

VISION LEADERSHIP  
LEADERSHIP PERSEVERANCE  
PERSEVERANCE COMPASSION  
COMPASSION RESILIENCE  
RESILIENCE INNOVATION  
INNOVATION COURAGE  
COURAGE



FOR THE  
FUTURE

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# A Message from Our Leadership

As Jews, we are living through some of the most complex times in living memory. We continue to mourn the tragedy of October 7, as rising antisemitism and violence fuel fear and uncertainty across the globe. Israel strives to chart a path toward recovery amid an ongoing war. Jews in Ukraine continue to face dire conditions, and economic insecurity confronts vulnerable communities worldwide.

Amid this instability, JDC provides strength and resilience, instilling hope and care for those who need it most. We do this with your generous support, drawing from over a century of expertise as the global Jewish 9-1-1. JDC is equipping needy communities across 70 countries with life-saving humanitarian aid and life-affirming Jewish connections to help them weather today's challenges.

One example is our support to communities in northern Israel, which was home to many socioeconomically vulnerable and underserved communities before October 7. Prior to the ceasefire with Hezbollah, the Jewish, Arab, and Druze populations who make up these communities suffered terribly under relentless attacks. With local authorities stretched thin, JDC stepped up from day one to provide those most in need — poor families, the elderly, and people with disabilities — with relief. We delivered essential goods and services, emergency kits, medical supplies, and training for first responders. They are among the 1 million+ hardest-hit Israelis JDC has aided since October 7.

We are now helping these communities on their long road to recovery. We are working with residents in the North, local and national government, NGOs, the business sector, and philanthropic partners like you to build back better and stronger communities. Together we are reintegrating returning evacuees, generating housing and jobs, restoring roads and utilities, reimagining social services for the neediest Israelis, and upgrading education and healthcare systems.

One of the towns receiving this kind of support is Shlomi. When the war ended in the North and people began coming home, the mayor, Gabby Neeman, shared these uplifting words:

*Just Before Shabbat, We Return Home!*

*A year and five months have passed since that terrible day — the killing, the rapes, the looting, the kidnappings, and the war that erupted.*

*A community, filled with fear, rushed to pack their lives into suitcases. In just two days, 90% of our people left their homes, unsure of when they would return.*

*This week, Shlomi has come back to life! We have returned with renewed strength, unity, and a communal spirit that is unmatched. If I had to sum up this week in two words: a great success.*

*All of us — elders, young, men, women, and children, along with the volunteers, educators, council employees, security teams, and government officials — have shown what true community resilience looks like. Together, we brought all of Shlomi's residents back home.*

*All services are up and running as usual — healthcare, education, businesses, public transportation, and other public services. Shlomi is alive again!*

In this year's Annual Report, you will find more inspiring stories like this one — including how we are helping European Jewish communities address urgent challenges resulting from increased antisemitism and how we provided flood relief for Jews in Argentina. You will read about new efforts to aid the poorest Jews in the former Soviet Union and how we are providing innovative medical care to needy people in remote parts of Africa. Your commitment to JDC is what makes these sacred efforts possible.

We extend our heartfelt thanks for the incredible generosity of our partners and funders. We are also filled with gratitude for our Board of Directors and global staff who advance our mission with determination, compassion, and ingenuity.

At this momentous point in time, we remain steadfast in our devotion to sustaining Jewish lives and bolstering Jewish life now and for generations to come.



**Annie Sandler**  
President



**Ariel Zwang**  
CEO

# Fostering Volunteerism

## to Serve the Neediest Jews

Each week, 17-year-old Maria Zimina visits two elderly Jewish women in her hometown of Poltava, Ukraine — bringing them groceries, changing lightbulbs and performing other household repairs, helping balance their checkbooks, making conversation, and brightening the lives of these otherwise completely isolated seniors.

For Zimina — whose commitment to mutual Jewish responsibility was catalyzed by her local chapter of Active Jewish Teens (AJT), the JDC youth program in the former Soviet Union (FSU) in partnership with BBYO — volunteering is both a duty and a joy.

“If I don’t bring them food one day, they might go hungry, and that’s a reality I can’t ignore. I recognize the responsibility I’ve taken on, and I’m committed to fulfilling it,” she said.

**“If each of us could do at least one small good deed every day or even once a week, the world would be a much better place.”**

**Maria Zimina**

Active Jewish Teens (AJT) Volunteer

Her work speaks to a powerful evolution taking place across the FSU — dynamic volunteer initiatives and exciting new programs that are expanding the menu of community-based solutions to welfare needs.

Recognizing that traditional approaches like homecare and bank cards to purchase food and medicine are just one piece of a larger puzzle, JDC-supported Jewish communities large and small are harnessing their creativity to holistically care for tens of thousands of at-risk older adults and families.

“JDC is committed to pioneering innovative approaches that not only address immediate survival needs but also foster vibrant local Jewish communities. That’s how we ensure both dignity and quality of life for

those we serve,” said Olga Statland-Vainer, who directs the organization’s FSU welfare programs. “Our approach is to have rising leaders work alongside established networks to create sustainable support systems that enhance daily living and preserve cultural connections for our most vulnerable community members.”

The people who benefit from these emerging solutions couldn’t be more grateful — like 92-year-old Oksana Khotinskaya, a JDC client in Tbilisi, Georgia, who receives a double portion of hot food through Meals on Wheels three times a week.

“I am a lonely and ill retiree who has been under your care for many years,” she said. “The thought of losing that support terrifies me.”



Maria Zimina, 17, right, lights Chanukah candles with Olga Govorova, an elderly Jew in Poltava, Ukraine.

**“Luckily, your good work always sustains me. JDC is absolutely essential to me and so many others.”**

**Oksana Khotinskaya**  
JDC Client

From volunteers baking challah to teenagers delivering nutritious groceries to older adults, a growing number of grassroots food security initiatives are emerging as vital tools in the fight against hunger.

In Kazakhstan, for example, JDC volunteer centers in three cities

have engaged nearly three dozen people in providing supplemental support to more than 100 needy Jews — seniors, people with disabilities, and low-income families.

46-year-old Lyubov Zavalnaya has volunteered in Shymkent for 18 years, taking special pride in cooking food for Jewish holidays and baking pies for children in need. Now her daughter Taisiya continues the family tradition.

“From generation to generation, Jewish values are passed down in our family: helping one’s neighbor, compassion, and the joy of service,” said Taisiya, 13.

“My volunteer work is an important contribution to the development of our Jewish community, and it makes me happy that I can change people’s lives for the better.”

For some, giving back is a personal way of expressing gratitude to JDC and their local Jewish communities for the support they’ve received.

Nichita Caterniuc began engaging with Jewish programs in his hometown of Chișinău, Moldova, at just 2 years old. Now 18, he manages the city’s JDC volunteer center and plays a critical role in its “Healthy Breakfast” initiative, where young people like him deliver food like fruits and vegetables, cereals and flour, and rice cakes to vulnerable Jews living on fixed incomes.

“My grandfather experienced true hunger after the Holocaust,” Caterniuc said. “He taught me that if you’re in a position to share, you must — and even though he’s gone, I carry that lesson with me always.”

**“Everyone on our team understands how difficult it can be for older people to afford these basic items. That’s why this precious project means so much.”**

**Nichita Caterniuc**  
JDC Volunteer



For Olga Govorova, 85 — one of the elderly women visited each week by Maria, the Poltava volunteer — it’s impossible to imagine life without JDC.

“Maria is my lifeline. She lifts my spirits and provides assistance,” she said. “My greatest wish is for the conflict here in Ukraine to end soon, and though I know it won’t be easy, I do know I’ll survive — thanks to her, JDC, and all who support me.”

# Cultivating Bold Jewish Leadership

## to Meet Tomorrow's Challenges

When the crisis in Ukraine began in February 2022, Vadim Farber — director of the JDC-supported Solomonika Jewish Community Center (JCC) in Dnipro — quickly jumped into action, coordinating evacuations, arranging emergency accommodations for internally displaced people (IDPs), and distributing humanitarian aid.

The 46-year-old said it was his longtime participation in JDC leadership programs that helped prepare him to respond quickly when it mattered most.

**"I no longer see my life without the things that JDC has instilled in me — compassion, kindness, the ability and desire to help, and the commitment to developing Jewish life in Ukraine."**

**Vadim Farber**  
Solomonika JCC Director

**"It became my driving force, giving me the chance to realize my potential and help uplift the Jewish community," Farber said.**

His story is emblematic of JDC's robust investment in Jewish leadership not only in Ukraine but throughout the former Soviet Union (FSU) — from early connection points like Active Jewish Teens (AJT), the JDC youth program in partnership with BBYO that reaches more than 2,500 teenagers in seven countries, to fellowships for mid-career professionals like the Kaplan Leadership Initiative, of which Farber is an early alumnus.

"For a young person, it was a unique opportunity to prove myself, make a difference, help others, and create something," said Farber, who

became Solomonika's director in 2014 after five years at the helm of Dnipro's JDC-supported Jewish Family Service. "Step by step, these many years have flown by, each one inspiring me not to stop but to keep doing something new and meaningful — to develop, to improve."

With a changing Jewish communal landscape in the region, including some institutions becoming increasingly self-sustainable, JDC's strategic focus has also evolved — a transformation embodied by PROkachka, a first-of-its-kind professional development conference that brought together more than 200 people from over 35 Ukrainian cities.

What made the event — where participants explored topics like Jewish education, children's programming, marketing, and time management — even more striking was that it was developed by the



Members of the Chișinău, Moldova, chapter of Active Jewish Teens (AJT) meet at the city's KEDEM Jacobs JCC.

Ukrainian Jewish community itself. When a group of young leaders pitched the idea to JDC and other partners, we were proud to help bring it to life.

“Our role was much wider than simply funding this grassroots initiative. Once we learned about PROkachka, we worked with local leaders to help plan the program, bring key JDC professionals as speakers and moderators, and secure the involvement of both the Jewish organizations we support and ones we’re not directly connected to,” said Anna Grigolaya, who leads JDC’s community development efforts in Ukraine.



**“It’s an important new model of community cooperation and support — meaningful both for our organization and for our local partners.”**

**Anna Grigolaya**

Community Development Director, JDC Ukraine

The event’s success — not just the conference alone but the creativity and spirit of innovation that sparked it — epitomizes the FSU young leadership pipeline that JDC has cultivated over decades.

Now the director of KEDEM Jacobs JCC in Chișinău, Moldova, Daria Pavlovscchi’s leadership journey began with AJT, grew through time spent as the coordinator of her city’s Haverim teen club, and took her to Hungary, where she served as a unit head at Szarvas, the JDC-Lauder international Jewish summer camp.

