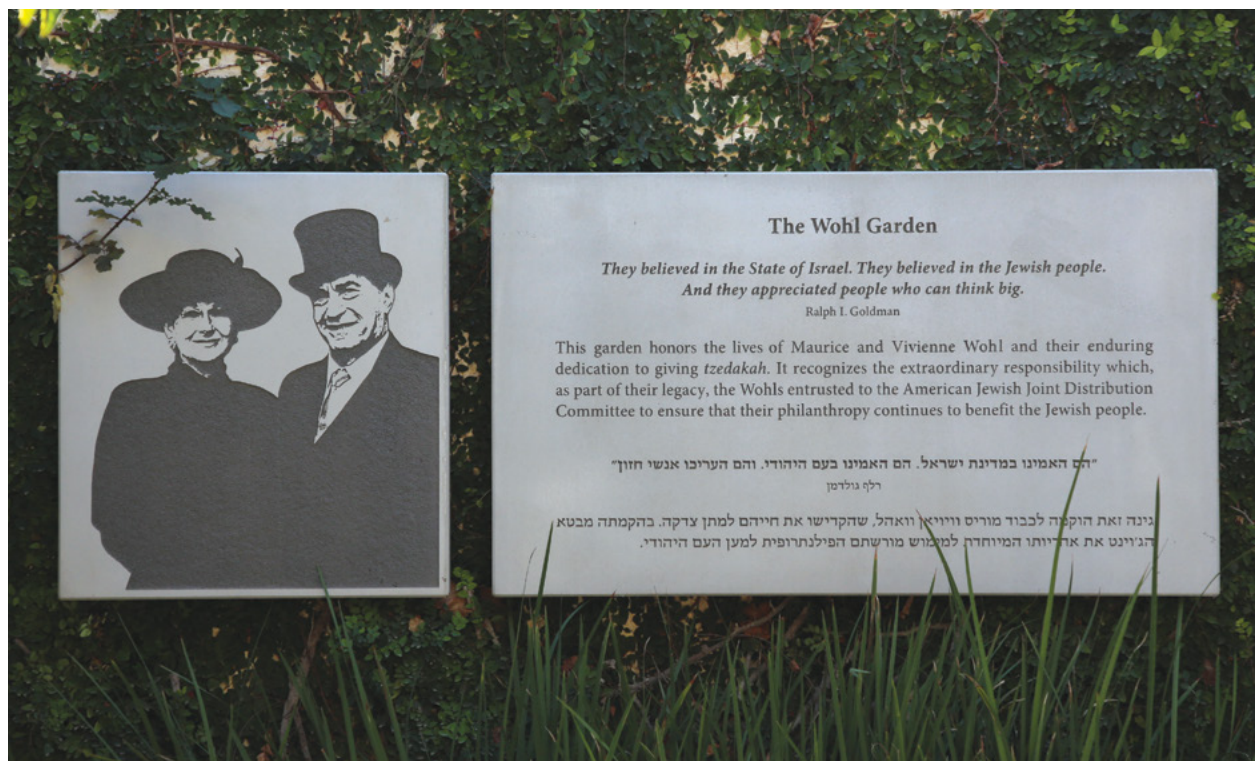
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This list reflects formalized pledges and realized
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THE MAURICE & VIVIENNE WOHL SOCIETY

Named for renowned British philanthropists Maurice and Vivienne Wohl, JDC's premier recognition society recognizes individuals, families, and foundations, and Jewish Federations of North America who have placed their faith first and foremost in the JDC's stewardship of their philanthropy and capacity to effect enduring change. Maurice and Vivienne Wohl Society members have achieved the highest level of support for JDC, with cumulative giving of \$18 million or more since the Society's creation in 2015.



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This list reflects Society membership as of June 2023.

THE JACOB H. SCHIFF SOCIETY

The Jacob H. Schiff Society is named for JDC's founding benefactor, whose philanthropy and commitment to the welfare of the Jewish people paved the way for the formation of JDC.

Individuals, families, foundations, and trusts honored in the name of this trailblazing humanitarian have contributed \$1 million+ over their lifetimes, making JDC's mission of sustaining a vibrant and thriving global Jewish community possible today.

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This list reflects Society membership as of
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The Zusman Family has a longstanding relationship with The Joint beginning with the first Child Development Center at the Soroka Hospital in Beersheva. My father, Larry Zusman z”l, became interested in JDC after joining a Board mission to Romania and spending an inspiring Shabbat with JDC’s Zvi Feine and Chief Rabbi Moses Rosen. Our family has supported JDC ever since, and my father developed a meaningful friendship with Ralph Goldman z”l and with Zvi Feine. Today, we are proud to continue in his footsteps and connect our younger generations with our parents’ outstanding legacy of compassion and care.”

— **FRANCIE ZUSMAN-SINA**

DAUGHTER OF LEONORE AND LARRY ZUSMAN Z”L
MEMBERS OF THE JACOB H. SCHIFF SOCIETY

THE FELIX M. WARBURG SOCIETY

The Felix M. Warburg Society was established in the tradition of JDC's first president, Felix M. Warburg, a great humanitarian and legendary philanthropist. The Felix M. Warburg Society recognizes the commitment of individuals, families, and foundations who have given \$250,000 or more within the span of five years, helping to ensure that we continue our critical mission around the world.

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The Warburg Society symbol is a replica of the Passover seder plate that JDC distributed in 1948 at Foehrenwald and other Displaced Persons Camps in Germany, where we were helping to care for 250,000 stateless Holocaust survivors following World War II.

A special edition of this historic seder plate was produced to honor members of the Warburg Society for their vision and support of JDC.

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 This list reflects Society membership as of June 2023.

“

We have an extremely personal and deep connection to Ukraine, and when the crisis began, we were anxious to extend our support as quickly and effectively as possible. JDC, with its historical presence in Ukraine, was the clear choice. We knew the funds would turn into immediate impact for those individuals who needed it the most during this tragic time.”

— **ALEXIS AND JERRY BEDNYAK**

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JDC would like to thank the 315 young adults who in 2022 contributed many hours of service and peer exchange to meet diverse challenges in more than 17 overseas communities. Their time, leadership, and commitment continue to create lasting impact on the global Jewish world.

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