The 29-year-old is now a current Kaplan Fellow, joining FSU peers from ten cities across Georgia, Moldova, Kyrgyzstan, and Ukraine. The initiative also has cohorts in Europe and Latin America.

“I am proud to say that today, every member of the program department leadership team at our JCC grew up in the community — through youth, volunteer, and family programs,” Pavlovscchi said.

**“Our strength lies in our people, and programs like AJT and Kaplan help us lay the foundation for our future by nurturing and empowering the next generation.”**

**Daria Pavlovscchi**

KEDEM Jacobs JCC Director

And for emerging leaders in small and isolated Jewish communities — like Marina Karpova, 44, a current Kaplan Fellow who leads the JDC-supported JCC in Bishkek, Kyrgyzstan — JDC’s global approach



connects them to something bigger than can be found at home.

“JDC has given me the space to explore, to learn, and to continuously grow — along with the invaluable feeling that I am not alone in my desire to strengthen the Jewish community,” she said. “JDC believes in the potential of local leaders and helps turn ideas into living, impactful change. Because of that, I feel part of a greater story and a global movement that makes Jewish life resilient, vibrant, and meaningful, even in the most remote corners of the world.”

# Forging a Resilient Future

## for the Hardest-Hit Israelis

Before the October 7 attacks, Omer Rafaeli taught psychology and civics at the only high school in the Gaza envelope, and as the massacres unfolded, the father of three sheltered in his safe room, watching his phone “buzz nonstop” with messages from terrified teenagers.

“The texts poured in — ‘My house is on fire,’ ‘Omer, help me’ — and after that, silence. I lost five young people I cared about very much,” he said.

**“When a student is murdered or kidnapped, you’re not given a roadmap for how to mourn them. You’re supposed to return to class and prepare for matriculation exams — this isn’t just hard to do, but impossible.”**

**Omer Rafaeli**  
JDC Employment Initiative Participant

Rafaeli and his family spent six months as evacuees in Eilat, and though he tried to continue teaching online, something fundamental had broken for him. That’s when he began pivoting from education to physical fitness — helping young people in the hotel lobby with strength training and resistance bands as a way to relieve stress and cope with anxiety and PTSD.

When he returned to his kibbutz, he continued his new project but was unsure of the right next steps until he connected with Back on Track, the JDC employment program that has paired personal coaches with hundreds of returning evacuees, reservists, and more seeking to rejoin the workforce and restart their lives.

“JDC allowed me to turn my passion into my life’s work,” said Rafaeli, who now runs Yotam Studio, a fitness center named after the slain

hostage Yotam Haim, a resident of his kibbutz. “With them by my side, I’m now studying movement therapy and receiving expert guidance and trauma support. JDC has helped me forge a path that feels authentic and healing — one I continue to walk today.”

Even as it works to make a national impact, JDC stays committed to an essential focus on people — the individual Israelis suffering as a result of the ongoing war who need our assistance to survive and thrive — and since October 7, JDC has provided more than 1 million with direct emergency aid and services.

It’s that specialized attention that is at the core of the Community Caseworkers initiative, a program operating in more than 50 cities that pairs vulnerable people with disabilities and isolated seniors with dedicated professionals who can



Omer Rafaeli, right.

offer emotional support, access to vital services, and help securing medical care and benefits.

For Shlomo Biton, 76, his caseworker Hila was a “life-saver,” helping him navigate government bureaucracy connected to property taxes, social security, and more.

“I can’t describe the joy and how it fills a man’s heart,” said Biton, who was forced to flee his home in Avivim, a northern Israeli town just 200 meters from the border with Lebanon.



**“She takes care of me the same way my daughter does — from her soul.”**

**Shlomo Biton**

Israeli Evacuee

Residents of more than 50 cities have benefited from the initiative, which expanded to hard-hit Bat Yam, Bnei Brak, and Tamra after the June 2025 Iranian missile attacks.

Often, JDC programs help to close critical gaps — developing

innovative solutions to complex national challenges that both address individual concerns and effect positive systemic change.

For example, when companies in the North were struggling to recruit employees after the start of the war, JDC developed a framework that both “up-skilled” hundreds of jobseekers struggling to find work due to a lack of experience or skills and placed these local residents directly into roles in fields facing critical shortages.

“If I had encountered their resumés without this program and without the training you gave them, we would have simply moved on — we’d have had nothing to offer them,” said Racheli Avraham, talent acquisition manager at Flex, a global manufacturing and supply chain company in Migdal HaEmek. “Instead, we have 21 new practical engineers, all of them skilled and amazing.”

**“There are no words to describe the success of this program and JDC’s contribution to Israeli industry.”**

**Racheli Avraham**

Talent Acquisition Manager, Flex

But even when programs have a national scale — like the suite of JDC-vetted digital mental health resources that have reached more than 200,000 Israelis — their impact is perhaps felt most deeply by everyday people in need.



A JDC-trained engineer shows his work in northern Israel.

Galit Gurevich, a Hadera mother of two whose husband’s multiple deployments to Gaza led her to experience panic attacks and depression, said she’s come to depend on Dugri, an anonymized peer-to-peer support group app that “gives me peace.”

“These initiatives, without exaggerating, are saving families,” she said. “It’s priceless. JDC is doing truly holy work.”

# Optimizing Recovery

## to Build a Stronger Israel

When a deadly ballistic missile struck the northern Israeli city of Tamra in June 2025, electricity was shut off and people were buried beneath the rubble of collapsed homes. Luckily, residents weren't helpless — thanks to a foundation of emergency preparedness laid by JDC months before the attack.

Equipped with the rescue kits we provided, locals dug through the ruins before the official search-and-rescue team even arrived, helping to save a young girl and two women.

Earlier in the year, JDC had conducted crisis management training for 2,600 people in Tamra and two other Arab cities in northern Israel through the Al-Manara (Lighthouse) initiative — part of our robust humanitarian response following the October 7 attacks.

By the time Tamra came under fire, residents were at the ready.

“The training we received really simulated what we ended up encountering in the field,” said Saleh Diab, a volunteer with the city’s self-aid and resilience (SAAR) team. “Without it,

we wouldn’t have known what to do or what steps to take. Anyone who wants to help their city should partner with JDC.”

Ninety percent of Israel’s 258 municipalities have received emergency aid from JDC since the start of the war with Hamas, and programs we developed were already assisting more than 1 million Israelis each week before the war began.

“In times of crisis, JDC holds a truly unique position, working across every sector and in every corner of Israel to strengthen community resilience,” said Hadas Minka-Brand, PhD, executive director of JDC-Israel.

**“We are in a race against time to rebuild and grow, and it is a profound privilege to be engaged in the work of turning preparedness into action — and action into systemic, lasting change.”**

**Hadas Minka-Brand, PhD**  
Executive Director, JDC-Israel

Today, JDC is dedicated to rebuilding Israel’s battered periphery, leveraging our unique role as a trusted partner of Israeli NGOs, the business sector, the government, and municipalities.

In the North, we’re focused on helping local municipalities, regional authorities, and cities maximize government funding to support tens of thousands of



returning evacuees with critical infrastructure like housing, healthcare, education, and social services. This work also includes consulting on regional development plans to attract new residents and boost the local economy.

“There are so many ‘third sector’ organizations in this space, along with many government ministries,” said Noga Gil Bassi, project manager for the Northern Initiative through JDC ELKA, which works to reconstruct public systems in Israel. “Our job is to be that bridge.”

In the wake of new and urgent demands from the public, and with many welfare department staff in Israel’s North themselves coping with

Devastation in Bat Yam.



personal loss, trauma, or significant understaffing, JDC is working closely with these departments to strengthen their ability to respond — bolstering digital capacities and data-driven work, enhancing infrastructure, and equipping professionals with new tools and skills through targeted training.

“Cooperating with JDC, especially during the most difficult times, enables us to better care for the vulnerable, respond with flexibility to changing situations, and quickly provide our residents with vital assistance,” said Salam Sabag, director of the social services department in Hurfeish, a Druze town close to Israel’s border with Lebanon.

The robust infrastructure put into place in the months after October 7

also enabled JDC to jump into action during the June 2025 Iranian attacks, which killed dozens and displaced tens of thousands in cities like Bnei Brak, Bat Yam, and Be’er Sheva.

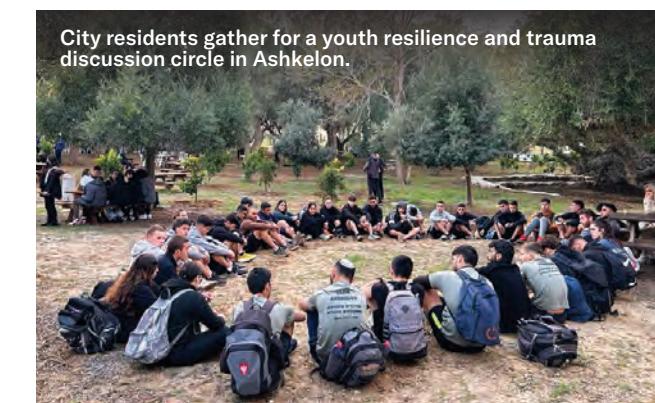
Along with Tamra, those municipalities are now the pilot sites for a coordinated JDC humanitarian response centered on basic necessities for evacuees; flexible emergency funding allocated by expert city professionals; expansion of a network of mobile rights centers where people can learn about and access the government benefits to which they are entitled; and the launch of a comprehensive housing initiative — currently operating in Bat Yam and Ramat Gan for residents whose homes were hit by Iranian missiles — aimed at helping low-income and vulnerable Israelis secure new places to live.

**“It was amazing to see how they mobilized. JDC came in with resources, planning, manpower, and immediacy, and worked side by side with us.”**

**Geula Yisrael**  
Director of Social Services, Bat Yam

“They stepped in at exactly the right time, strengthening the municipal response to the most vulnerable populations,” said Geula Yisrael, director of social services in Bat Yam.

Across the country, our Mashiv Haruach (Reviving the Spirit)



City residents gather for a youth resilience and trauma discussion circle in Ashkelon.

community resilience initiative focuses on at-risk cities that could otherwise slip through the cracks — places like Ashkelon, Rahat, and Ofakim in the South, and Nahariya in the North.

The program looks different in each municipality, tailored to each city’s unique needs. For example, in the Bedouin city of Rahat, a special effort was made to empower often-underserved women and children, and in seaside Ashkelon, where the initiative has impacted more than 55,000 people, a community center is planned to entice residents back to the waterfront.

“We’ve built a model that rests on convenient and easily accessible assistance and building community cohesion,” said Aya Nahum Karpivka, the JDC professional who leads Mashiv Haruach in Ashkelon. “This isn’t a classic JDC program — it started as an immediate response to the emergency and now gives municipal workers, civilians, city management, and first responders the feeling that someone really sees them, understands the hard times they’re living through, and will be here to stay.”

# Strengthening Communities

## Facing Historic Challenges and Rising Antisemitism

As Jewish communities across Europe confront heightened vulnerabilities — including surging antisemitism, hostility, trauma, and growing mental health concerns linked to the war in Israel, the crisis in Ukraine, and the lingering impact of COVID-19 — JDC is drawing on more than 100 years of experience to help them address new and complex needs.

“JDC’s strength lies in our tailored approach, which engenders trust and ensures an effective response,” said Revital Argov, JDC’s director of welfare programming in Europe.

“By working with each individual Jewish community, we can help them think bigger, expanding their networks so they can meet the evolving challenges and needs of their members,” she said.

**“At this critical time, communities are facing challenges of isolation, insecurity, and fragmentation. That’s why we have to address this collective trauma now.”**

**Revital Argov**

Director of Welfare Programming,  
JDC Europe

In the past year, Argov and her team have partnered with community professionals in six countries — Bulgaria, Croatia, the Czech Republic, Germany, Greece, and Turkey — to boost their professional capacity through in-person and online resilience-building sessions. In addition, more than 80 participants from 19 countries came together for a welfare conference in Rome, organized in partnership with the European Council of Jewish Communities. A subset of these Jewish professionals convened again for a follow-up optimal aging workshop in partnership with ESHEL, the JDC-Israel division focused on the elderly.

In Greece, JDC helped the Athens Jewish community’s welfare department create a database that enables social workers to better track cases, and with our assistance, they strengthened their connections with the local Jewish school, creating a framework to more easily identify at-risk children and families.

As part of the initiative, a community social worker visits the school twice a week to consult with educational staff, which in 2024 alone helped 60 vulnerable students get quicker access to assistance.

“Our collaboration with JDC has been key to our achievements, providing guidance, training, and professional support,” said Elsa Pougkakioti, supervisor of the community’s social services department. “We no longer settle for quick fixes but ask ... what’s the real challenge here? What’s most important is to continue to listen to the needs and use what we learn to adapt our actions.”

In a post-October 7 context, the needs of Israelis living in Europe have also become increasingly visible, prompting JDC to organize a first-of-its-kind forum in Berlin for representatives of 11 partner communities across the continent. Participants mapped needs, brainstormed ideas for engaging with and welcoming this population, and engaged in critical networking and knowledge-sharing.

“Meeting other people who are doing the same thing gives you a sort of vitamin boost,” said Zhira Beck, a volunteer with the Norwegian Jewish community. “It’s an inspiration to keep working.”

For JDC, the chance to learn from the lived experiences of Jewish communities and work with them to chart an uncertain but nevertheless optimistic new course is a profound and precious opportunity, said Julia Dandolova, the

organization's director of community engagement and programming for Europe, Africa, and Asia.

**"This is the role of JDC — bringing people together and giving them courage that not everything is so dark. There is a future and we need to collectively build it."**

**Julia Dandolova**  
Director of Community Engagement and Programming, JDC Europe, Africa, and Asia



In response to emerging needs, we're also deepening our engagement with Jewish communities in Western Europe, which are navigating significant turmoil and increased fear. With lay leaders and psychosocial service agencies raising red flags about new vulnerabilities, there's a renewed recognition of JDC's role as a trusted partner with global expertise.

JDC is currently piloting interventions in France, Germany, and the Netherlands centered on security, mental health support in schools, and assistance to vulnerable populations like the elderly and at-risk families. In addition, we're monitoring the needs of all European Jewish communities — and in some cases,

providing support or inviting them to join pan-European networks.

"We bring proven expertise in crisis response, along with a powerful network of partners, to help communities not only weather this storm, but turn it into a moment of healing, building, and long-term resilience," said Stefan Oscar, JDC's executive director for Europe, Africa, and Asia programs.

**"From our earliest days aiding Jewish refugees, JDC's role has always been to stand strong by European Jewry. Today, we are ready to meet new vulnerabilities in this post-October 7 reality with the same commitment and urgency."**

**Stefan Oscar**  
Executive Director, JDC Europe, Africa, and Asia

We are also addressing new challenges within our flagship legacy programs like Szarvas, the JDC-Lauder international Jewish summer camp in rural Hungary, which hosted 1,400 children from more than 25 countries during summer 2025.

Earlier this year, Szarvas held an updated mental health



training for unit heads and other core camp staff — working with the Jewish Federations of North America's BeWell initiative and The Blue Dove Foundation to provide tools to address grief, anxiety, war-related trauma, loneliness, and other concerns.

"In some of our countries where we come from, it's almost frowned upon to even talk about these things," said Sam Toth, a Szarvas unit head from Slovakia. "It's important to offer us — and by extension, the next generation — this sort of thing so we know how to combat the challenges ahead."

# Powering Education & Opportunity

## in Remote Jewish Communities

For the small and often-isolated Jewish communities of the Muslim world, JDC's investment in Jewish education is vital for ensuring continuity and safeguarding the next generation's sense of identity, belonging, and pride.

"These communities can't have easy access to a global Jewish network because of where they are, so we're focused on keeping them connected and making sure they can thrive no matter what," said Lela Sadikario, JDC's country director for Turkey. "It's part of our broader commitment to rethinking, reshaping, and adapting to new realities."

In Turkey, JDC powers the community's Jewish future by supporting several educational frameworks — among them, the Ulus Jewish Day School in Istanbul, which upholds rigorous academic standards and promotes a deep connection to Jewish life for its nearly 600 students.

JDC helped design the school's Jewish studies curriculum and has brought in expert consultants to train teachers on the latest and most effective educational techniques and paradigms. We also support a Sunday school in Izmir and build links to Jewish life through informal education tools like camping and hadracha (counselor training) experiences.

"In an era when expressions of Jewish identity can sometimes feel less visible or less understood in broader society, Jewish education plays a vital role in fostering pride, a sense of belonging, and resilience," said Metin Bonfil, the Ulus school's Board President.

**"Thanks to the long-term nature of JDC's support, we are able to plan strategically, bolster our curriculum, and remain a vital force for sustaining Jewish life in Turkey."**

**Metin Bonfil**  
Board President,  
Ulus Jewish Day School

Around the world, the current context has made adopting a proud Jewish identity "increasingly fragile and isolated, even risky," Sadikario said — making education a key opportunity for communities to center their values and feel a sense of strength.

That's also true in Morocco, where the JDC-supported Otzar Hatorah-Neve Shalom School in Casablanca

educates 103 Jewish children, a large percentage of the young people in that community. With many Jewish families in the city struggling to afford the cost of tuition, JDC financial support — for scholarships, special education, school supplies, and even the institution's operating costs — is critical.

"Without JDC, and the help of the Almighty, we wouldn't be able to survive and exist," said Rabbi Jacky Sebag, the school's chief administrator. "Now Morocco's Jewish children have access to a very high-level education."



**“This is the only Jewish school where pupils can feel free among their brothers and sisters, keeping their Jewish identity without being scared or ashamed.”**

**Rabbi Jacky Sebag**

Chief Administrator,  
Otzar Hatorah-Neve Shalom School

JDC also supported the complete renovation of the school's playground in 2024 and made possible an end-of-year celebration in 2025 where Jewish children could play freely and joyfully, complete with pizza and



A school celebration at Kanfei Yonah.



Students in  
Djerba, Tunisia.

a soap foam battle — a moment of release that was especially vital given increased tensions in Morocco that have prevented overt public Jewish outings.

“We’re very happy with the quality of education here, and we hope that, God willing, the school will be able to continue for years to come,” one parent said. “Besides the quality teaching, we’re very confident our children are in good, warm, and familiar hands.”

The tight-knit Jewish community of Djerba, an island off the coast of Tunisia, has relied on JDC to support educational initiatives since the 1950s. Today, Jewish schools there serve some 500 students — one third of this small but thriving community.

For decades, JDC brought in educational experts, developed partnerships with international institutions, and provided pedagogical resources such as books, instructional materials, and



Otzar Hatorah-Neve Shalom School in Casablanca, Morocco.

training for teachers and principals.

In 2016, we helped the community build a permanent home for Kanfei Yonah, a visionary girls' school founded by sisters-in-law Alite and Hannah Sabban. Today, the institution serves 85 children in its daycare, 70 girls in its elementary school, and 59 teens in its high school.

The school's curriculum comprises both religious and secular subjects — like math, Hebrew reading comprehension, Jewish history, English, and computer skills. JDC has also engaged an early childhood expert to guide the school's staff and leadership in building a well-balanced and empowering experience that provides students with a high-caliber education.

**“It is impossible to put into words the positive changes, growth, and transformation taking place in our Tunisian Jewish community, both materially and spiritually.”**

**Alite and Hannah Sabban**

Co-Principals, Kanfei Yonah

“Without your support, we would not have been able to reach this point,” said the Sabbans, who today serve Kanfei Yonah as co-principals. “All of you at JDC are not simply supporters — you are our true partners.”

# Aiding Jewish Communities

## in Times of Crisis and Calm

When a massive, deadly flood struck the Argentine city of Bahia Blanca just days before Purim, JDC jumped into action, thanks to an infrastructure built over decades of working with the small Jewish community about 400 miles southwest of Buenos Aires.

Prior to the natural disaster, the organization was already providing welfare assistance to some 10 percent of the approximately 600 Jews in the city, which has a population of about 400,000. When the rains came, JDC began both to supply direct aid like financial support and to coordinate a multi-faceted humanitarian response to the crisis, liaising between the many parties who wanted to help.

**“The city looked like a river, and it was our job to walk alongside the Bahia Blanca Jewish community and assist them. We empowered them.”**

**Ariel Jenik**

Deputy Director, JDC Latin America

The crisis began over Shabbat, and Bahia Blanca lost power, making communications very difficult, said Ariel Jenik, JDC’s deputy director for Latin America. Luckily, the vice president of the Jewish community was visiting Buenos Aires that weekend, enabling closer coordination and quick decision-making — like the choice to quickly fly in Jessica Korenblum, JDC’s welfare director in the region.



Ariel Jenik (second from left) and Martin Izcovich (center) pose with local volunteers.

By Sunday night, she was on the ground in Bahia Blanca, working with local leaders to assess the damage and check in by phone and through home visits with the at-risk Jews JDC serves in the city — along with other Jewish families made suddenly vulnerable by the flooding.

“A situation like this was unprecedented, but we relied on our unique expertise,” Jenik said. “We convened and organized efforts and managed ideas, putting all of that together to make something doable, helpful, and very impactful.”

**“The initial reaction was one of gratitude. Together with our partners, we were able to understand the magnitude of the impact — what was needed and what the community’s priorities were.”**

**Jessica Korenblum**

Welfare Director, JDC Latin America

One of JDC’s first actions was to wire the Jewish community emergency financial assistance — flexible funds that would allow them to meet concrete needs in real time as they arose. The organization also convened a small working group of key stakeholders who collaborated to build a bridge between donation sites in Buenos Aires — Jewish Community Centers (JCCs), day schools, and synagogues — and institutions in Bahia Blanca that needed support.

Within the week, two large donated

trucks — the result of a community-wide emergency campaign — were packed with supplies like clothing, medical equipment, and canned food, and driven from the capital to the most impacted areas.

**“JDC was present from the very beginning, through both material assistance and psychological and emotional support. Even after the storm passed, they’ve continued to help us get back on our feet.”**

**Martin Izcovich**

Vice President,  
Bahia Blanca Jewish Community

Jenik said JDC encouraged the community to hold Shabbat services two weeks after the disaster as a source of spiritual strength, even though synagogues were still waterlogged and required cleanup — helping to facilitate a partnership with a Buenos Aires congregation.

Beyond those immediate priorities, the organization also began preparing for long-term needs related to the community’s psychological recovery and resilience, even coordinating a Zoom meeting with an Argentine emergency response expert now living in Israel.

“We knew what the aftermath

would look like, so we started working in advance,” Jenik said.

The response was a continuation of JDC’s long-term efforts to strengthen Jewish life in Bahia Blanca — bolstering the Jewish community’s Board through coaching and seminars on topics like fundraising and governance, and investing in its emerging leaders through the Kidum initiative, a network of 14 Jewish communities in Argentina’s provinces that face similar challenges and come together for virtual and in-person training.

“Because we already have a presence there and a close working relationship, we were able to take on this role in the middle of an emergency,” Jenik said.

**“In a crisis, JDC is the Jewish 9-1-1. We have the muscle to do it.”**

**Sergio Widder**

Regional Director, JDC Latin America

That’s a testament to JDC’s legacy of impact in Argentina and across Latin America — responding to financial crises, cultivating the next generation of community changemakers, and more.

“The flood was a very focused crisis in one particular small community, but many people in Argentina understand JDC’s role as a major player at critical moments like this,” Jenik said. “When JDC picks up the phone to call, the person on the other side always answers.”



**“The donors should know that their contributions bear great fruit. Thanks to JDC, I was able to return to my roots. You can feel their mission is to bring joy.”**

**Rusudan Goguadze**  
JDC Client

# Harnessing Innovation

## to Improve Healthcare for Vulnerable African Communities

Hundreds of millions of Africans lack basic medical care. To help meet these overwhelming needs, JDC is harnessing Israeli know-how and innovation to boost the health and well-being of the continent's most vulnerable people.

A key part of this work is ImpactWell — the pioneering initiative from JDC and the Ruderman Family Foundation (RFF) launched in Ghana in 2023 that leverages cutting-edge Israeli medical technologies and expertise to reduce illness and improve life expectancy in low-income countries.

ImpactWell's implementation in Ghana has reached 20,540 patients and trained more than 1,200 health professionals. One key success is the Nanox mobile X-ray pilot, which screened nearly 3,500 patients and diagnosed more than 1,500 people with tuberculosis (TB) and other diseases.

**“Healing the world is a Jewish value, and ImpactWell is doing it in real time.”**

**Jay Ruderman**  
JDC Emeritus Board Member  
and Ruderman Family Foundation President

**This year, ImpactWell expanded to Malawi, where health statistics are staggering: 0.5 doctors per 100,000 people (compared to 297 per 100,000 in the United States); one of the world's highest maternal and infant mortality rates; and an alarming instance of TB, malaria, and other ailments.**

“Israeli medical technology companies have extremely innovative diagnostic solutions that help doctors hundreds of miles away see images that save people's lives,” said Jay Ruderman, JDC Emeritus Board Member and RFF's president.

ImpactWell is now working alongside commercial partners and Malawi's Ministry of Health to introduce technologies piloted successfully in Ghana and bring Israeli medical missions to build local capacity in point-of-care ultrasound for maternal healthcare, neonatal resuscitation

care, trauma care, eye surgery, and other areas. In addition, this program will bolster maternal health by deploying mobile clinics and a Nurses on Bikes model to provide prenatal and postnatal care in remote areas.

“What we've done in Ghana has taught us so much — and for me, it's magic,” said Avital Sandler-Loeff, executive director of JDC's disaster response and international development efforts. “In Malawi and elsewhere, we can save lives by training professionals and using technology to help people who would otherwise suffer.”

This work lies at the heart of JDC's commitment to fostering meaningful connections among Jewish communities, Israel, and developing countries.

Our guiding ethos is reflected in JDC's initiatives in Ethiopia and Chad, where, from 2022 to 2025, JDC partnered with Schusterman Family Philanthropies to provide state-of-the-art medical equipment, capacity-building activities, and seminars led by Israeli medical experts.

Core to these efforts is the Ethiopia Prosthetics and Orthotics Lab (EPOS), established by JDC in partnership with the country's Ministry of Health to bring modern rehabilitation care to thousands of injured people and those with disabilities. Just this year, JDC provided EPOS with more than 150 different kinds of machinery, raw materials, and physiotherapy equipment from leading European orthotics suppliers.

Now, for the first time, Ethiopia can manufacture prosthetics and orthotics devices domestically, with the EPOS lab able to produce more than 20 per day.

**“For years, patients in Ethiopia were sent home simply because what they needed didn’t exist here. Today, thanks to JDC, that’s changed. Children no longer wait years for a brace. Adults no longer lose hope due to a lack of options. After witnessing patients’ struggles firsthand, it**

**makes me incredibly proud to see innovation meet compassion.”**

**Kaleab Tadesse**

Country Director, JDC Ethiopia

JDC is also pioneering sustainability in African medical care through the National Spine Surgery Center in Addis Ababa — a trailblazing first-of-its-kind medical facility.

“The establishment of a dedicated national spine center is transformative,” said Dr. Abraham Tadele, a neurosurgeon who works with JDC’s Spine Program. “Beyond treating patients with spinal deformities, the center will serve as a training hub for medical professionals across the country — broadening the reach of this life-saving service.”



Jay and Shira Ruderman visit the Wandikweza Health Center in rural Nkhafi Village, Malawi.



A JDC medical professional assists a spine patient in Addis Ababa, Ethiopia.

In Gondar, Ethiopia, JDC also leads Tena, a program named after the Amharic word for “health” that aims to improve healthcare outcomes for more than 10,000 members of the community awaiting aliyah.

Tena — a partnership with the Mandel Foundation and UJA-Federation of New York — has already strengthened the local Maraki Health Center, provided emergency food aid and health insurance to 3,000 families, trained over 70 local health professionals, and conducted more than 31,000 screenings in door-to-door health campaigns.

It’s all part of JDC putting Jewish values into action for the wider world — a mission that extends

beyond African healthcare to encompass disaster relief, women’s economic empowerment, food security, and more.

“Our approach is unique, not only because we have the extensive connections and experience to roll out far-reaching humanitarian efforts, but because we help restore a sense of purpose to those who’ve lost everything,” said Mickey Noam-Alon, JDC’s disaster response director. “Our job now is to extend our Jewish values to the most vulnerable everywhere, no matter what.”

# Catalyzing Emerging Leaders

## Through 10 Visionary Years of the Weitzman-JDC Fellowship

As a first-year rabbinical student ten years ago, Michael Lewis quickly grew to relish his visits to JDC's Jerusalem campus — part of the organizational deep dive he received as a member of the inaugural cohort of the Weitzman-JDC Fellowship for Global Jewish Leaders.

"It was really my introduction to the core institution in American Jewish life that has supported Jewish communities all across the world," Lewis said of the Fellowship for rising Reform rabbis, cantors, and Jewish educators, which is a partnership between JDC Entwine and HUC. "It was a grounding spot for me in terms of my own commitment to global Jewish responsibility."

With the Fellowship — the brainchild of JDC Board member Jane Weitzman — celebrating 10 years, Lewis is

also marking a personal milestone, having recently traveled with about 30 young Jews on a first-of-its-kind synagogue-specific Entwine trip to Budapest.

"It was so special to watch people I've married, couples I've helped navigate all sorts of challenges, and individuals new to the Jewish community leave with this deep sense of connection — exactly what I felt almost a decade ago," said Lewis, who now serves Temple Emanu-El, a Dallas Reform congregation that is one of the country's largest.

**"That's what the Weitzman Fellowship is all about — helping us understand ourselves better and figure out where we're going next."**

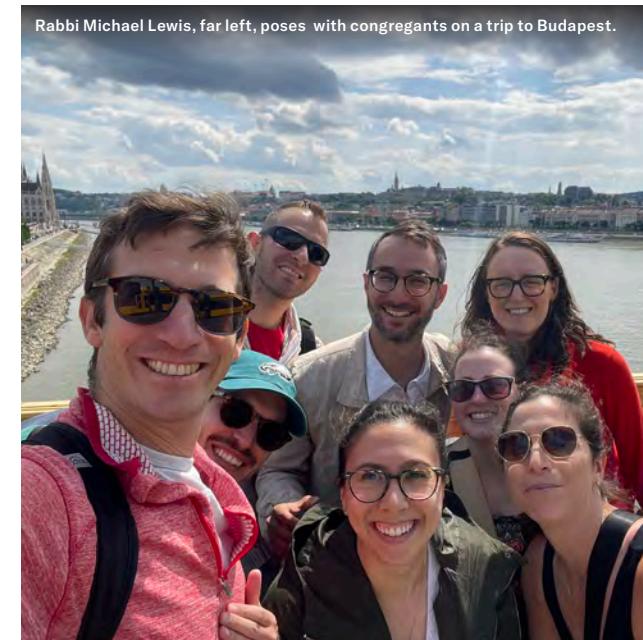
**Rabbi Michael Lewis**  
Weitzman-JDC Inaugural Fellow

There are nearly 50 Weitzman alumni and current Fellows — part of 150 people connected

to HUC who've traveled with Entwine and 300 who've had some sort of touchpoint with JDC over the last decade since the start of the partnership.

Through the Fellowship, students learn about JDC's work, visit programs in the field, and establish a network of peers. Since individuals serve as Fellows during their first three years at HUC, graduates are beginning to be placed in and deepen their leadership at congregations across the country and around the world.

Rabbi Joshua Mikutis, the Fellowship's rabbinic director and Entwine's director of design and Jewish learning, said the power of the program lies in the way it's structured — as a time-release return on investment that will only get more powerful as the years go on.



"Our hope is that these experiences will be transformative for a group of people who've already made the decision to dedicate their lives to serving the Jewish people," he said. "Now it will be with a different angle, with that larger perspective of global Jewish responsibility echoing through all the work they do."

For Will Brockman, experiences traveling with Entwine to Cape Town for an immersive week with the South African Jewish community and to Wrocław, Poland, to conduct a Passover Seder have deepened his understanding of the role he can play as a Jewish leader.

Jane Weitzman's unique vision was to imagine bringing a core tenet of Jewish identity to scale



Brockman, left, visits the Athens Jewish community with fellow HUC students.

— what Brockman, a current Fellow and cantorial student, described as being "a people who take care of each other."

"Now, through my experiences with JDC, it's not just something I intellectually know but something I feel and carry with me and will, through my own cantorate one day, craft for my congregants, students, and fellow clergy," he said.

**"God lives in the connections between us. That is the secret sauce to Jewish continuity."**

**Will Brockman**  
Weitzman-JDC Fellow

Importantly, the broader HUC relationship — coupled with Entwine's expertise in young adult immersive Jewish experiences — means that even a relatively contained touchpoint with JDC can have major implications for participants.

That was true for Rabbi Sarah Berman, who serves as the director of Jewish culture and programming at Central Synagogue in New York City. Though she traveled to Georgia and Azerbaijan for only a week in 2018, the trip continues to echo in her work today — through programs she runs, sermons she gives, and more.

"I was able to travel with my peers and interact with the world in a new way. We think of that as such a crucial part of Israel education, but as a North American Jewish community, we haven't focused on the diaspora in the same way," she said.

**"Our destinies are entwined, and the strength of this JDC-HUC partnership is that we're bringing future Jewish leaders into relationship with the entire Jewish world."**

**Rabbi Sarah Berman**  
Director of Jewish Culture and Programming, Central Synagogue

For Jane Weitzman herself, the Fellowship has had a personal impact, too.



"It is so rewarding for me to see the work of young people like Rabbi Michael Lewis, whose life has been influenced by the Fellowship, and Rabbi Sarah Berman, who traveled on a JDC-HUC mission and serves in my congregation, Central Synagogue," she said.

As for Lewis, he can't wait to see what the future holds.

"This tree planted by Jane and Stuart 10 years ago is going to be bearing fruit for decades and decades and decades," he said. "There's no single person who's going to save the Jewish community tomorrow. It takes a massive village, a concerted effort. This Fellowship is going to make an impact for many generations to come."

# Sharing JDC's Story

## in Warsaw and Around the World

**Three miles of documents, 150,000 photographs, 6,000 books, 3,600 audio and video recordings, and 1,000 artifacts...**

Comprising more than a century of organizational records, the JDC Archives houses one of the world's most significant collections for the study of modern Jewish history, with records of activity in more than 90 countries dating from 1914 to today. JDC shares these dynamic resources with general audiences in many ways, including partnering with public institutions like POLIN Museum of the History of the Polish Jews in Warsaw.

To mark the 80th anniversary of the end of World War II, POLIN Museum presented a temporary exhibition — “1945. Not the End, Not the Beginning” — that featured six items on loan from the JDC Archives. Helping to illustrate the difficult postwar reality of the 10 percent of Polish Jews who survived the Holocaust, the items showcased JDC's crucial role in aiding them to restart their lives and build community amid devastation.

**“We could not imagine creating a story about the immediate postwar years in Poland without giving due place to the activities of The Joint during that period, without whose support and assistance the fate of the surviving Jews would have been even more difficult.”**

**Joanna Fikus**

Head of Exhibitions Department,  
POLIN Museum

The two organizations have partnered before. A 2018 exhibition about a major antisemitic attack in 1968 included photographs of the Polish Jewish transmigrants we assisted in Vienna and Rome, and in 2019, the Archives co-sponsored a workshop at the museum exploring our role in helping the region's Jewish communities survive the Cold War.

Additionally, to reach a global audience, JDC Archives and POLIN co-presented a webinar series in early 2025 that featured experts on various aspects of JDC's 20<sup>th</sup>-century history in Poland centered on the topic of “American Jews Extending Their Hand to Brethren in Poland: The JDC in Poland, 1914-1950.”

“1945. Not the End, Not the Beginning” spotlights a seemingly simple photograph that shows boxes of humanitarian aid being transported

to a Warsaw warehouse in 1946. This image, along with the accompanying description, tells the story of the nearly \$7 million allocated by JDC that year alone — \$115 million in today's terms — to provide for Poland's remaining Jews through cash assistance and support for hospitals, soup kitchens, orphanages, homes for the elderly, and more.

“Working in partnership with public-facing institutions is one of the many ways that we draw from our rich collections to help people around the globe learn about both the seismic events affecting the Jewish people since 1914 and the impact of these events on individual lives in the context of the work of JDC,” said Abby Lester, the organization's Director of Global Archives. “One photo, document, or object can simultaneously personalize history and shed light on a much wider story.”

Recently, the Archives has also collaborated with the Brandeis University Initiative on the Jews of the Americas, the Latin American Jewish Studies Association, the Jewish Museum of Greece, and the Jewish Book Council.

Another JDC item in the POLIN exhibition cut to the heart in capturing the postwar experience of many survivors. A cablegram sent on July 14, 1945, from Luba Mizne in Warsaw to JDC's New York office contains a simple, powerful message: “I Live. Require Help.”

“Since JDC is not only one of the world's most important institutions but also one of the longest-established, we felt that there



Visitors to the POLIN Museum in Warsaw view a Chanukah menorah on loan from the JDC Archives.



would certainly be objects in its collection directly related to the story we were telling," said Joanna Fikus, who heads POLIN's exhibitions department. "Being a history museum, we already know that the personal stories of individual people speak most clearly to visitors. Thanks to the excellent cooperation with the Archives' staff, we looked for objects to illustrate them."

One example was a very special Chanukah menorah produced in a JDC ceramics workshop in 1947 by liberated Jews for use among displaced persons (DPs). Today very rare, 351 were assembled in Marktredwitz, Germany, between

June 1947 and September 1948. The manufacturing of ritual objects equipped Jewish DPs with new job skills and a fresh sense of purpose, while also effectively furnishing survivors with the religious materials they needed to lead an active Jewish life.

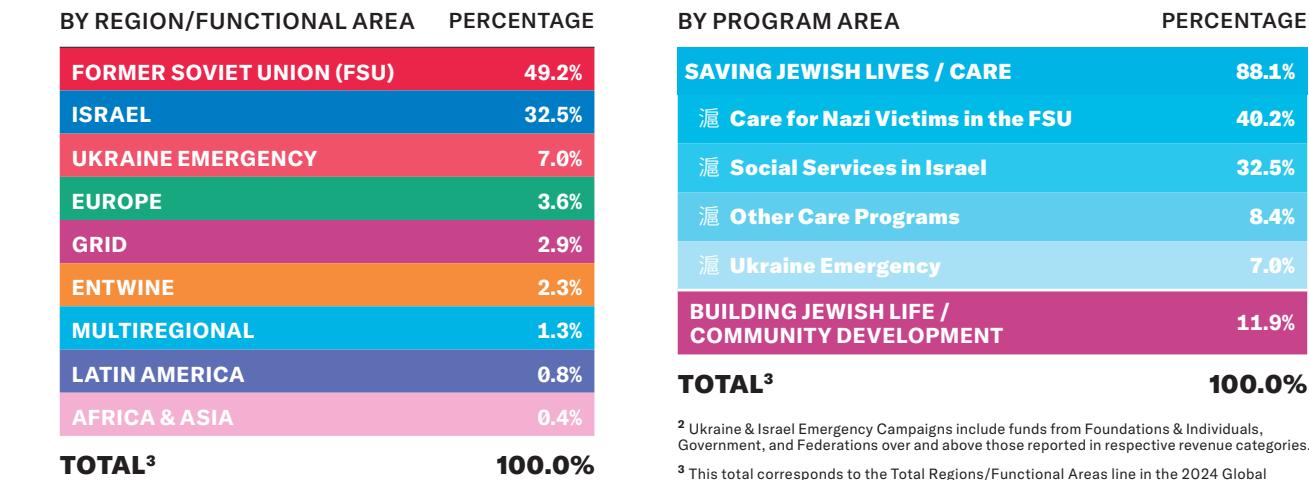
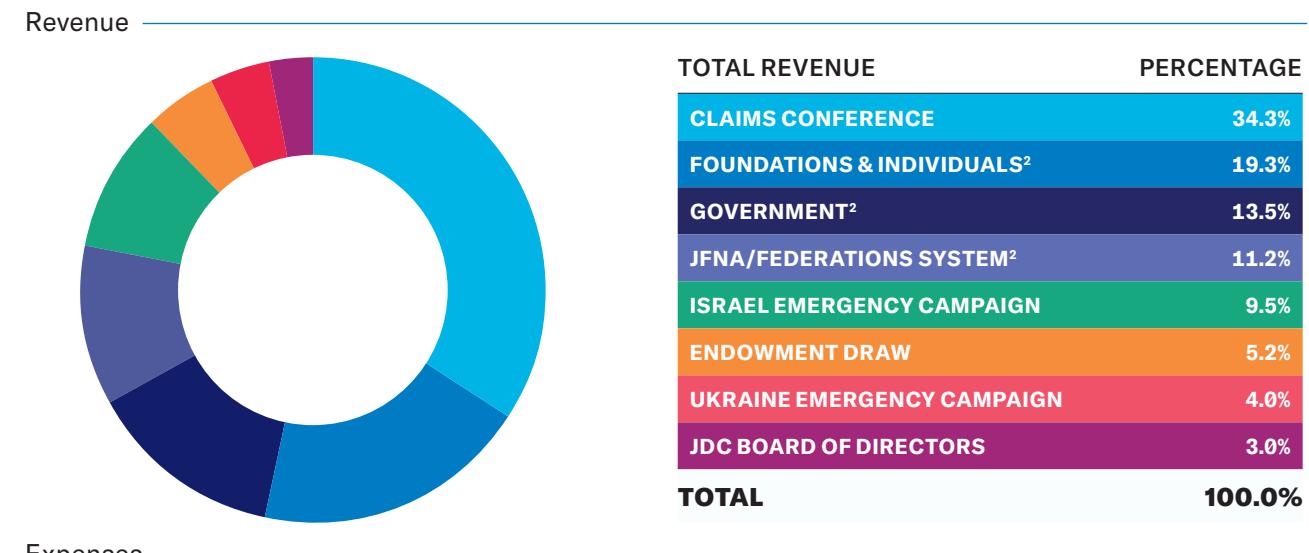
"It is precisely such objects that make history come alive and evoke emotions," Fikus said. "Let the best proof of this be the fact that this exhibition was already visited by nearly 50,000 people in the first four months since its opening."

# 2024 Global Expenses (Actuals)

Total Expenses (In U.S. Dollars) <sup>1</sup>	
<b>FORMER SOVIET UNION</b>	<b>164,439,627</b>
RUSSIAN FEDERATION	81,996,513
UKRAINE	56,094,606
BELARUS	14,844,410
CENTRAL ASIAN REPUBLICS & THE CAUCASUS	6,218,814
MOLDOVA	5,285,284
<b>JDC ISRAEL</b>	<b>98,754,061</b>
<b>UKRAINE EMERGENCY</b>	<b>23,469,355</b>
<b>EUROPE</b>	<b>11,942,854</b>
HUNGARY	4,627,039
REGIONAL PROGRAMS	3,408,486
BALTICS	1,220,115
POLAND	1,121,065
ROMANIA	778,176
BULGARIA	328,312
FORMER YUGOSLAVIA	229,131
CZECH REPUBLIC	82,802
GREECE	75,415
SLOVAKIA	72,313
<b>MYERS-JDC-BROOKDALE INSTITUTE</b>	<b>9,899,834</b>
<b>GRID</b>	<b>9,720,379</b>
<b>ENTWINE</b>	<b>7,571,265</b>
<b>TOTAL REGIONS/ FUNCTIONAL AREAS</b>	<b>334,233,937</b>
<b>PROGRAM DELIVERY</b>	<b>3,293,558</b>
<b>TOTAL PROGRAM</b>	<b>337,527,495</b>
FUNDRAISING & MARCOM	14,015,883
ADMINISTRATION & FINANCE	11,562,557
<b>TOTAL</b>	<b>363,105,935</b>

<sup>1</sup>These figures differ from the audited financial statements summarized on page 47 as the methodology for recognizing revenue and expense and classifying expenses varies. Additionally, the audited financial statements include affiliated entities related through common board control and economic interest.

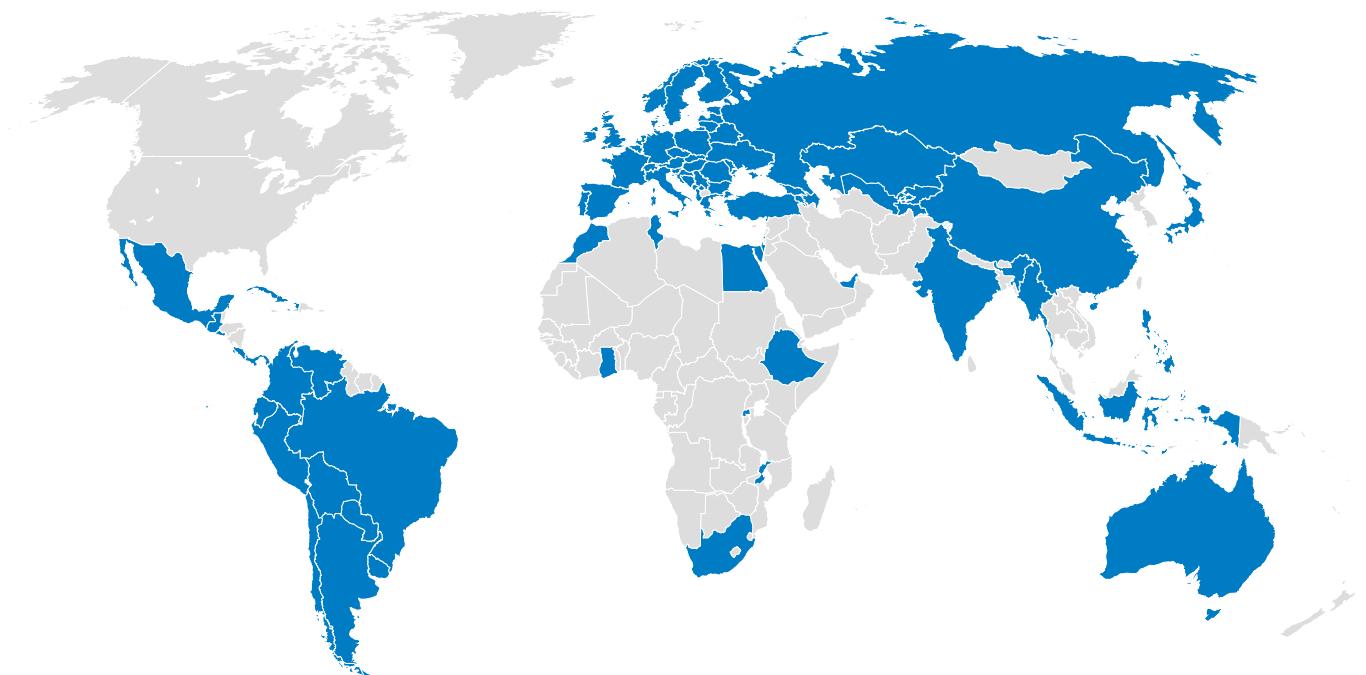
# 2024 Revenue & Expenses



<sup>2</sup> Ukraine & Israel Emergency Campaigns include funds from Foundations & Individuals, Government, and Federations over and above those reported in respective revenue categories.

<sup>3</sup> This total corresponds to the Total Regions/Functional Areas line in the 2024 Global Expenses table, opposite.

# JDC's Global Reach



## NEW YORK

World Headquarters

## LATIN AMERICA

Argentina  
Bolivia  
Brazil  
Chile  
Colombia  
Costa Rica  
Cuba  
Ecuador  
El Salvador  
Guatemala  
Haiti  
Mexico  
Panama  
Paraguay  
Peru  
Uruguay  
Venezuela

## ISRAEL

## AFRICA AND ASIA

China  
Egypt  
Ethiopia  
Ghana  
India  
Indonesia  
Japan  
Malawi  
Morocco  
Myanmar  
Philippines  
Rwanda  
South Africa  
Tunisia  
Turkey  
United Arab Emirates

## EUROPE

Albania  
Austria  
Belgium  
Bosnia & Herzegovina  
Bulgaria  
Croatia  
Czech Republic  
Denmark  
Estonia  
Finland  
France  
Germany  
Greece  
Hungary  
Ireland  
Italy  
Kosovo  
Latvia  
Lithuania  
Montenegro  
Netherlands  
Norway  
Poland  
Portugal  
Romania  
Serbia  
Slovakia  
Slovenia  
Spain  
Sweden  
Switzerland  
United Kingdom

## FORMER SOVIET UNION (FSU)

Armenia  
Azerbaijan  
Belarus  
Georgia  
Kazakhstan  
Kyrgyzstan  
Moldova  
Russia  
Tajikistan  
Ukraine  
Uzbekistan

## AUSTRALIA

# Consolidated Financial Information

The following is a summary of the audited Financial Statements for The American Jewish Joint Distribution Committee, Inc. (JDC) for the year ended December 31, 2024.

For a copy of the full Financial Statements and Independent Auditor's Report, email Ophir Singal, JDC Chief Financial Officer, at [financials@JDC.org](mailto:financials@JDC.org) or access at [JDC.org/financial-legal-documents/](https://JDC.org/financial-legal-documents/).

## CONSOLIDATED BALANCE SHEET 2024

### Assets

Cash & Cash Equivalents	\$178,579,282
Cash Pending Investment Purchases	\$19,644,923
Investments	\$725,199,606
Grants Receivable	\$20,788,823
Contributions Receivable, net	\$26,359,947
Other Assets	\$13,217,733
Right-of-Use Asset	\$19,623,444
Fixed Assets, net	\$53,359,146
<b>Total Assets</b>	<b>\$1,056,772,904</b>

### Liabilities & Net Assets

Accounts Payable & Accrued Expenses	\$26,116,684
Other Liabilities to Employees	\$22,455,114
Annuity Obligations	\$2,018,150
Loans Payable	\$7,740,988
Due to Others	\$3,964,004
Lease Liability	\$24,807,129
<b>Total Liabilities</b>	<b>\$87,102,069</b>
<b>Net Assets</b>	<b>\$969,670,835</b>
<b>Total Liabilities and Net Assets</b>	<b>\$1,056,772,904</b>

<sup>4</sup>The 2024 change in operating net assets of \$38 million is due to the collection of revenue to be spent in future years, and primarily relates to the Ukraine and Israel emergencies.

## CONSOLIDATED STATEMENT OF ACTIVITIES 2024

### Revenues, Gains & Other Support

Contributions	\$194,200,811
Grants	\$188,542,805
Other Income	\$6,383,750
Investment Return Used for Operations	\$31,119,627
<b>Total Revenues, Gains &amp; Other Support</b>	<b>\$420,246,993</b>

### Expenses

Program Services	\$345,364,254
Supporting Services	
Management & General	\$24,405,466
Fund Raising	\$12,255,972
Total Supporting Services	\$36,661,438
<b>Total Expenses</b>	<b>\$382,025,692</b>

### Changes in Net Assets

Change in Operating Net Assets <sup>4</sup>	\$38,221,301
Additional Investment Return on Endowment, Net	\$52,515,777
Contributions for Capital Projects	\$300,000
Pension and Non-Qualified Plans Adjustments	\$2,131,731
<b>Changes in Net Assets</b>	<b>\$93,168,809</b>
<b>Net Assets - Beginning of Year</b>	<b>\$876,502,026</b>
<b>Net Assets - End of Year</b>	<b>\$969,670,835</b>

# JDC Supporters

JDC's global work is made possible through our vital partnership with JFNA and Jewish Federations across North America. Their annual support provides the foundation for our efforts, sustaining our response in times of crisis, ensuring life-saving care for Jews in harm's way, and strengthening Jewish communities worldwide. We are deeply grateful to the following Federations whose generosity in 2024 made this work possible.

## JEWISH FEDERATIONS

### UNITED STATES

JFNA Network of Independent Communities

### ALABAMA

The Birmingham Jewish Federation

### ARIZONA

Center for Jewish Philanthropy of Greater Phoenix

Jewish Federation of Southern Arizona

### ARKANSAS

Jewish Federation of Arkansas

### CALIFORNIA

Jewish Federation of the Desert

Jewish Long Beach

Jewish Federation of Greater Los Angeles

Jewish Federation of Orange County

Jewish Federation of the Sacramento Region

Jewish Federation of San Diego County

Jewish Community Federation of San Francisco, the Peninsula, Marin & Sonoma Counties

Jewish Federation of Greater Santa Barbara

Jewish Silicon Valley

Jewish Federation of Ventura County

### COLORADO

JEWISHcolorado

### CONNECTICUT

Jewish Federation of Eastern Connecticut, Inc.

Jewish Federation of Greater Fairfield County

UJA-JCC Greenwich

Jewish Federation of Greater Hartford

### ILLINOIS

Jewish Federation of Greater New Haven

United Jewish Federation of Stamford, New Canaan and Darien

### DELAWARE

Jewish Federation of Delaware

### DISTRICT OF COLUMBIA

The Jewish Federation of Greater Washington

### FLORIDA

Jewish Federation of Broward County

The Jewish Federation of Florida's Gulf Coast

Jewish Federation of Lee & Charlotte Counties

Greater Miami Jewish Federation

Jewish Federation of Greater Naples

Jewish Federation & Foundation of Northeast Florida

Jewish Federation of Greater Orlando

Jewish Federation of Palm Beach County

The Jewish Federation of Sarasota-Manatee

Jewish Federation of South Palm Beach County

Tampa Jewish Community Centers & Federation

Jewish Federation of Volusia & Flagler Counties

### GEORGIA

Jewish Federation of Greater Atlanta

Augusta Jewish Federation

Savannah Jewish Federation

### MAINE

Champaign-Urbana Jewish Federation

Jewish United Fund/Jewish Federation of Metropolitan Chicago

### MARYLAND

Jewish Federation of Peoria

Jewish Federation of the Quad Cities

Jewish Federation of Greater Rockford

Jewish Federation of Southern Illinois, Southeastern Missouri and Western Kentucky

Jewish Federation of Springfield IL

### INDIANA

Jewish Federation of Fort Wayne

Jewish Federation of Greater Indianapolis

Jewish Federation of Northwest Indiana

Jewish Federation of St. Joseph Valley

### IOWA

Jewish Federation of Greater Des Moines

Jewish Federation of Sioux City

### KANSAS

The Jewish Federation of Greater Kansas City

Mid-Kansas Jewish Federation

### KENTUCKY

Jewish Federation of the Bluegrass

Jewish Community of Louisville Inc.

### LOUISIANA

Jewish Federation of Greater Baton Rouge

Jewish Federation of Greater New Orleans

North Louisiana Jewish Federation

### MAINE

Jewish Community Alliance of Southern Maine

### MARYLAND

THE ASSOCIATED: Jewish Community Federation of Baltimore

### MASSACHUSETTS

The Jewish Federation of the Berkshires

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Diana L. Grand

Laurie M. Greenberg

**“JDC is an integral part of my identity. My father survived the Holocaust, and JDC helped him with food and shelter after his liberation. My late wife’s great-aunt, Ruby Frisch, was the secretary to James Rosenberg, JDC’s first chairman.**

**Today, I am proud to give back to JDC by supporting the needs of our Jewish brethren in Ukraine and Israel and our nonsectarian programs worldwide. Society Fellows has allowed me to forge friendships, travel, and bear witness to the dictum, *Kol Yisrael arevim zeh bazeh*.**

**We are one people, and JDC is one of our greatest assets. It makes us stronger.”**

### **Lawrence Zlatkin**

*Warburg Society Member and Society Fellowship Alumnus*

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Leyla V. Woods and David Lawrence Paul  
Mike Wulkan  
Gail and Morris Yamner  
Daniel and Eva Yarsky  
Benjamin and Denise Zalman  
Marlene and Abe Zelwer  
Anonymous (5)

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If you have any questions about your recognition, contact us at [donor-care@jdc.org](mailto:donor-care@jdc.org).

## DONOR SPOTLIGHT

# Global Expeditions

JDC Expedition to Ethiopia, October 2024



JDC Expedition to Latvia & Finland, November 2024



JDC Expedition to India, January 2025



JDC Expedition to South Africa, February 2025



JDC Solidarity Mission to Israel, Marking 50 Years of the Myers-JDC-Brookdale Institute, February 2025



JDC Board member and past President of the David and Inez Myers Foundation, S. Lee Kohrman z"l.

JDC Expedition to Argentina, March 2025



# Second Century Campaign

**The Second Century Campaign (SCC) aims to raise \$200 million for JDC's endowment, which will secure JDC's essential operations and ensure that the organization will always be prepared to respond — whatever the future holds for the Jewish people.**

A heartfelt thank you to those who made a generous commitment to be a lifeline to the global Jewish community in the years to come.

Susan and Gary Aidekman  
Mathilde Albers\*  
Ruth and Hy Albert\*  
Maurice Y. Alpert\*  
Bernard Aptaker\*  
Arthur Auerbach\*  
Daniel S. Batkin\*  
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Ira Fybish for Stephen, Nathan,  
Marion, Dora, Solomon z"l  
Elaine Galinson and Herbert Solomon  
Terry N. and Shifra Gardner  
Rani Garfinkle  
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Jackie and Bertie Woolf\*  
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Robert Zalkin\*  
Etta and Raymond Zimmerman  
Mary and Harold Zlot  
Anonymous (15)

--  
\*Of blessed memory  
This list reflects formalized pledges  
and realized gifts received through  
December 31, 2024.



# The Maurice and Vivienne Wohl Society

Named in honor of renowned British philanthropists Maurice and Vivienne Wohl, JDC's premier recognition society honors individuals, families, foundations, and Jewish Federations of North America whose exceptional support reflects deep trust in JDC's vision and long-term impact.

Members of the Maurice and Vivienne Wohl Society have made cumulative gifts of \$18 million or more since the society's founding in 2015. Their extraordinary contributions shape the future of the Jewish world and serve as an inspiration to generations of leaders to come.

The Azrieli Foundation, Canada-Israel

Charles and Lynn Schusterman Family Philanthropies

Combined Jewish Philanthropies (CJP)

The Harry and Jeanette Weinberg Foundation

The International Fellowship of Christians and Jews

The International Fellowship of Christians and Jews of Canada

The Jack Buncher Foundation

Jack Buncher z"l, Founder  
Bernita Buncher z"l, Chair

Jewish Federation of Cleveland

Jewish Federation of Detroit

Jewish United Fund of Chicago

The Maurice and Vivienne Wohl Charitable Foundation

UJA-Federation of New York

Marshall Weinberg

World Jewish Relief (UK)  
Anonymous

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This list reflects Wohl Society membership as of July 2025.

# The Laura Margolis Society

Named for a pioneering figure in Jewish humanitarian relief, Laura Margolis served as JDC's first female Country Director whose illustrious career spanned three continents and four decades. This society recognizes individuals, families, and foundations whose extraordinary generosity mirrors her enduring legacy of courage, determination, and service.

Members of The Laura Margolis Society have demonstrated remarkable leadership and commitment, with lifetime giving to JDC totaling \$10 million or more. Their support reflects a lasting dedication to the Jewish world and a shared belief in the strength and dignity of every community.

Abraham and Sonia Rochlin Foundation

The Azrieli Foundation, Canada-Israel

Bader Philanthropies, Inc.

The Barbara Kay Family Foundation

Charles and Lynn Schusterman Family Philanthropies

David and Inez Myers Foundation, Cleveland, Ohio

Beverly and Joseph Glickman z"l and Elaine Galinson

Nancy and Stephen z"l Grand

The Harry and Jeanette Weinberg Foundation

Horwitz and Zusman Families

The International Fellowship of Christians and Jews

The International Fellowship of Christians and Jews of Canada

The Jack Buncher Foundation

Carol and Edward z"l Kaplan

The Maurice and Vivienne Wohl Charitable Foundation

Merrin Family

Roderick Morton

Ruderman Family Foundation

Marshall M. Weinberg

Jane and Stuart Weitzman

Anonymous (2)

--  
This list reflects Margolis Society membership as of July 2025.

JDC's Global Jewish Leader Tzedaka Box is presented in tribute to the distinguished members of The Maurice and Vivienne Wohl Society, whose extraordinary generosity and vision have helped shape the future of global Jewish life.

Inspired by the Wohls' enduring legacy of leadership and tzedaka, the box stands as a powerful symbol of collective giving. This gift serves as both a profound expression of gratitude and a lasting testament to the transformative impact of their philanthropy.



In 1941, JDC Field Representative Laura Margolis arrived in Shanghai to aid thousands of Jewish refugees. Finding the community in crisis, she and her team created a life-saving network - including a steam-powered soup kitchen that served thousands of people each day.

JDC's Rescue and Relief Setting is a commemorative replica of the serving tray used in that life-saving effort. This special gift honors Margolis's legacy and is bestowed to members of The Laura Margolis Society in recognition of their extraordinary leadership and dedication.





At JDC's Jerusalem campus, The Laura Margolis and Jacob H. Schiff Societies Wall honors the members of these distinguished societies, whose names now stand alongside two of the most respected and enduring figures in JDC's history.

JDC is profoundly thankful for the unwavering dedication and exceptional generosity of these individuals, families, and foundations, whose exemplary support reflects a deep and selfless commitment to strengthening Jewish life around the world.

GO BEHIND  
THE SCENES:



# The Jacob H. Schiff Society

**Established in the name of Jacob H. Schiff, JDC's founding benefactor and a visionary humanitarian whose leadership helped launch a century of global Jewish relief, this society honors those who perpetuate his enduring legacy through meaningful, sustained partnership.**

With lifetime contributions of \$1 million or more, members of The Jacob H. Schiff Society help ensure that Jewish communities around the world not only endure, but flourish. Their generosity makes global Jewish resilience possible.

## LIFETIME GIVING OF \$3 MILLION+

Abraham and Sonia Rochlin Foundation  
Airbnb.org  
The Andrea and Charles Bronfman Philanthropies  
The Applebaum Foundation  
Dr. Arthur and Hella Strauss Endowment Fund  
Atlantic Philanthropies  
The Azrieli Foundation, Canada- Israel  
Bader Philanthropies, Inc.  
The Barbara Kay Family Foundation  
Carl and Joann Bianco  
Penny and Harold Blumenstein  
Chais Family Foundation  
Charles and Lynn Schusterman Family Philanthropies  
Claims Conference- The Conference On Jewish Material Claims Against Germany  
Jane B. and John C. Colman z"l  
Sandy and James Danto, Marvin and Betty Danto Family Foundation by Sandy and James Danto  
David and Inez Myers Foundation, Cleveland Ohio  
Dorothea Gould Foundation  
The Edmond J. Safra Philanthropic Foundation  
Alfred and Gail Engelberg  
Everett Foundation  
Genesis Philanthropy Group  
Beverly and Joseph Glickman z"l and Elaine Galinson

Trudy Elbaum Gottesman and Robert W. Gottesman  
Irving and Toddy Granovsky & Family  
Nancy and Stephen z"l Grand  
Marilynn and Ron Grossman  
Nancy and James Grosfeld  
Nancy Hackerman  
The Harry and Jeanette Weinberg Foundation  
The Hassenfeld Family  
Ellen Block/Block Family Foundation/ Hassenfeld Family Foundation  
The Henry and Marilyn Taub Foundation  
The Herbert and Nell Singer Foundation  
Horwitz and Zusman Families  
The International Fellowship of Christians and Jews  
The International Fellowship of Christians and Jews of Canada  
J.P. Reemtsma: Hamburger Stiftung zur Förderung von Wissenschaft und Kultur  
The Jack Buncher Foundation  
Jack, Joseph and Morton Mandel Foundation  
Joan z"l and Irwin Jacobs  
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Kadas Family Charitable Foundation  
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The Ronald S. Lauder Foundation  
Ruderman Family Foundation  
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Carol Saivetz and The Fred and Rita Richman Family Foundation  
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The Schimmel Family  
Secunda Family Foundation  
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Carol and Irv Smokler  
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Elizabeth R. and Michael A. z"l Varet  
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Viterbi Family Foundation  
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Penni and Stephen Weinberg  
Jane and Stuart Weitzman  
The Wilf Family  
William Davidson Foundation  
Jacqueline Woolf z"l  
Leonore and Larry Zusman z"l  
Anonymous (12)

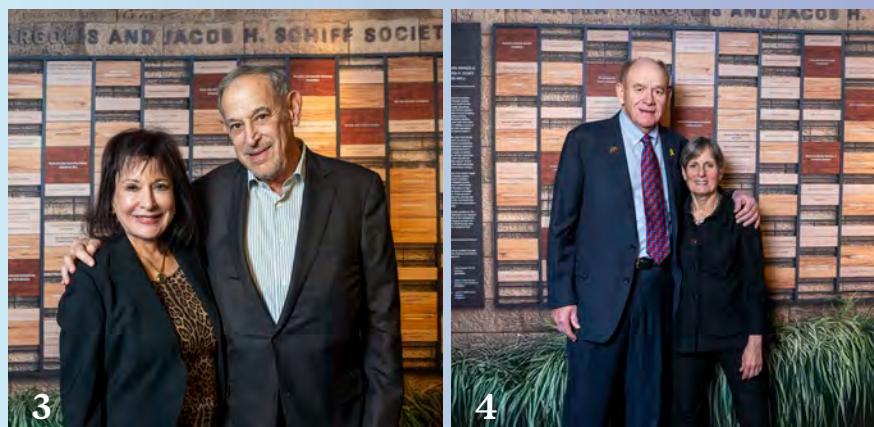
**LIFETIME OF \$1 MILLION+**

Abe H. Gertzman Endowment Fund  
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Bring Back Hope Initiative (Vancouver, Canada) Gary Segal, Founding Chair  
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David and Brenda Goldberg  
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The Gottesman Fund  
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Jodi J. Schwartz and Steven F. Richman  
The Segal Family Foundation

## DONOR SPOTLIGHT

# JDC Event

### The Jacob H. Schiff Society Annual Event, December 2024



1. The Jacob H. Schiff Society event co-chair Danielle Flug Capalino, JDC President Annie Sandler, CEO Ariel Zwang, and event co-chair Etta Gross Zimmerman (left to right). 2. New Laura Margolis Society members Edward z"l and Carol Kaplan (second and third from right) with family. 3. New Jacob H. Schiff Society members with distinction, Sandy and Larry Post. 4. New Jacob H. Schiff Society members John and Kris MacDonald.

Betsy and Richard Sheerr  
Paula Sidman  
Edgar Snyder  
Leon Sragowicz z"l  
Robert B. Sturm  
Susan G. Komen Foundation  
Jane and Leopold Swergold  
Ben N. Teitel Charitable Trust  
The Trump Foundation  
Patricia Werthan Uhlmann  
United States Agency for International Development (USAID)  
Erika and Kenneth Witover Family  
Etta and Raymond Zimmerman  
Anonymous (5)

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This list reflects Schiff Society membership as of December 2024.

# The Felix M. Warburg Society

**Honoring Felix M. Warburg, JDC's founding president and one of the most influential Jewish philanthropists of the 20th century, this society recognizes those who continue to move the mission of JDC forward with passion and purpose.**

Members of The Felix M. Warburg Society have contributed \$250,000 or more within five consecutive years. Their sustained engagement fuels JDC's ongoing ability to respond, adapt, and lead on behalf of the Jewish people worldwide.

Aaron Straus and Lillie Straus Foundation,  
Alfred and Helen Coplan z"l  
Abel Giving Fund  
Abraham and Sonia Rochlin Foundation  
Madlyn and Leonard Abramson  
Susan and Gary Aidekman  
Airbnb.org  
Albert and Victoria Naggar Charitable Trust  
Alexander M. & June L. Maisin Foundation  
The Alexis and Jerry Bednyak Foundation  
Alfred Landecker Foundation  
The Alter Family  
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The Anne & Henry Zarrow Foundation  
Applebaum Family Philanthropy  
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Etty z"l and Claude E. Arnall  
Aronow Foundation  
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Dr. Arthur & Hella Strauss Endowment Fund  
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Bader Philanthropies, Inc.  
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Nora Lee and Guy Barron  
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**The Felix M. Warburg Society's symbol** is the JDC Seder Plate that was distributed in 1948 at Foehrenwald, Germany, and other Displaced Persons Camps across Europe where JDC helped care for some 250,000 stateless Holocaust survivors after World War II.

A special edition of this historic seder plate was produced to honor members of The Felix M. Warburg Society for their commitment to sustaining Jewish life around the globe.



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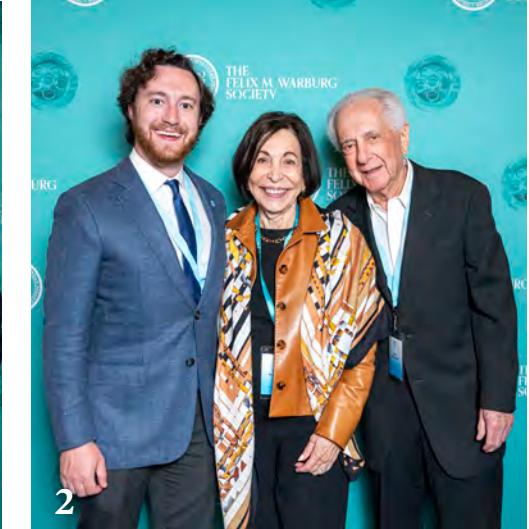
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--  
 This list reflects Warburg Society membership as of May 2025.

### The Felix M. Warburg Society Annual Event, May 2025



1. New Felix M. Warburg Society members Julie Persily (second from right) and David Lefkowitz (right) with family.  
 2. Felix M. Warburg Society members Penny and Harold Blumenstein (center and right) with grandson Benjamin (left).  
 3. New Felix M. Warburg Society members Stephne and Kerrin Behrend (center) with family. 4. JDC President Annie Sandler (left), with The Felix M. Warburg Society event co-chairs, Robin Stein and Charles Lowenhaupt.

# Special Events

Bring Back Hope, October 2024



1



2



3



4



5



6

Ambassadors for Hope: Building a Strong Jewish Future, March 2025



7



9



8



10

1. Ezra Shanken, CEO of the Jewish Federation of Greater Vancouver. 2. Bring Back Hope Founder and event hosts Nanci and Gary Segal, C.M., O.B.C. 3. Bring Back Hope III, an uplifting evening in honor and support of the life-saving work of Dr. Rick Hodes. 4. Event co-host Howard Friend, Jewish United Fund (JUF) President Lonnie Nasatir, event co-host, Lori Friend, and JDC CEO Ariel Zwang (left to right). 5. Field and Kaplan family members: Kirby Kaplan, Ben Kaplan, Danny Kaplan, Emily Kaplan, Joe Kaplan, Simon Field (back row, left to right). Michelle Field, Cindy Kaplan, Barbara Field, Rachel Field, and Stella Field (front row, left to right). 6. JDC Board member Linda Schottenstein Fisher with CEO Ariel Zwang and JUF AVP of Israel & Overseas Elissa Polan (left to right). 7. JDC Board member Andrea Dubroff and Lisa Moore (left to right). 8. JDC Ambassadors Heather and Michael Feig with Ambassadors co-chair Bryna Scott and Society Fellows co-chair Paula Saginaw (left to right). 9. JDC Board members Betty Kane, Susan Weiss Firestone and Etta Gross Zimmerman (left to right). 10. JDC Ambassador Naomi Steinberg with guests Jane Cornell and Gail Kwal (left to right).

# Entwine Participants

JDC would like to thank the 562 young adults who in 2024 contributed hours of service and peer exchange to meet diverse challenges in more than 20 overseas communities. Their time, leadership, and commitment continue to create lasting impact on the global Jewish world.

## 2024 RIG FELLOW

Dominika Zakrzewska	Michael Allen-Peterson	Dana Bornstein	Emma Dubin	Brett Goldfine
	Sarah Lindsey Anderson	Steven Borodach	Alexander D'Ull	Yuliya Goldman
	Rebecca Anolick	Julia Braginsky	Emma Dunn	Jacob Goldstein

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Eryn Sarkin	Ciona Antolin	Jonathan Brecher	Shauna Ebrahimi	Megan Gomberg
	Bobby Apperson	Miriam Broches	Emily Eidler	Zuojun Gong
	Rotem Arieli	Hannah Brody	Neta Elyahu	Brian Goodman

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	T'helah Ben-Dan	Ilana Cohen	Abbie Frankel	Hayley Grossman
	INSIDER TRIP PARTICIPANTS	Cameron Bendalin	Julie Cohen	Solomon Fox
	Jessica Bender	Tova Cohen	Daniel Frankel	Jonathan Grunewald

## INSIDER TRIP PARTICIPANTS

Madison Abbassi	Jason Bercovitch	Kilian Colin	Lisa Friedman	Joshua Hack
Bezawit Abebe	Naima Solomon Bercovitch	Sarah Constable	Jessica Furman	Rachel Halevi
Emil Abramov	Elaine Berkovich	Rebecca Cushman	Yadida Gaba	Ariel Halpern
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Ari Abramson	Elianna Bernstein	Aaron Daniel	Jessica Ganjian	Arielle Harding
Mark Adato	Jared Bierbach	Sarah Davidson	David Geller	Jonathan Harounoff
Casey Adler	Annie Birnberg	Lana Dennis	Daniel Gespass	Amelia Harris
Eden Adler	Marius Bischoff	Katarina Despain	Ivan Gil	Aedan Hastings
Bahareh Aghajani	Melissa Blaustein	Eli Domoshnitsky	Sienna Grgenti	Aaron Hattenbach
Sharon Aling	Justin Blum	Emily Dorfman	Becca Gittleson	Shira Haus
Stormy Allen	Benjamin Blumenstein	Lauren Drog	Tobias Glaser	Natalie Hazen

Olivia Hazlett	Shelby Klein	Victoria Maler	Allon Pevzner	Danielle Schultz
Rebecca Hecht	Shayna Kling	Elisheva Malomet	Rachel Phares	Lindsay Schuster
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Yakira Gasner  
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Elias Gitterman  
Noah Glassberg  
Zoe Glickman



2024-25 Jewish Service Corps Fellow  
Eleanor (Ellie) Pogrand, who served at the  
Agahozo-Shalom Youth Village in Rwanda.



College students gather outside the Colosseum during 2024 Global Campus: Rome, an immersive multi-day experience for students studying abroad.

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